



# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Peking: Unrepentant bishop set free after 30 years, Page 16

No. 30,434

Monday January 11 1988

D 8523 A

Australia	242.22	Belgium	103.10	Denmark	136.00
Canada	100.00	France	100.00	Germany	100.00
Japan	163.00	Italy	110.00	Spain	166.00
Netherlands	100.00	Portugal	200.00	Sweden	100.00
Switzerland	100.00	UK	100.00	USA	100.00

## World News Business Summary

### Dubcek airs views after 20 years of silence

Alexander Dubcek, tragic hero of Czechoslovakia's "Prague Spring", emerged as a new beneficiary of Soviet openness, able in an unprecedented interview to characterise the Gorbachev experiments in the Soviet Union as closely related to his own abortive liberalisations of 20 years ago. Page 16

**Texaco to write off \$4.96bn and sell assets**  
TEXACO, US oil company driven bankrupt by a long-running legal dispute with Pemco, said it would write off \$4.96bn against the value of its assets to settle the dispute and restructure its operations. Page 17

**Mubarak in Saudi**  
Egyptian President Hosni Mubarak, making his first visit as president to Saudi Arabia, discussed Iranian threats in the Gulf with senior American and Saudi officials and warned that Egypt would not tolerate an Iranian attack on Gulf Arab states. He met US Defence Secretary Frank Carlucci, who ended his first Gulf tour after preparing the ground for a possible comeback in US warships. Page 2

**Soviet call for test ban**  
The Soviet Union has renewed its call for a ban on nuclear testing following the arrival of a US Government delegation of scientists to visit the Soviet nuclear test site. Page 2

**Train bomb in Burma**  
Eight passengers were killed and 38 others were wounded when a bomb exploded on a train approaching the main Bhamo railway station in Burma. Page 3

**Tamil fighting kills 3**  
Facial fighting among Tamil rebel groups claimed three more members of the Tamil Eelam Liberation Organisation (TELO) who were gunned down 25km north of Vavuniya.

**Haiti bans nominees**  
Haitians braced for possible further violence after 10 supporters of former dictator Jean-Claude Duvalier were officially banned from standing in next week's presidential elections. Page 2

**Action Directe trial**  
Twenty-two suspected members of the outlawed French left-wing guerrilla group Action Directe go on trial today in France's first post-war mass political trial.

**Kurdish highwaymen**  
Iranian-backed Iraqi Kurdish rebels warned foreign companies against using a vital highway linking Iraq with Turkey. The Iraqi Kurdistan Democratic Party said that foreign companies would be responsible for the consequences of using the road.

**Aquino loses favour**  
Philippine President Corason Aquino's popularity was reported to have fallen sharply, with her approval rating in the Manila area down 10 points, lower than elsewhere in the country.

**India petrol price rise**  
The Indian Government raised petrol prices by 14.4 per cent at the weekend in an attempt to curb rapid growth in consumption and to ease the country's balance of payments. Page 2

**Channel tug mishap**  
Two crewmen from a British tug were missing presumed dead off the Channel Islands after a tow line snapped. A third man was injured and was taken off the vessel by helicopter.

**Balkan earthquakes**  
A series of earthquakes rocked the Balkans over the weekend, causing serious damage in Albania and Romania where hundreds of people were made homeless. There were no reports of injuries or deaths.

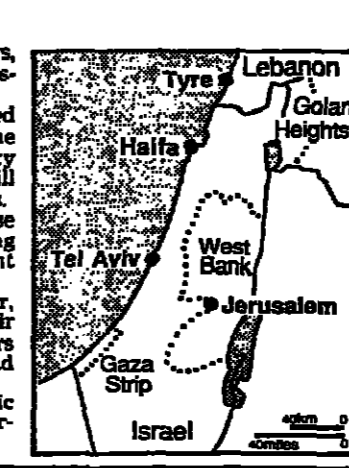
**Plane runs into lake**  
A Japanese airliner with 52 aboard plunged partly into a lake in western Japan after overshooting the runway as it tried to take off on a domestic flight. Three passengers sustained slight injuries.

**Peasants murdered**  
Knife-wielding rebels in Peru, in an apparent campaign against anti-guerrilla patrols, killed 29 peasants and set homes on fire.

## No end in sight to Israel's private war in Gaza

BY ANDREW GOWERS AND TONY WALKER IN GAZA  
"HAVE a nice day," said the young Israeli soldier clad in battle fatigues and carrying an M-16 rifle, as he waved our car through an army checkpoint on the edge of the Gaza Strip. His words hardly seemed appropriate. Just a few hundred metres down the road, burning tyres sent plumes of black smoke into the air. Streets were strewn with rubble. Overturned garbage trolleys and twisted pieces of scrap metal blocked the way. Rioting continued for a second month in the Israeli-occupied territories — home for nearly 1.4m Arabs — there was little sign of an end to the strife. In Gaza, the coastal strip of land seized by Israel along with the West Bank in 1967, residents said the weekend's riots were the worst since the troubles began. Israel, for the first time, barred foreign journalists from entering trouble-spots — a sign the authorities are becoming more sensitive to international criticism. On Saturday many correspondents trying to enter Gaza were turned back. The same day a Palestinian youth was shot dead by Israeli forces and dozens injured in a wave of violent protests that swept through Gaza's shanty towns. Two more Palestinians were shot dead on Sunday. United Nations officials described parts of the strip as resembling "a war zone."

Unofficial figures show that up to 31 Palestinians have now been killed in the disturbances which this weekend affected the West Bank towns of Hebron, Ramallah, Bethlehem and Nablus. Curfews were imposed in two large settlements and Ramallah's Bir Zeit University has been ordered to close for a month. The army is reported to be sending extra reinforcements to restore order in Gaza. Shaken youths prowled Gaza's refugee camps or congregated on street corners. Children manned improvised road blocks designed to hamper Israeli patrols. Every so often, convoys of Israeli jeeps raced through dusty alleyways, sending stone-throwing protesters scurrying for cover. Hundreds of arrests have failed to curb the demonstrations. The Israelis are having difficulty identifying leaders of what still seem to be spontaneous protests. "The leaders now are those who are on the streets throwing the stones," said a prominent Gaza resident. Islamic extremists, however, appear to be strengthening their influence. Local religious leaders have been calling for a jihad (holy war) against the Israelis. The emergence of the Islamic tendency is one of the most worrisome developments. Continued on Page 16



## Bush-Dole class war erupts on campaign trail

By Stewart Fleming, US Editor, in Carlisle, Iowa  
CLASS CONFLICT has broken out on the American Presidential election campaign trail this year. The feud is not between the Democrats and the Republicans but within the Republican Party itself. It pits the two front runners, Vice-President George Bush, the privileged son of a New England investment banker and US Senator, and the man who has emerged as his strongest challenger for the party's presidential nomination, Senator Robert Dole.

Over the past weekend here in Iowa, the state which in four weeks will be the scene of the first test of what the voters — as opposed to the pundits — think, each has been busy undermining the images the other is trying to build. Listen, for example, to Senator Dole, a man who grew up dirt poor in the tiny midwestern farming community of Russell, Kansas. "I am proud of it," he told a audience of about 600 crammed into the tiny American legion post in rural Carlisle, with a population of 6,000 just like his home town. "I did go to public (state) schools and I am proud of it."

"There is nothing complicated about Bob Dole. I believe I have small-town traditional values and Washington experience," he says pointing out that when he becomes President and picks a team to run the Administration, "we are going to look for people who want to serve their country...and they don't have to be rich either."

As for his decision to get into politics, he says it was "almost by accident" adding in another barb directed at Mr Bush, "not because it was in the family or we were looking for power."

Iowa's caucuses next month are seen by all 35 Presidential candidates from both states as crucial. Indeed, in Senator Dole's case a poor showing here could once again doom his ambitions as happened in 1980.

So it is not surprising that he is emphasising his farm-state roots in neighbouring Kansas and laying himself open to the sort of jibes Bush campaign workers are directing at him, that his campaign makes him look like he is running for Governor of Iowa not President of the United States.

But there is more to the Dole strategy than just a regional appeal. One of Vice-President Bush's weaknesses, a serious one in a year when voters say that they want to get behind television images and to grips with the character of the candidates, is Continued on Page 16

## AT&T steps up drive into Europe through Philips joint venture

BY DAVID THOMAS IN LONDON AND DAVID LANE IN MILAN  
AMERICAN Telephone and Telegraph, the world's largest telecommunications company, is to step up its drive to break into the European market. The US company will shortly make a statement to end uncertainty about the future of its joint venture in public telecommunications equipment with Philips of the Netherlands.

Both companies will reaffirm their commitment to the venture, known as APT, which has failed to penetrate as many European markets as the partners had hoped, but AT&T is likely in future to take more of a leading role. This is expected to involve a restructuring of the partnership, with AT&T becoming the dominant partner. All the equipment sold by the joint venture is based on AT&T technology.

Meanwhile, the parent company of Italian, Italy's largest telecommunications equipment manufacturer, is evaluating the possibility of a partnership with AT&T. These moves represent in part a rethinking of tactics by AT&T since its rebuff in April when the French Government chose Ericsson of Sweden in preference to APT to supply a second public exchange for the French network. Before this setback, the US company had attempted to overcome political resistance on the part of European governments by buying its public exchange by arguing that APT was an equal European and US partnership. However, this argument failed to win over the French Government. The French reverse was a leading role in the failure to make headway in Europe by the joint venture since it was formed in 1984.

So far, APT has sold public exchanges for main networks in Europe only to the Netherlands, Philips' home base, though it has also sold specialist exchanges to others, such as British Telecom's Freephone exchanges elsewhere, including to British Telecom. Thinking within AT&T has shifted towards the view that the company might do better to stress the dominant role within APT of AT&T technology, widely regarded as a work leader. When Telefonica of Spain bought specialist exchanges from APT shortly before Christmas, a prime motivation appeared to be to get access to AT&T technology. APT declined to comment on the contents of the statement, which is due to be released early this week, but besides killing speculation that the joint venture might collapse, it is expected to indicate how both partners see the partnership unfolding. The negotiations between AT&T and Philips are believed to be relatively advanced with AT&T having asked the US embassy in Rome for advice on the political implications of it becoming more involved in Italian telecommunications, although the Italians have been talking to several other potential partners. Continued on Page 16

## Brussels plans sweeping changes to banking laws

BY THE DICKSON IN BRUSSELS  
PROPOSALS aimed at removing most of the current obstacles to cross-border banking in the European Community are set to be unveiled in Brussels this week. The package of measures is seen by the European Commission as the most radical step it has yet taken in the banking field, as well as being a key move towards completing the internal market in financial services.

The central position of the draft directive, which senior officials say will be approved at a full meeting of the 17-member Commission on Wednesday, is for the creation of a Community banking licence, or "passport", enabling a bank authorised in one EC country automatically to set up in another member state. The EC's first banking co-ordination directive, agreed in 1977, sets down the main conditions for freedom of establishment, but at the moment a bank wishing to set up a branch or subsidiary elsewhere has to receive separate clearance from the host supervisory authorities.

Lord Cockfield, the British Commissioner responsible in Brussels for the internal market, is known to feel that mutual recognition along the lines proposed would be a major breakthrough and go beyond what has been achieved in other centres, even in the US and Japan, in creating a single banking market. Officials say that the new plan should also be seen in the context of existing efforts to harmonise supervisory standards and accounting procedures, and to liberalise capital movements throughout the Community. Among the more controversial elements is the inclusion of securities business in the list of banking activities which would be permitted. The list takes in a whole range of powers, from deposit taking and lending to foreign exchange dealing, financial business and portfolio management, but it is understood that in earlier drafts securities business was not included. It is acknowledged in Brussels that this aspect may prove difficult for Britain, whose responsibility for overseeing the securities industry rests largely with the Securities and Investments Board and its self-regulatory bodies. The other potentially sensitive issue is that of Community competence for "third-country reciprocity". Under this part of the draft directive it is understood that, if the banks of, say, Italy or Greece, want to be refused reciprocal banking arrangements in a non-EEC country like Japan, a banking institution from that country seeking to set up in Europe could be refused authorisation throughout the Community, and not just in Italy or Greece.

Before mutual recognition can be established, however, the community is likely to have to agree legislation harmonising rules on a bank's capital base (the subject of another directive being discussed by the Council of Ministers) and on solvency ratios (the relationship between a bank's capital and its assets as weighted by risk). Consideration is also being given to the issue of common rules on large exposures — restricting large loans to a certain percentage of a bank's capital base — and to further harmonisation of deposit protection schemes. The Commission's proposals, which have been the subject of lengthy consultation with the banking industry in recent months, will now be submitted to the Council of Ministers for approval. Before mutual recognition can be established, however, the community is likely to have to agree legislation harmonising rules on a bank's capital base (the subject of another directive being discussed by the Council of Ministers) and on solvency ratios (the relationship between a bank's capital and its assets as weighted by risk). Consideration is also being given to the issue of common rules on large exposures — restricting large loans to a certain percentage of a bank's capital base — and to further harmonisation of deposit protection schemes.

## Whitelaw quits UK Cabinet

BY NOR OWEN IN LONDON  
VISCOUNT WHITELAW, deputy to Mrs Margaret Thatcher, the British Prime Minister, yesterday bowed to medical advice and resigned from the Cabinet. Despite making a good recovery from a "mild" stroke just before Christmas, he said he had been advised that it would be unwise for him "to undergo in future the stress inseparable from senior ministerial office." Mrs Thatcher yesterday warmly acknowledged the support she had received from Lord Whitelaw and highlighted his unique standing by making it clear that his unofficial role as deputy Prime Minister would remain vacant. To further underline the value she attaches to his advice and counsel, Mrs Thatcher has asked Lord Whitelaw, who is 69, to remain deputy leader of the Conservative Party. Lord Belstead, deputy leader of the House of Lords — Britain's upper parliamentary chamber — steps up to replace Lord Whitelaw as its leader. It seems likely that Mr John Wakeham, a former Treasury Minister who has worked closely with Mrs Thatcher, will take over from Lord Whitelaw as chairman of the so-called "star chamber". This is the group of ministers which makes the final public spending decisions. With Lord Whitelaw's departure Sir Geoffrey Howe, the Foreign Secretary, moves up to number two position in Cabinet seniority. Profiles, Page 8

Overseas	2-4	Eurobonds	17-19
Companies	19	John Lloyd	19
Britain	26-9	Intl. Capital Markets	19
Companies	26	Letters	15
		Lex	16
		Management	10
		Money Markets	30
		Observer	14
		Stock markets - Bourne	27, 29
		London	23-25, 27
		UK gifts	18
		Unit Trusts	26-29
		US bonds	18
		Weather	16
Appointments	6		
Arts - Reviews	15		
World Guide	18		
Construction	12		
Crossword	20		
Currencies	30		
Editorial comment	14		

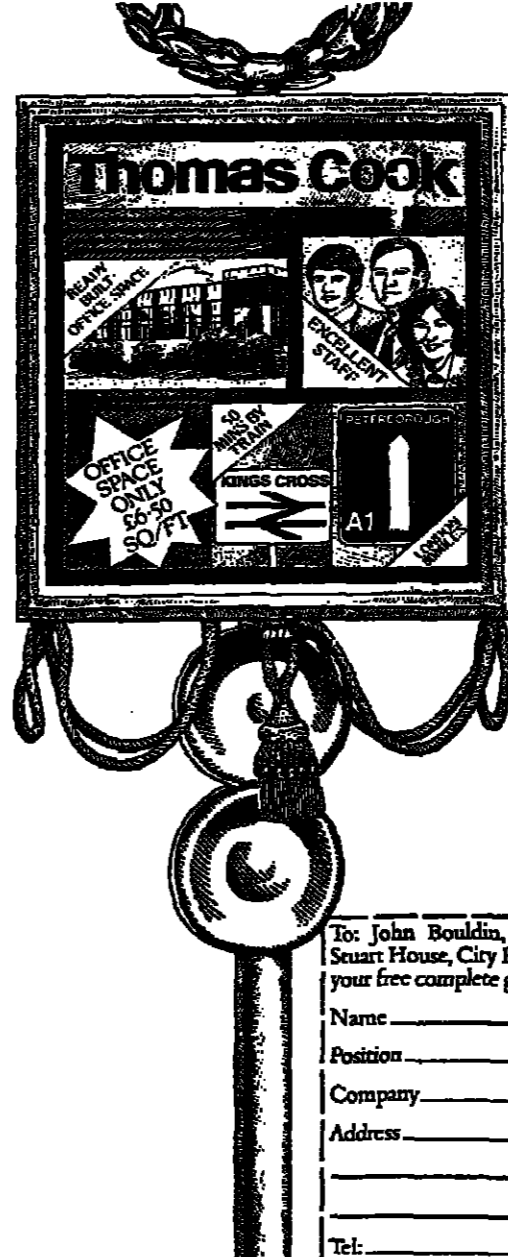
**THE MONDAY PAGE**  
**INTERVIEW**  
David Lascelles and Chris Sherwell meet Larry Adler, the Australian entrepreneur, Page 11

**Britain and Japan: Beyond the bilateral barrier** 2  
**Management: EMI music gets rhythm and dispels the blues** 10  
**Europe's peace movements: Marching in search of a new cause** 14  
**Editorial comment: Brady's wrong analysis: Nurses deserve better treatment** 14  
**US air conditioning industry: A chilly blast for the Japanese** 15  
**Lex: Wall Street tries another trick** 16  
**Nordic banking and finance: Six-page survey** Section III

## ONE TRIP TO PETERBOROUGH SAVED THIS TRAVEL COMPANY OVER £3 MILLION LAST YEAR.

In business as well as in travel Thomas Cook have always been going places. But never more so than since they moved their international headquarters to Peterborough. With Peterborough's overheads amongst the lowest in the country, Thomas Cook annually save millions compared with the cost of operating in London. Yet they're still only 50 minutes by high speed 125 train from the capital.

Peterborough is the ideal choice for companies seeking a new location. There's an outstanding choice of housing. Schools are first class and people here enjoy unrivalled sporting and recreational opportunities. If you'd like to join the legion of companies who have moved here, cut out the coupon now.



To: John Bouldin, Peterborough Development Corporation, Seurt House, City Road, Peterborough PE1 1UJ. Please send me your free complete guide to relocation.

Name: \_\_\_\_\_ FITI

Position: \_\_\_\_\_

Company: \_\_\_\_\_

Address: \_\_\_\_\_

TEL: \_\_\_\_\_ ITS BEEN WORKING FOR CENTURIES.



OVERSEAS NEWS

Moscow renews call for ban on nuclear testing

By CATHERINE McELHINNEY IN MOSCOW

THE SOVIET Union has renewed its call for a ban on nuclear testing following the arrival in Moscow of a US governmental delegation of scientists to visit the Soviet nuclear test site. Mr Vladimir Petrovsky, Soviet Foreign Minister, received Mr Robert Barker, leader of the US delegation and assistant to the Secretary of Defence, on the eve of the delegation's departure for the Soviet test site near Semipalatinsk in Central Asia. It is the first visit by US officials to the site. The Soviet news agency Tass, reporting the meeting, said Mr Petrovsky stressed the need for an early resolution of the problem of stopping nuclear testing, a problem which has become very urgent in the light of the transition to the process of eliminating nuclear weapons. Mr Petrovsky said he hoped early ratification of the treaties signed in 1974 and 1976, aimed at reducing the yield of nuclear tests and the number of tests, would be an intermediate step to ending such tests completely. Tass said Mr Petrovsky also called for a complete ban on testing during Soviet-US negotiations on this issue. The US has rejected such a proposal which would pre-empt the negotiations. The present visit by the US

India puts up petrol price by over 14%

By John Elliott in New Delhi

THE INDIAN Government raised petrol prices by 14.4 per cent at the weekend in an attempt to curb rapid growth in consumption and ease problems with the country's balance of payments and budget deficit. This is the biggest petrol price increase for just over 16 years and was criticised strongly yesterday by opposition political parties and some sections of industry. It follows rises of 15-22 per cent in other basic Government-controlled commodities, including coal, edible oil, sugar and steel. The increases will fuel inflation, which has risen to around 9 per cent, at a time when the country is facing economic problems caused by a severe drought in some key agricultural areas. Mr Narayan Dutt Tiwari, the Finance Minister, who will deliver his annual budget at the end of next month, indicated over the weekend that he would introduce some tough taxation measures. He said that "unpleasant steps" were needed to prevent inflation rising to the 21 per cent level recorded in 1973. His other most urgent problem is the budgetary deficit which Mr Rajiv Gandhi, the Prime Minister, promised a year ago would not rise above a controversially high planned figure of Rs46,880m (\$2.4bn).

Narrow issues will not dominate this week's Tokyo-UK talks, reports Ian Rodger Howe warms up with tour of 'real Japan'

SIR Geoffrey Howe's visit to Japan this week is likely to be remembered for photographs of the British Foreign Secretary carefully studying a Japanese cow and gulping down a huge bowl of green tea surrounded by Buddhist monks. This is a pity, because he and his Japanese counterpart, Mr Sosuke Uno, will probably have useful discussions during their meetings today on world problems and the respective roles of their two countries in solving them. For once, British-Japanese talks will not be dominated by narrow bilateral problems. But Sir Geoffrey wanted to get out of the capital and see the "real Japan", so Britain's diplomats in Japan set up a visit to Oita prefecture on the country's southern island of Kyushu. Oita is famous for many things, such

as oranges and hot spring spas, but most of all these days for its flamboyant governor, Mr Morihiro Hiramatsu. When Mr Hiramatsu heard that the British Foreign Secretary was looking for a bit of country to visit, an invitation materialised in no time, and an elaborate weekend programme was set up as a preface to the official talks in Tokyo. The governor is not one to miss an opportunity for publicity. Indeed, from the moment Sir Geoffrey stepped out of a hovercraft in Oita City, having completed the last and probably bumpiest leg in the long journey from London, Mr Hiramatsu was at his side. One minute he was explaining to Sir Geoffrey and Lady Howe, over the clicking of cameras, his industrial development policy. Then he was showing off some

of the prefecture's high technology plants over the clicking of cameras, then leading them round a typical farm over the clicking of cameras. Sir Geoffrey, tried gamely to talk about "the further development of relations between our two countries". Mr Hiramatsu, who brightened noticeably when he heard that the Foreign Secretary was also from a rural area, was interested only in setting up exchanges between Oita and Wales. Sir Geoffrey returned to Tokyo last night, apparently none the worse for wear, and will sit down today to several hours of talks with Mr Uno. Japan's foreign affairs spokesman seemed to be caught off guard when asked at a press conference on Thursday what was on the agenda for these talks. "Um, ah, we do not have any detailed

agenda," he said, as he shuffled through his briefing papers. Had the Howe visit taken place last May, as it was supposed to until Mrs Margaret Thatcher, called a general election, bilateral issues, such as Cable and Wireless's desire to enter the Japanese telecom industry and British securities firms' desire to become members of the Tokyo Stock Exchange, would have dominated. Both British and Japanese officials are delighted that the most thorny of these - with the exception of Japan's high taxes on Scotch whisky - have been settled, providing them with the opportunity to sit down and air ideas about big issues. The agenda, it seems, is not as vague as the official schedule or the Japanese spokesman suggested. The British have

approached them in the recognition that Japan is not only an economic superpower but also has acquired considerable sophistication in assessing world political and strategic issues, particularly those affecting the Asia-Pacific region. Japan is also willing, as it has not been in the past, to make its views known and to play a strategic role, as it has begun to do in its own region. For their part, the Japanese recognise that even though Britain does not have anything like the power it once had, it has strong leadership at home and considerable influence within the European Community. Japan is interested in developing EC relations, not least as a small counterweight to the strong influence still carried in Japan by the US.

Mubarak warns Iran on Gulf attacks

EGYPT'S President Hosni Mubarak warned Iran yesterday against attacking the Gulf states, hosting his first tour of the Arab world as head of state, and diplomats said he could be ready to boost defences in the region. Mubarak later arrived in the United Arab Emirates from Riyadh, first stop of his tour of the six Gulf Co-operation Council states, where he had separate talks with King Fahd and Mr Frank Caruacci, the visiting US Defence Secretary. President Mubarak told King Fahd that Egypt was committed to the security of the GCC, which links Bahrain, Kuwait,

Oman, Qatar, Saudi Arabia and the UAE, a senior Egyptian official said. In Riyadh, officials said Egypt had agreed to supply the six nations of the GCC with up to 15,000 troops in return for payment of Egyptian debts. However, Mr Mubarak has categorically denied that such a deal has been struck. In Tehran, Iran's Deputy Foreign Minister, Mr Hossein Sheikholeslam, called on GCC states to end their support for Iraq in the seven-year-old Gulf war. "If they use wisdom, we will welcome them," he told Tehran Radio. But he repeated Iran's

position that President Saddam Hussein of Iraq must be removed before the war could stop. A UAE official arrived in Tehran with a message for Mr Ali Akbar Velayati, Iran's Foreign Minister, which the official Emirates news agency WAM said concerned dialogue between Iran and the GCC on ending the war. The visit by Mr Saif Sadeq, the senior UAE official responsible for GCC affairs, was the first high-level contact between the Gulf Arab countries and Iran since GCC leaders decided last month to open talks with Tehran. In his talks with Mr Caruacci,

President Mubarak explored ways in which Cairo could contribute to the defence of the Gulf states, diplomats and Egyptian officials said. The diplomats said the thrust of Mr Caruacci's trip to three Gulf states, which ended yesterday, had been to reassure them of US support and examine ways of cutting US costs in defending the region. Egypt, whose ties with Gulf Arab states were restored at the end of last year after eight years of isolation caused by its peace treaty with Israel, could be well placed to share the defence burden with Washington, they said.

Japanese car sales record

NEW CAR sales in Japan reached a record 4.34m units last year, up 6.1 per cent from the previous year, reflecting the growing strength of domestic demand in the Japanese economy, Ian Rodger reports from Tokyo. The previous record was 4.23m, set in 1979. Demand for commercial vehicles, which has been in the doldrums in recent years, grew particularly strongly, up 10.1 per cent to 1.196m units. Passenger car sales grew 4.7 per cent to 3.1m, partly because individuals were spending their profits from stock and land trading. Toyota Motor remained the clear market leader, accounting for 43.2 per cent of the total market, followed by Nissan Motor with 23.5 per cent and Mazda Motor at 7.6 per cent.

US urged to focus on non-nuclear weapons

By LIONEL BARBER IN WASHINGTON

A HIGH-POWERED presidential commission will this week call for the US to shift spending away from nuclear forces to focus on non-nuclear precision weapons. These "smart weapons" are far better equipped to deal with regional conflicts in the Third World without embroiling the superpowers, the report says. The advisory panel - the Committee on Long Term Strategy - was set up in 1985 and includes a former Secretary of State, Dr Henry Kissinger, two former national security advisers in Dr Zbigniew Brzezinski and Judge William Clark, two retired generals and an admiral. Its 66-page report cost \$1.6m to produce. The Washington Post - which obtained a copy of the report, said a bigger variety of precision conventional weapons, along with stealth aircraft and missiles - would be difficult to detect and would strengthen Nato's counter-offensive capability against Warsaw Pact forces in the event of an attack from the East. In a reference to regional flare-ups - which some military analysts believe pose the greatest threat of superpower confrontation - the report states bluntly: "Threatening a nuclear exchange that would devastate the US and the Soviet Union is not a reliable deterrent."

Drought and flood relief work are expected by the Government to cost \$213.5bn above estimates in the current financial year, and savings by farmers have dropped by an estimated \$4.8bn. The consequential increases in the planned deficit have been offset partly by economies and extra tax and import changes introduced last September, but, since then, defence expenditure has risen because of India's involvement in Sri Lanka.

The petrol problems stem from sharp increases of 15-30 per cent in the annual production of cars and scooters during the past couple of years. Petrol consumption is rising in the current financial year by 15 per cent.

Duvalierist ban raises fears of Haiti violence

HAITIANS braced for possible further violence yesterday after 10 supporters of former dictator Jean-Claude Duvalier had been unexpectedly banned from standing in the presidential elections next Sunday, reports Reuters from Port-au-Prince. An electoral commission, hand-picked by the military-led government, had been expected to include the 10 in a list of presidential candidates. The military was widely thought to have been putting pressure on the commission to include the Duvalierists. The commission's announcement on Saturday night of 11 candidates, including only one with vague links to Jean-Claude Duvalier, was said to have shocked the Duvalierists.

Because of the Duvalierist influence within the army and with the dictator's former Tonton Macoute militiamen - supposed to be disbanded but now well-armed and underground - Haitians feared the dropping of the candidates might lead to another outbreak of killings. The Caribbean Economic Community has failed to agree on proposals to ostracise the government to be elected in Haiti, writes Canete James in Kingston. After a day of bickering over procedural matters, leaders and government officials from 12 of the 13 members of the community rejected proposals urging a boycott of elections, and suggested that they were willing to recognise the government.

Panama army denies Noriega forced to quit

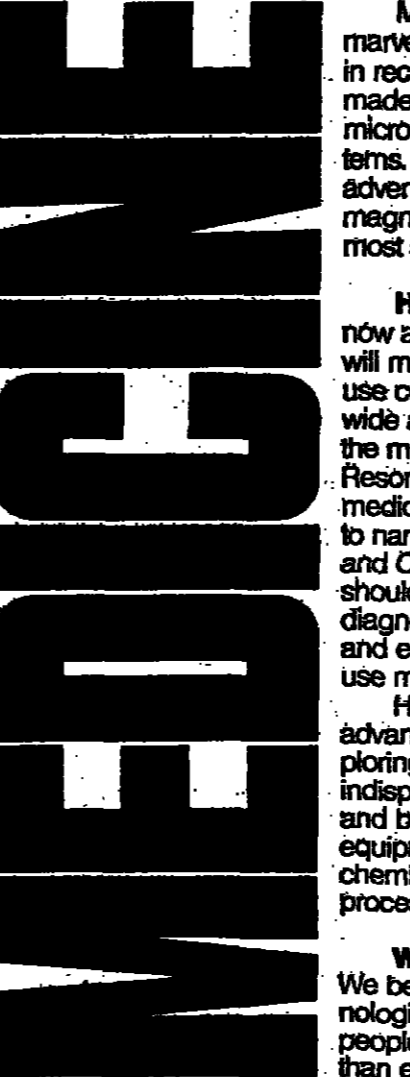
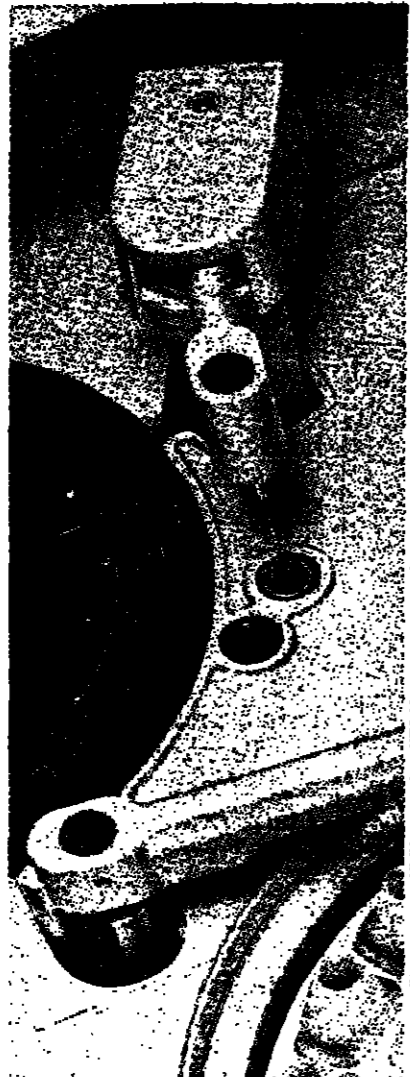
By ROBERT GRAHAM, LATIN AMERICA EDITOR

GENERAL Manuel Antonio Noriega, Panama's military strongman, was due to return to Panama City today from the Dominican Republic, a trip which sparked rumours of his abandoning power. His return was confirmed by Major Eduardo Lopez, spokesman for the Panamanian Defence Forces, denying Gen. Noriega had been forced to leave the country. Major Lopez said the commander of the Defence Forces went to the Dominican Republic for personal reasons. Gen. Noriega's daughter is married to the son of a Dominican general. The denials went some way to dampen rumours that swept

Panama City about Gen. Noriega's departure. Gen. Noriega's manipulation of power has been opposed by a loose coalition of domestic leaders of the business community. Since July, the US has suspended all economic and military aid to Panama as a sign of its disapproval of Gen. Noriega remaining head of the Defence Forces. The reasons for his departure were fuelled by disclosures that a senior Pentagon official met him 10 days ago and proposed a scheme for a gradual transition to full democracy. The official is reported to have hinted Gen. Noriega step down by April. Gen. Noriega has given no hint he is willing to accept this.

FINANCIAL TIMES Published by the Financial Times (Group) Ltd, Franklin Branch, represented by E. Hogg, Franklin/Manila, and, as members of the Board of Directors, F. Barlow, R.A.F. McClure, G.T.S. Dumas, P.C. Gorman, D.E.P. Palmer, Lesley, Francis, G.H. Frankland/Male, Responsible editor: G.D. Owen, Financial Times, One, Cannon Street, London, EC4A 3DF. © The Financial Times Ltd, 1988. FINANCIAL TIMES, USPS No 139649, published daily except Sundays and holidays. US subscription price: \$145.00 per annum. Second-class postage paid at New York NY and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 45 East 68th Street, New York, NY 10022.

Medicine should be more than the ability to treat or cure. The best care and treatment come from precise diagnosis.



Medical electronics have brought marvelous progress to diagnostic medicine in recent years. Great strides have been made in biochemical analysis, electron microscopes and medical information systems. Another shining example is the advent of imaging equipment which uses magnetic resonance to display even the most subtle changes in body chemistry.

Hitachi's scientists and engineers are now at work on an innovative system which will make it feasible to store, retrieve and use comprehensive diagnostic data from a wide array of imaging equipment - from the most sophisticated Magnetic Resonance Imaging units (MRI) to nuclear medicine, ultrasonic scanners and X-ray CT, to name just a few. This Picture Archiving and Communications System (PACS) should lead not only to more precise diagnosis but also to formation of research and education information networks which use medical image data to the fullest.

Hitachi are also developing highly advanced electronic microscopes for exploring the world of micro-fine objects - indispensable in basic studies of medicine and biology. And we are creating medical equipment such as an automatic blood chemistry analyzer and an information-processing system.

We link technology to human needs. We believe that Hitachi's advanced technologies will result in systems that serve peoples' needs more precisely and fully than ever before. Our goal in medicine - and communications, energy and transportation, as well - is to create and put into practice innovations that will improve the quality of life the world around.



Hitachi's advances in medical electronics extend to automatic blood chemistry analysis, a Picture Archiving and Communications System, diagnostic ultrasonics and Magnetic Resonance Imaging.



Hitachi, Ltd. Tokyo, Japan



OVERSEAS NEWS

# Bonn decision on deficit rise widely attacked

By HAIG SIMONIAN IN FRANKFURT

WEST GERMAN politicians from across the political spectrum have sharply criticised last week's announcement by Mr Gerhard Stoltenberg, the federal Finance Minister, of a bigger than planned increase in the federal budget deficit to DM48bn (€13.4bn) and higher consumer taxes.

The federal deficit could actually rise to DM48bn on account of West Germany's weak economic growth and the upward trend in unemployment signalled in December's jobless figures, according to Mr Wolfgang Roth, economic policy spokesman for the opposition Social Democrats.

Mr Roth called on the Government to set aside its planned tax reform package for 1990 and embark on a programme of public investment instead.

More damaging politically for the Christian Democrats has been the criticism from members of his own Christian Democrat party and its Bavarian partner, the Christian Socialists.

According to Mr Lothar Speth, the Christian Democrat Premier of Baden Wuerttemberg, a rise in consumer taxes was unsuitable in the present unstable economic environment.

It was not sensible to announce across-the-board tax

# Minister tells Brazil debt team 'be flexible'

By Ivo Dejanovic in Rio de Janeiro

BRAZIL and its leading creditor banks resume talks on restructuring some \$68bn in long-term debt in New York today with the Brazilian negotiators under orders to adopt a markedly more conciliatory tone.

The orders come from Mr Malson da Nobrega, the country's new Finance Minister. He has also told his team, led by Mr Fernando Millet, the Central Bank president, that the restructuring needs must be raised by \$1bn to \$1.4bn to cover the 1987-89 period.

Discussions on debt strategy between Mr Nobrega, Mr Millet and President Jose Sarney dominated Government business in Brasilia last week.

The Brazilian authorities are said to be alarmed about a possible misunderstanding over the interim agreement reached with the banks last month, a deal that ended Brazil's 10-month moratorium on interest payments.

While some creditor banks say the agreement requires the country to resume immediately full payments on interest falling due in 1988, Brazil claims that these are only to begin again after a full restructuring deal is reached. That is scheduled, perhaps optimistically, for completion this month.

However, officials in Brasilia are playing down the issue as an easily resolvable detail in the new round of talks. It has been emphasised that the country is now ready to begin negotiations to regularise its relations with the International Monetary Fund - a key requirement of the banks.

Mr Nobrega is officially maintaining the stand of his predecessor, Mr Luiz Carlos Bresser Peres, that there can be no pre-requirement by the banks for an IMF deal before new loans are advanced. But he is also said to be ready to offer a gentleman's agreement that such an accommodation with the IMF will be reached rapidly.

Without political party ties, Mr Nobrega is evidently free of the inhibitions suffered by his predecessors in adopting a conciliatory approach to Brazil's creditors.

Both the Finance Minister and the President are understood to be anxious to normalise the country's relations over its \$113bn debt burden in order to hasten the resumption of lending by the Paris Club group of sovereign country creditors and by the financial community at large.

# Michael Holman describes how a press secretary made 'good copy' Small scuffle shock enlivens tour

WHEN the journalists who accompanied Mrs Margaret Thatcher on her visit to Africa looked out the windows of the RAF VC10 on Friday night and saw the cameras flash and the Prime Minister stepped on to the tarmac in London, they knew for certain that their stories had created a stir.

Ten hours earlier and thousands of miles away, a controversial incident in the northern Nigerian city of Kano had been catapulted on to the front pages of nearly every British Saturday paper. Nigerian thugs troops duff up Maggie's aides was one headline, succinctly portraying one version of the event which - in terms of press coverage at least - was to overshadow a colourful end to Mrs Thatcher's five-day trip to Africa.

For some of the dozen or so lobby correspondents the past five days had been dull. The protracted dispute over the merits of sanctions against South Africa does not make good copy. A correspondent of one of Britain's popular papers wondered aloud about how to tackle the subject of Kenya's soaring population, which will double in 20 years. Kenya: Land of Bonkers, suggested a distinguished member of the lobby.

Sometimes tedious though the subject of Kenya's soaring population, which will double in 20 years. Kenya: Land of Bonkers, suggested a distinguished member of the lobby.

Sometimes tedious though the subject of Kenya's soaring population, which will double in 20 years. Kenya: Land of Bonkers, suggested a distinguished member of the lobby.



Bernard Ingham, right: Right-hand man to Mrs Thatcher

Thatcher inspect a tea farm, she'll have an argument about sanctions with a tea picker. His colleague's eye lit up, as he envisaged the headline: "Plucking great tea row". Alas, it wasn't to be.

Lagos, that tough and frustrating city which has inspired more horror stories than any other African capital, seemed more promising. The appetite of readers of one British newspaper was whetted by a front page account of the "disappearance" of two Special Branch members of Mrs Thatcher's advance party. Jailed? Eaten? Kidnapped? It wasn't clear - nor was it true. But patience was rewarded in Kano during the last day in Nigeria.

party. Soldiers and officials, including one doughty lady, were determined to keep the hot polloi at bay. Opinion divides as to precisely what happened next, but it provided rich pickings for the press corps.

From my vantage point a few feet away I watched Mr Ingham, black briefcase aloft, determinedly forcing his way through the scrum on the stairs. Mr Ingham is a formidable figure. Just as Mrs Thatcher's dominance of her cabinet is helped by the fact that she has been there longer than almost anyone else, so Mr Ingham, who has served her for all but six months of her reign, exercises considerable influence over the lobby correspondents.

"It's Bernard!", exclaimed an astonished member of the lobby. The tone was what one might expect from a prefect watching a respected, slightly feared headmaster being debagged by a gang of town toughs: part incredulity, part concern, and part amusement.

Some of us saw a pitched battle. I saw a scuffle. Whatever it was, it ended in minutes. Mr Ingham, a burly six footer, thrust his way to the Prime Minister's side.

The durbar began. It was magnificent: two thousand thundering horses, colourful riders, drums and trumpets, with the harmattan (a dusty wind off the Sahara) hanging over the town like a mist, creating a scene from a Cecil B de Mille epic. It was, as Mrs Thatcher said later, a fantastic day.

# Le Pen states his aims for France

By Ian Davidson in Paris

MR JEAN-MARIE Le Pen, leader of France's ultra-right wing National Front, told a congress of 2,000 party delegates in Nice yesterday that his candidacy in the forthcoming presidential election campaign would be based on a commitment to "restore to France its identity, unity and power".

If elected, he said, he would have aims to restore the role of the state, which had become "impotent to ensure the defence of France and the French".

By this he evidently meant a tighter control of immigration which had, he said, become "a phenomenon of reverse colonisation". He also wanted to give France a new vitality through support for the family and the school, and "to release a dynamic economy".

Mr Le Pen's Secretary-General, Mr Jean-Pierre Stirbois, claimed he had already secured the promise of support from 630 mayors, well above the minimum level of 500 signatures required to ensure entry into the presidential race.

Mr Le Pen also promised to restore the death penalty for murderers and drug traffickers, to conquer unemployment by giving job priority to Frenchmen, and to restrict social security payments to French citizens.

# French raise doubts over EC set-aside farm plan

By THE DICKSON IN BRUSSELS

DEEP reservations about the European Commission's plan for paying farmers to take land out of production have been expressed by Mr Francois Guillaume, French Agriculture Minister.

Speaking at a private meeting in Brussels on Friday, he indicated his concern at the conditions for subsequent land use which are likely to be imposed on producers taking advantage of the so-called set-aside scheme.

Contrary to the Commission's apparent intention, Mr Guillaume wants those farmers who agree not to grow cereals and other arable crops in return for cash payments to be allowed to plant grass and other fodder crops as alternatives to forestry and non-agricultural activities. He rejects the Brussels view that this would endanger measures already taken to curb livestock production.

His comments are a timely reminder of the political complexity of the negotiations on the EC's long-term budgetary

reforms which resume in Brussels today with a special meeting of EC ambassadors. These will culminate in an emergency summit next month.

Details of a Community-wide set-aside scheme for arable farmers have yet to be unveiled formally but EC officials and diplomats acknowledge that the plans are part of a crucial political move to buy off West German opposition to aspects of the whole budgetary package (notably measures to keep agricultural spending under control through automatic price cuts on cereals).

Mr Guillaume's "green fallow" philosophy has long been championed by the French Government, which is known to have pressed the Commission to adopt it as part of the set-aside scheme.

The point was apparently accepted by Mr Jacques Delors, the Commission President, and Mr Frans Andriessen, the EC's Agriculture Commissioner, but at last Wednesday's Commission meeting, they failed to convince a majority of their colleagues.

# Rebels blamed as bomb kills eight in Burma

A BOMB ripped through a packed carriage on the Mandalay-Rangoon express train yesterday killing eight people and injuring 38, according to Burma's official radio. Reuters reports from Rangoon.

The radio blamed the Karen National Union (KNU), one of about a dozen insurgent groups which has been fighting the military-led Burmese Government for 40 years.

It was the worst reported civilian attack since 1955 when 60 people died after a mine blew up under a train.

The Burmese army has been engaged in an offensive against the KNU, which holds sway over large tracts of forest along the Thai border and controls much of a lucrative trade in smuggled jade and teak.

# Ryzhkov seeks to speed Soviet-Swedish thaw

By SARA WEBB IN STOCKHOLM

VIOLATIONS of Swedish territorial waters by Soviet submarines, boundary disputes, and trade will top the agenda when Mr Nikolai Ryzhkov, Soviet Prime Minister, today starts his first official visit to Sweden.

Mr Ryzhkov will meet King Carl Gustaf and Mr Ingvar Carlsson, the Prime Minister, and visit several companies interested in stepping up trade with the Soviet Union, during his four-day visit.

Mr Carlsson said there was still hope that a preliminary agreement could be reached over the Baltic boundary.

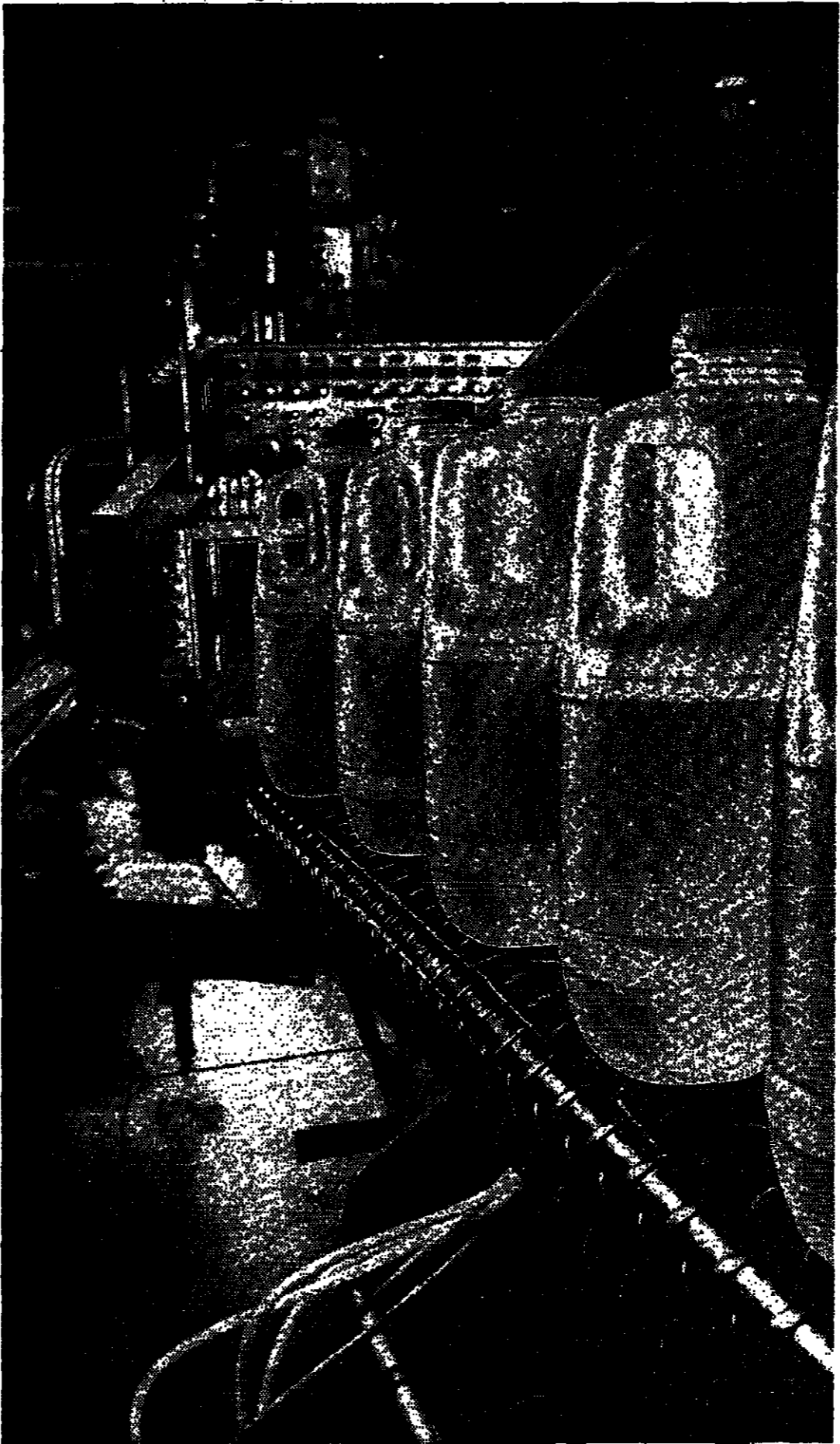
Talks appeared to have gained momentum with a Soviet delegation's visit to Stockholm before Christmas and a return visit by Swedish negotiators to Moscow.

Swedish-Soviet relations soured in the early 1980s, because of the repeated violations of Sweden's coastal waters by Soviet submarines. The thaw set in when Mr Carlsson visited Moscow in April 1986 and, despite reports from the Swedish defence staff last month that further violations of Swedish waters had taken place during 1987, the Government has taken care to avoid blaming the Soviet Union.

A successful preliminary agreement over the Baltic boundary would help to shift attention from the submarine incursions. For the Swedes, the Baltic is an important fishing ground for cod and herring.

# SIEMENS

# At Plysu we're moulding production to meet tomorrow's demands



Plysu is Europe's largest producer of plastics containers, used for packaging a vast range of household and industrial products. A new type of milk bottle, developed for consumer convenience, is the company's latest marketing success.

Siemens control technology allows Plysu to improve both the flexibility and speed of its production processes. Each machine can now be more quickly adapted to meet changing production needs, and achieve faster operating cycles.

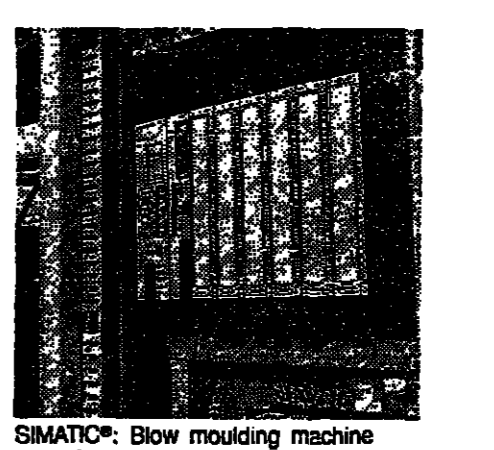
When it comes to matching tomorrow's demands, as well as today's, Plysu are equipped to deliver.

Siemens is one of the world's largest and most innovative electrical and electronics companies, with a clear commitment to providing a consistently high standard of service to our customers - particularly in

- Medical Engineering
- Factory Automation
- Communication and Information Systems
- Electronic Components
- Telecommunication Networks

In the UK alone we employ around 3000 people in five manufacturing plants, research and development, engineering, service and other customer related activities.

Siemens Limited, Siemens House  
Eaton Bank, Congleton  
Cheshire, CW12 1PH  
Telephone: 0260 278311



SIMATIC: Blow moulding machine control.

Innovation  
Technology  
Quality  
Siemens

**HONG KONG'S LEADING EDGE.**

One hotel stands proudly on the very edge of Hong Kong harbour. From here, privileged guests observe bright lights reflected in a sea of boats. And receive a standard of service with few, if any, equals. In Hong Kong, one hotel has the edge.

*the Regent*  
HONG KONG  
A REGENT INTERNATIONAL HOTEL

0800-282245



OVERSEAS NEWS

The tenor of the Brady Commission's key recommendations is radical, Janet Bush reports  
**Call for steps to forestall violent market breaks**

FINANCIAL TIMES CONFERENCES

IMPORTANT NEW FINANCIAL TIMES SEMINARS: CAPITAL MARKETS WORKSHOPS 1-3 February 1988, 15-17 March 1988 & 13-13 April 1988

Analysis of the risks in capital markets operations and assessment of the means by which these can be managed effectively are the objectives of this new series of seminars devised by the Financial Times and Price Waterhouse.

The three workshops already announced for February, March and April have attracted considerable interest and the sponsors now propose to extend this series to include workshops in May and June. Some places, however, remain open for the first three.

The content of the workshops is extremely practical and case studies are an essential component. Traders and those involved in support and control will find the three days of equal value. The speakers include Price Waterhouse specialists as well as a remarkably experienced group of guest contributors: Mr Johnathan Britton, Finance Director, Swiss Bank Corporation International Limited, Mr Johnathan Cohen, Chief Executive, County NatWest Limited, Mr John Forsyth, Director, Morgan Grenfell & Co Limited, Mr Bob Fuller, Vice President, International Systems Division, Prudential-Bache Securities, Mr Paul Hanbury-Wilson, Chief Dealer, Treasury, Westpac Banking Corporation, Mr Richard Kilsby, Managing Director, Charterhouse Bank, Mr Kevin Lee, Manager, Treasury and Trading Group, Baring Brothers & Co Limited and Mr Graham Simister, General Manager, Treasury, Nomura Bank International Plc.

CIVIL AVIATION IN THE PACIFIC BASIN

The Pacific Basin, civil aviation's fastest growing air transport arena, is the subject of the Financial Times conference to be held in Singapore on 25 & 26 January 1988. As traffic expands there will be a massive demand for infrastructural facilities of all kinds, ranging from new airports and improvements in existing ones, increased provision of aircraft overhaul and maintenance. The challenges of meeting the growth will be reviewed by Dr William Fromme, Director, International Civil Aviation Organisation, Mr Michael Maine, Chairman and Managing Director, British Airports Services, Mr Horst Pohlmann, Vice President, Pratt & Whitney and Mr Jean-Robert Resnik, Chairman, Club Mediterranee.

The two-day conference will also include a forum in which the aerospace manufacturers give their views on the development of civil air transport in the region and how they see their products helping to accelerate and even influence change. Contributors include Mr James Chorlton, Vice President, Boeing Commercial Airplane Company, Mr Gareth Chang, President, McDonnell Douglas China Inc, Mr Stuart Iddles, Senior Vice President, Airbus Industries and Mr Sydney Gillibrand, Managing Director, British Aerospace Plc.

All Enquiries should be addressed to:

The Financial Times Conference Organisation, 2nd Floor, 126 Jermyn Street, London SW1Y 4UJ. Tel: 01-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-925-2125

THE report by the Brady Commission on October's share price collapse was more eagerly awaited than other similar studies because it had been commissioned in a blaze of publicity by the President himself.

Nobody had expected the Commission, led by Mr Nicholas Brady, Chairman of Dillon Read and a long-time political ally of Vice-President George Bush, to come up with anything controversial. But the panel confounded expectations when its report was published as soon as the stock market closed on Friday.

Although its five key recommendations are broadly worded, their tenor is radical. Underlying the far-reaching conclusions is a belief that "the massive volume, violent price volatility, and staggering demands on clearing and credit raised the possibility of a full-scale financial system breakdown". The Brady Commission calls for immediate action to protect the financial system from violent market breaks.

The first recommendation of the report is that one institution should co-ordinate the few, but critical, regulatory issues which have an impact across different financial markets and throughout the financial system. The Brady Commission believes the balance of evidence suggests the US Federal Reserve would be the most suitable candidate.

The key argument behind its call for co-ordination of regulation and supervision by one agency is motivated by a view often repeated: "From an economic viewpoint, what have been traditionally seen as separate markets - the markets for stocks, stock index futures and stock options - are in fact one market."

Under ordinary circumstances, these marketplaces move sympathetically, linked by a number of forces. The pathology which resulted when the linkages among these market segments failed, underlay the market break of October.

"Confronted with the massive selling demands of a limited number of institutions, regulatory and institutional structures designed for separate marketplaces were incapable of effectively responding to intermarket pressures." "The New York Stock Exchange's automated transaction system, used by index arbitrageurs to link the two marketplaces, ceased to be useful for arbitrage after midday on October 19.

The concern that some clearing houses and major market participants might fall inhibited intermarket activities of other investors. The futures and stock markets became disengaged, both nearly going into free-fall.

The Brady Commission suggests that masters such as securities registration, tender offer rules, and regulation of stock and option trading practices should be left to the Securities and Exchange Commission which has the required expertise in these areas.

Similarly, the responsibility for the design and regulation of futures contracts and markets should remain with the Commodity Futures Trading Commission. The Commission favours the

Fed as overall supervisor because of its broad expertise in the financial system as a whole and its relative independence which would enable it to resist demands of partisan political and economic interests, particularly those of active market participants.

The Federal Reserve, with its view of money flows, is experienced in assessing interactions and interdependencies among marketplaces, as opposed to intramarket concerns. It has experience in international financial market co-ordination.

The importance of these attributes is illustrated by the October break which involved not only stocks, futures and options but bonds, foreign exchange and international markets.

The Commission notes that in most countries, the central bank as part of its broader responsibility for the health of a nation's financial system, is the intermarket regulator.

Another two of the report's recommendations stem directly from the perception that more co-ordination is needed between different financial markets. These uncontroversial proposals, widely expected to attract support, are that clearing systems should be unified across marketplaces to reduce financial risk and that information systems should be established to monitor transactions and conditions in related markets.

The Commission concludes that it was the complexity of clearing and credit mechanisms, rather than a substantive problem of solvency, which was at fault in the week of October 19.

What is needed is unified clearing with stocks, stock index futures and stock options all cleared through a single mechanism. Unified clearing facilitates the smooth settlement of intermarket transactions.

"I'm extremely encouraged by the report," said Mr Mehdi Vaziri, an oil analyst at Kleinwort Grenvold. "The imbalance in supply and demand is nowhere near as bad as people thought."

Opec would not now have to trim its production as severely as it thought in order to support stable oil prices. The Opec production quota was fixed at 15.06m b/d in December, excluding Iraq, which produced 2.5m b/d last month.

The report shows that Opec crude oil production fell to 18.8m b/d in December 1987, compared to 19.9m b/d in November. Most of the reduction is accounted for by a cut in production by the United Arab Emirates of 0.6m b/d, to 1.5m b/d. Both the UAE and Kuwait produced well above their Opec quotas.

The higher estimate is attributed to the absence of any fall in heavy fuel oil use in the industrialised countries. The reduction in oil consumption growth in the oil-exporting nations, and accelerating growth in countries such as Brazil and South Korea.

The increased consumption is balanced by a steady fall in stocks in recent years.

Similar margins should result in roughly equivalent risk and leverage between the two markets.

Then, the report seems to suggest after all, that differing margins are undesirable. "If from a public policy viewpoint, a given margin level for investment in stocks makes sense, should lower margins and the potential for more financial leverage and speculative investment be allowed for market participants investing in stocks via derivative instruments? Should two margin requirements apply to what is, in effect, one market?"

The Commission argues circuit breakers would have three benefits. Firstly, they would limit credit risks and loss of financial confidence by providing a "time-out" to settle up and make sure everybody was solvent.

Secondly, they would facilitate price discovery (or a genuine perception of value). Thirdly, circuit breakers would counter what the Brady Commission calls the "illusion of liquidity".

In its view the marketplaces have unlimited capacity to absorb huge one-sided volume. The Commission dismisses the argument that trading halts may lock investors in, preventing them from leaving the market and thereby exposing them to more risk. It argues that the clogging of the NYSE's automated transaction system, ad hoc trad-

ing halts in some stocks, jammed communications systems and some less-than-responsive market makers had in effect been circuit breakers.

"The October 1987 market break demonstrates that it is far better to design and implement coherent, co-ordinated circuit breaker mechanisms in advance than to be left at the mercy of the unavoidable circuit breakers of chaos and system failure."

The report particularly urges that these mechanisms be rationalised across markets. This would avoid the situation which occurred in October's crash when the NYSE system went down, making index arbitrage impossible.

This robbed the index futures markets of their buying power, pushed futures to a large discount to the cash market and therefore put even more pressure on stock prices.

The remarks on price limits, which was regarded as the most controversial element of the report when press reports circulated on this aspect last week, were eventually left vague.

In its conclusions the Commission suggests various topics which should be reviewed by the appropriate authorities. One is the fact that there are restrictions on short selling in the stock market but not in the futures or options markets, which could mean the restriction could become impossible if the futures market were to move in a certain way.

Another topic is the potential conflict of interest when market makers trade not only for their customers but also for their own account. A third is the question of whether specialists have adequate capital.

Finally, the Commission suggests that in the case of large order imbalances, priority should be given to public customers rather than institutions.

**Genscher in Warsaw for four days of discussions**

BY CHRISTOPHER DOBINSKI IN WARSAW

THE West German Foreign Minister, Mr Hans Dietrich Genscher, arrived in Poland yesterday for a four-day visit, the first by a Bonn politician at this level since 1981.

He is expected to have talks with senior Polish officials including Gen Wojciech Jaruzelski, the Communist Party leader, as well as Mr Lech Walesa, leader of the banned Solidarity movement, and Cardinal Jozef Glemp, the head of the powerful Roman Catholic Church.

The visit should push forward bilateral contacts over agreements covering environmental issues, protection for Western investment and scientific exchange.

But it is unlikely to bring much by for Poles in the latter's quest for new loans. Indeed, the West Germans are holding out for outstanding payments on a DM1bn (£337m) credit extended in 1975 which fell due last autumn.

**Opec 'unlikely to have to slash output'**

BY STEVEN BUTLER

NEW ESTIMATES for developing-country oil consumption, made by the International Energy Agency, have raised hopes that the Organisation of Petroleum Exporting Countries may face an easier task balancing its production with world demand.

The IEA's review indicates that consumption is running at about 1m barrels a day more than the Paris-based agency had previously reported.

The higher estimate is attributed to the absence of any fall in heavy fuel oil use in the industrialised countries. The reduction in oil consumption growth in the oil-exporting nations, and accelerating growth in countries such as Brazil and South Korea.

The increased consumption is balanced by a steady fall in stocks in recent years.

revised estimates for oil production and consumption were the result of a large effort to improve data collection from the Third World, and that the IEA's consumption estimates were more in line with other industry and institutional statistics.

After seeing an early release of the report, several broking houses in the City of London issued strong buy signals for the oil stocks on the grounds that a collapse in oil prices now looked less likely. This helped contribute to a rally in the sector last week.

Analysts disagree about the implications of the report. Some argue that the report has no direct implications for oil prices, but serves rather to explain why prices have remained as firm as they have in the face of such an apparent discrepancy between supply and demand.

**Turkish PM hints at early local elections**

BY DAVID BARCHARD IN ANKARA

TURKEY'S Prime Minister, Mr Turgut Ozal, yesterday hinted to members of his ruling Motherland Party that he plans to hold local elections this summer. They are not due until March 1989, and a constitutional amendment might be necessary to bring the date forward.

"We may hold the local elections in June, or next year, or in September. Let us be prepared," he said.

Early local elections would have serious implications for the Government's economic strategy as municipalities have created problems for the national economy by excessive spending on development projects over the past three years. Expectation of an early vote will make it almost impossible to rein in spending this year.

The Motherland Party won control of 54 of Turkey's 67 provinces in the 1984 local elections, but its local government performance has been mixed. In Istanbul, the Motherland Party Mayor, Mr Bezzat Dalgic, has transformed the city, but in other cities, notably Ankara, the party has had a poor record and is deeply unpopular.

Turkey has said it will sign a Council of Europe Treaty outlawing torture. Mr Mehmet Yilmaz, the Foreign Minister, said yesterday.

Two Turkish state banks have merged in a major rationalisation of the banking system caused partly by a large volume

of non-performing loans, bankers told Reuters in Istanbul.

Anadolu Bankasi TAS and Turkiye Emisak Kredi Bankasi AO have merged to form Turkiye Emisak Bankasi AS, to be known as Kozbank, a Turkish name meaning Housing Bank.

Kozbank was established by official decree on Friday with an initial capital of 11,220m (\$122m) and will become the third biggest bank in Turkey, according to its general manager, Mr Bulent Semler.

**Greek public sector pay to increase by 1-4%**

BY ANDRIANA IERODACONOOU IN ATHENS

GREEK public sector pay increases for the first four months of 1988 have been set at between 1 and 4 per cent, representing 25-100 per cent compensation for projected domestic inflation, depending on salary bracket, the Economy Ministry announced yesterday.

As part of their January pay packets employees will also receive a similarly scaled lump sum payment of between 0.1 and 4.3 per cent to make up for the difference between projected and actual inflation in 1987, the last year of a two-year economic stabilisation programme hinging on a tight incomes policy.

Consumer price inflation in 1987 reached 16.7 per cent, against a target of 10 per cent. For 1988, despite a relaxation in incomes policy, inflation is projected at 12 per cent. To help contain prices the Economy Ministry announced a freeze on the prices of public sector services and fuel oil for the first four months of the year.

The announced wage increases are designed, in combination with income tax reductions, to give a minimum 3 per cent increase in real income in 1988. Over the previous two years workers suffered accumulated reductions of 10 per cent and more in average real earnings.

The Economy Minister, Mr Panayiotis Roumeliotis, called on the private sector to regard the increases as guidelines in setting collective wage agreements for this year, saying that the announced figures "exhaust the limits of the economy."

**SHIPPING REPORT Atlantic dry cargo trade opens year on firm note**

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

THIS New Year opened on a firm note for virtually all types of bulk carrier in the Atlantic dry cargo trades, where rates moved up daily.

Brokers said an 84,000-ton cargo was fixed from the US Gulf to Hamburg at \$12.80 per ton, while a super-economy Panamax ship was timechartered at \$13,500 per day from the US to the East.

Rates for the smaller "handy sized" ships also improved, and several vessels of between 30,000 and 35,000 tons deadweight were fixed at \$8,000 per day for transatlantic round trips.

Denholm Coates, the London broker, said several unfringed early positions remained unfringed at the end of the week, and there

Our Treasury Division is now better placed to give you better service.

To usher in the new year, Lloyds Bank's Treasury Division in London has larger and more spacious premises.

As a result, the following additional sales and trading activities are now incorporated in our expanded dealing room in Faryners House:

- interest rate and currency swaps (Telephone: 01-9291784)
- short-term securities (Telephone: 01-929 5236)
- US government securities (Telephone: 01-929 2300)
- futures and options trading (Telephone: 01-248 7275)

And, of course, all the business of Lloyds Bank Financial Futures Limited. (Telephone 01-929 1757.)

For further information contact Treasury Division, Lloyds Bank Plc, PO Box 545, Faryners House, 25 Monument Street, London EC3R 8BQ.

Telephone: 01-623 1030  
 Telex: 888137  
 Facsimile: 01-929 2347  
 SWIFT: LOYD GB 22 TSY



A THOROUGHbred AMONGST BANKS.

Lloyds Bank Plc, 71 Lombard Street, London EC3P 3BS.

**WORLD ECONOMIC INDICATORS**

	Nov. '87	Oct. '87	Sep. '87	Nov. '86
<b>UK (£bn)</b>				
exports	8.21	7.97	7.94	6.59
imports	8.14	7.74	7.51	7.43
balance	-1.95	-0.82	-0.61	-1.04
<b>Japan (\$USbn)</b>				
exports	19,669	18,995	19,525	17,303
imports	22,383	21,969	21,923	21,274
balance	-7,749	-7,187	-7,196	-8,880
<b>USA (\$bn)</b>				
exports	21,732	20,986	20,222	19,562
imports	17,631	14,976	15,683	14,712
balance	4,101	16,010	4,539	4,850
<b>W. Germany (DMbn)</b>				
exports	45.80	44.66	43.46	43.50
imports	37.21	34.22	34.51	34.82
balance	+8.59	+10.44	+8.95	+8.73
<b>France (FFbn)</b>				
exports	74.96	75.65	76.55	71.36
imports	79.28	77.64	77.64	77.64
balance	-4.34	-2.39	-1.09	-6.21

**LP.N.A.**

Pursuant to a resolution of the Extraordinary General Meeting of shareholders of Indusuez S. Partners Properties in North America (LP.N.A.) N.V. held in Amsterdam on December 30, 1987, a first distribution, in the framework of the termination of the company's investments, will be made to the depository receipt holders of U.S. dollars twenty million. The said amount can be specified as follows:

U.S. dollars 18 million representing the additional paid-in capital U.S. dollars 1,151,817.- retained earnings as per December 31, 1986

U.S. dollars 948,183.- = interim dividend for the year 1987

As there are two thousand depository receipts outstanding on each depository receipt an amount of U.S. dollars 10,000.- will be paid. Depository receipt holders are requested to present their certificates to the undersigned for payment together with detailed payment instructions.

Stichting Indusuez Trust Services  
 Herengracht 320  
 1016 CE Amsterdam  
 The Netherlands



# TOGETHER, AS ONE

**U**sinor Aciers, Sollac and Solmer, henceforth consolidated under the name Sollac, together account for the French production of hot- or cold-rolled steel sheet: 28 billion francs in sales in 1987, 13 plants, a work force 26,000 strong... With more than half of the total production exported. And with, as always, the same overriding standard: absolute quality. As always the same must: customer satisfaction. As always the same close ties between our production units and their individual customers. We're working as one, with our partners, in order to win. Today. Tomorrow. Together.

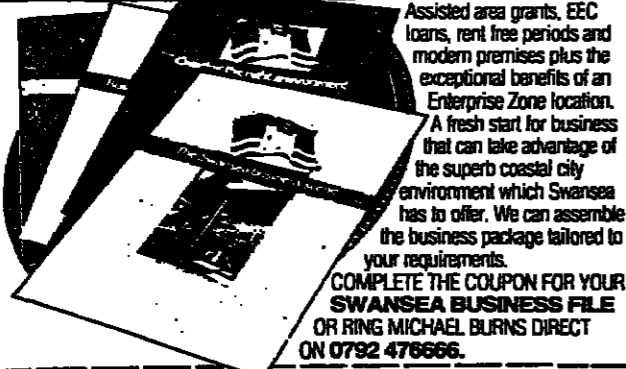
# Sollac

ACIERS D'USINOR SOLLAC ET SOLMER

**GROUPE USINOR SAILOR**



# Why Swansea is 1st CHOICE for Business!



Assisted area grants, EEC loans, rent free periods and modern premises plus the exceptional benefits of an Enterprise Zone location. A fresh start for business that can take advantage of the superb coastal city environment which Swansea has to offer. We can assemble the business package tailored to your requirements.

COMPLETE THE COUPON FOR YOUR SWANSEA BUSINESS FILE OR RING MICHAEL BURNS DIRECT ON 0792 478666.

TO: MICHAEL BURNS, ASSISTANT DIRECTOR, SWANSEA CENTRE FOR TRADE & INDUSTRY, SINGLETON STREET, SWANSEA SA1 3QH. PLEASE SEND ME YOUR BUSINESS FILE PLUS DETAILS OF GRANTS AND INCENTIVES.

NAME \_\_\_\_\_  
 COMPANY \_\_\_\_\_  
 POSITION \_\_\_\_\_  
 ADDRESS \_\_\_\_\_  
 TEL \_\_\_\_\_  
 FAX \_\_\_\_\_

## GRANVILLE SPONSORED SECURITIES

Capitalisation £000's	Company	Price	Change on week	Gross div (%)	Yield %	P/E
6314	Am. Brtl. Ind. Grp	185	-3	8.9	4.8	6.9
	Am. Brtl. Ind. GULS	199	-3	10.0	5.2	-
725	Armitage and Prouse	29	-1	-	-	-
4306	BHS Design Group (LSE)	82	-3	2.1	3.9	8.3
102452	Bartlett Group	157 1/2	+1	2.7	1.7	26.8
8099	Bey Technology	140	-1	4.7	3.4	11.2
875	CCI Group Ordinary	220 1/2	-3	11.5	4.6	6.4
1388	CCI Group 1 1/2% Conv Pref	127	-2	15.7	12.4	-
16431	Carborundum Ord	129	-1	5.4	4.2	11.2
700	Carborundum 7 1/2% Pref	100 1/2	0	10.7	10.7	-
2768	George Blair	130	+5	3.7	2.5	9.9
5656	Idis Group	71	-4	-	-	-
9774	Jackson Group	90 1/2	0	3.4	3.8	9.9
19104	Multihouse N.V. (Amst)	245	0	7.5	3.1	9.7
15750	Reed Holdings (LSE)	63	+7	2.7	4.3	12.7
2916	Reed Holdings 10% Pref (LSE)	108	0	14.1	13.1	-
510	Robert Jenkins	50	-2	-	-	2.2
5980	Suttons	124 1/2	0	5.5	4.4	4.8
5682	Tenby & Corbitt	200	-4	6.6	3.3	9.7
2525	Trevelin Holdings (LSE)	61	-4	2.7	4.5	4.6
13400	Unibank Holdings (LSE)	67	+5	2.8	4.2	12.3
43976	Walker Alexander (LSE)	160	-5	5.9	3.7	11.9
4784	W. S. Yeates	235	+2	17.4	8.5	28.5
6240	West Yorks Ind. (LSE)	119	-1	5.5	4.6	12.6

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of the Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMBRA.

Granville & Company Limited  
 8 Lovat Lane, London EC3R 8RP  
 Telephone 01-611 1212  
 Member of FIMBRA.

Granville Davies Coleman Limited  
 8 Lovat Lane, London EC3R 8RP  
 Telephone 01-611 1212  
 Member of the Stock Exchange.

### Have your F.T. hand delivered...

... at no extra charge in Belgium, if you live or work in the following postal districts:

**Brussels** — 1000, 1010, 1020, 1030, 1040-1, 1048-50, 1060, 1070, 1080, 1090, 1100, 1110, 1120, 1130, 1140, 1150, 1160, 1170, 1180, 1190, 1200, 1210, 1310, 1410, 1420, 1600, 1620, 1640, 1641, 1800, 1900, 1920, 1930-1, 1940, 1950, 1960, 1970, 1980-1, 1990.

**Antwerp** — 2000, 2008, 2018, 2020, 2030, 2040, 2050, 2060, 2070, 2080, 2100, 2110, 2120, 2130, 2153, 2180, 2200, 2210, 2230, 2232, 2241, 2600, 2610, 2700, 2710.

**Gent** — 9000, 9110, 9820, 9830-1.

**Liege** — 4000, 4020, 4200, 4400.

**Leuven** — 3000, 3030, 3044, 2072.

**Kortrijk** — 8500, 8510, 8550, 8640.

**Brugge** — 8000, 8200.

Brussels (02) 513 2816

And ask for more details.

**FINANCIAL TIMES**

Europe's Business Newspaper

### Le FINANCIAL TIMES est livré chaque jour à ses abonnés à Grenoble par porteur spécial sans supplément de prix.

Pour bénéficier de ce service, renvoyer le coupon-réponse à: Ben Hughes, Financial Times, Centre d'Affaires Le Louvre 168, rue de Rivoli 75044 Paris Cedex 01

Nom ..... Adresse .....

désire s'abonner au Financial Times pour 6 mois (825 F) □ pour 1 an (1,630 F) □ ci-joint chèque bancaire à l'ordre du Financial Times France Ltd

## UK NEWS

# Jaguar forecasts strong recovery in US market

BY JOHN GRIFFITHS

JAGUAR, the UK luxury car maker, which has been stung by speculation that its prospects have become increasingly gloomy because of the stock market crash, forecast at the weekend that sales in its all-important US market would recover by 2,000-3,000 units this year.

It said growth elsewhere would justify plans to step up car output by nearly 20 per cent, or 8,000 units, to 66,000.

It is now known that Jaguar has also extended substantially its forward buying of the dollar. It has covered for all of 1988 at \$-£1.54 and for the first six months of 1989 at \$1.85, compared with the current level of \$1.81.

In these circumstances, Jaguar's management is understood to believe that, without cutting back its heavy investment programmes, profitability will be restored this year to around the 1986 level of 61.8m (now worth about \$217m) after a relatively sharp drop in the year just ended.

The results for 1987 will not be published for some weeks. But most analysts have been looking for a pre-tax result in the region of \$90m-95m.

Mr David Boole, Jaguar's public affairs director, said that 1988 sales in the US would reach 25,000-26,000 units, from 22,919

in 1987, despite the turmoil on the exchange. Even so, this is about 2,000 less than the forecasts Jaguar was making last autumn, before the market collapsed. And last year's sales figure represents an actual decline from the 24,500 units sold in 1986.

However, Jaguar blames the fall mainly on production inefficiencies arising from the introduction of the new XJ model range, which led to 2,300 fewer cars than expected being produced last year.

Mr Boole claimed evidence of support for his contention that Jaguar's US sales are not slipping in the figures for December, when they reached 2,845 units — the second best ever for a single month.

His comments coincided with the release of figures by Jaguar showing that its total 1987 sales were a record for the luxury car in a row at 49,612. This was a rise of 14 per cent on the 43,971 sales of the previous year.

Sales in Continental Europe were up 21 per cent at 6,999 and in the UK up 46 per cent to 11,108 from 7,578. Sales in the rest of the world, excluding North America, increased 36 per cent to 3,381.

Mr Boole said Jaguar had circulated its US network late last year offering to redirect cars to

other markets if any dealers were concerned about a possible downturn. "We can sell the cars almost anywhere — there's a 12-month pipeline in the UK, for example. But the US dealers gave a colossal no".

However, Jaguar will have less freedom to raise prices in the US this year. During the past two years the D-Mark has climbed more strongly against the dollar than sterling, allowing Jaguar, as chairman Sir John Egan said, "to shelter under the umbrella" of price increases by Mercedes and BMW.

However, Jaguar now feels that its West German rivals are approaching the limit of increases without meeting market resistance, constraining its own ability to increase prices.

"We've finally got back in the umbrella", said Mr Boole. However, he claimed that while there were signs of a softening of the US market for cars above \$50,000, those at the \$40,000 level at which most Jaguar, Mercedes and BMW's compete were expected to remain unchanged.

"Don't get the idea we're complacent — we're watching the situation very closely indeed. But that said, we're feeling fairly comfortably compared with some other luxury car companies", said Mr Boole.

## In Brief TV union offers basis for ending lockout

The ACTT technicians' union is prepared to discuss new working practices at TV-am, ITV's breakfast television company, in return for an end to a lock-out of 229 employees, a senior official of the union said yesterday.

Mr Jack O'Connor, an ACTT national organiser, said he had written to the company asking for further exploratory talks after a private meeting with Mr David Davidovitz, TV-am director of production.

Mr Bruce Gyngell, TV-am managing director, is seeking an end to demarcation between technical grades at the company.

## Teaching challenge

Leaders of the National Union of Teachers, the biggest teaching union, have urged Mr Kenneth Baker, Education Secretary, to investigate a "full and impartial" investigation into the recruitment and retention of teachers.

The union challenges Government claims that imposed pay levels had stabilised the number of teaching vacancies and improved recruitment to teacher training.

## Savings advance

Most employees contracted into Save-as-You-Earn (SAYE) share option schemes have seen the value of their investments at least triple over the past five years, according to a survey by Industrial Relations Services.

This found that, even with the stock market crash last October, share prices were still a "long way above" their values in 1981/82 when many of the schemes with options currently reaching maturity began.

## Union urges ballot

Electricians' union leaders are supporting the idea of a ballot to test the level of satisfaction among workers in companies which have signed single-union agreements.

The electricians have signed the largest number of the controversial single-union, strike-free deals.

## Portfolio of nature reserves may join privatisation list

BY LYNTON MCLEAN

The Government is considering selling 224 nature reserves — which include some of the most beautiful stretches of countryside in Britain — but the environment department said yesterday that there would be no change made in the use of the land.

Mr Nicholas Ridley, the Environment Secretary, initiated a policy review a year ago of land held by the Nature Conservancy Council.

The council was asked to look again at its portfolio of land holdings and to consider whether it would be for it to continue holding all the land or whether it should be sold, the environment department said yesterday.

Mr Peter Hain, a Labour MP who is chairman of the Council of Europe environment committee, is tabling a House of Com-

mons question to Mrs Margaret Thatcher, Prime Minister, requesting her assurance that these privatisation plans "cease" immediately and demanding an undertaking that Britain's nature reserves will remain in national ownership.

He said yesterday that he was horrified by the report. Compared with other privatisations which amounted to selling the "family silver", these reserves were "the family gold", he said.

The nature reserves include the best of the Norfolk Broads in eastern England, the Scottish Highlands, Upper Teesdale in the north of England, the Firth of Forth in the west of Scotland, the Scottish island of Rhum, famous for its red deer, parts of the Gower Peninsula and the Isle of Skomer in Wales.

Mr Tam Dalyell, Labour MP, said he was appalled at the prospect of these sites going ahead. He has tabled a question to Mr Ridley demanding an explanation.

The environment department said that the Nature Conservancy Council had not presented Mr Ridley with a definitive report on its land holdings, but the council would consider "diving off" some of the National Nature Reserves, for example, possibly to the Royal Society for the Protection of Birds.

The review was described by the department yesterday as "all very tentative, in line with reviews of land holdings by other bodies and it was continuing".

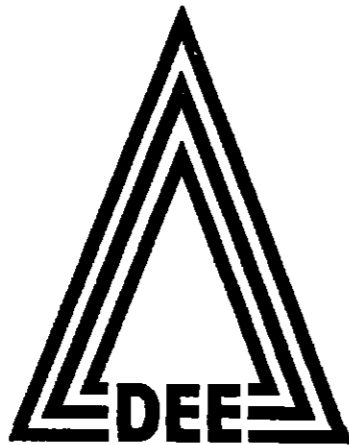
The department said the Government was concerned to bring development back to life.

Mr Ridley said that the Government was not planning to sell any of the reserves.

He said that the Government was not planning to sell any of the reserves.

He said that the Government was not planning to sell any of the reserves.

This announcement appears as a matter of record only.



### The Dee Corporation PLC

is pleased to announce that The Bank of New York is replacing Citibank, N.A. as DEPOSITARY BANK for their American Depository Receipts.

For further information from The Bank of New York contact:  
 Joe Velli in New York: 212-530-2321  
 or Michael Cole-Fontayn in London:  
 01-626-2555



This announcement appears as a matter of record only.



### The Dee Corporation PLC

Notice to Bondholders:

£66,000,000 5% Convertible Bonds Due 2002

Notice is hereby given in accordance with the Terms and Conditions of the Bonds, that with effect from 12.00 noon 8 January, 1988

Bankers Trust Company at Dashwood House, 69 Old Broad Street, London, EC2P 2EE

has been appointed successor Principal Paying and Conversion Agent replacing Citibank, N.A., London. Furthermore, Swiss Bank Corporation at 1 Aeschenvorstadt, CH-4002 Basle and Banque Indosuez Luxembourg at 39 Allee Scheffer, L-2520 Luxembourg have been appointed successor Paying and Conversion Agents replacing Citicorp Investment Bank (Switzerland), Zurich, Citicorp Investment Bank (Luxembourg) S.A., and Citibank, N.A., Brussels.

Bankers Trust Company, London, January, 1988. Agent Bank.

**Bankers Trust Company, London**

**Bankers Trust Company, London**

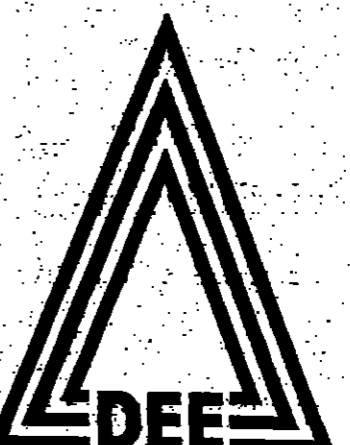
**Bankers Trust Company, London**

**Bankers Trust Company, London**

**Bankers Trust Company, London**

**Bankers Trust Company, London**

This announcement appears as a matter of record only.



### The Dee Corporation PLC

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.



UK NEWS

# Ports escape disruption in Customs switch

BRITAIN'S PORTS kept goods flowing last week, in spite of widespread predictions of chaos following new arrangements for Customs documentation.

The European Community switched from January 1 to a Single Administrative Document for Customs declarations, replacing about 100 existing import, export and transit forms.

At the same time, Customs tariffs switched to a harmonised coding system offering a choice of 13,000 numbers of 11 digits rather than the previous 9,000 eight-digit numbers. Changes were also made to procedures for warehouse valuation.

However, the UK appears to have avoided the inevitable administrative disaster only through a combination of a reduced volume of trade and a successful scare campaign by the Customs and Excise authorities.

Before Christmas, Customs officials repeatedly warned that many British companies had failed to prepare properly for the change-over and others had left preparations in the hands of junior staff.

Mr Douglas Tweedie, the Customs assistant secretary co-ordinating the change-over, said the campaign had succeeded in making most importers and exporters aware of what was happening.

Mr Tweedie said the number of errors in documentation had been higher than normal, but not enough to cause serious delays.

He warned, however, that detailed trade statistics for the

# TSB unit to expand treasury activities

THE TSB England and Wales, the largest member of the TSB group, is planning an expansion of its treasury activities following the completion of a City trading room.

Lord Cobbold, recently appointed general manager in charge of financial markets, said the bank would be enlarging its established sterling operations and would begin to develop its business in the foreign exchange markets.

The TSB England and Wales is unusual among high street banks in that it takes in far more deposits than it can lend. Much of its treasury activity is therefore directed to placing surplus funds in the market.

Lord Cobbold said the bank's money book amounted to £2.5bn which it placed in short-dated gilts and other money market instruments. A further £1.5bn-£2bn was invested in the bank's strategic portfolio. Together, these accounted for more than half the bank's £11bn of assets.

Although the bank could divert these resources into a rapid expansion of its loan book, it preferred to build up its loan business more cautiously, he said.

The trading room in Lower Thames Street cost £1.8m to build and has a staff of 50.

# Warburg most active in advising on bids

S. G. WARBURG was the most active securities house advising companies in 1987 on takeovers involving the UK, according to a survey by Mergers & Acquisitions, a magazine published by the Financial Times group.

Morgan Grenfell was the most active house in bids for UK quoted companies, in spite of the adverse publicity of the Guinness affair, advising on deals worth £5bn (see table one).

However, when bids for unlisted UK companies and overseas acquisitions or disposals by British companies are added, Warburg emerges on top. (table two)

It advised on 75 deals, worth £7,032m, with Schroder Wagg in second place with 73 deals worth £5.2bn, and Morgan Grenfell third with 58 deals worth £5.4bn.

However, Warburg's lead would have been much reduced were it not for its involvement in US bids in which American securities houses took a role in advising its clients.

Over the past few years Morgan Grenfell has generally been the most active house for bid activity, closely followed by Warburg and Kleinwort Benson.

Kleinwort slipped a little down the latest lists. After a slow start to 1987 it became involved in some of the biggest UK bids launched near the end of the year, but these are not included in the survey, which only covers bids concluded by December 31. Schroder Wagg has advanced strongly, helped by its successful defence of Pilkington in the £1.16bn bid from BTR at the start of the year.

Two of the biggest falls in the table, compared with previous years, are recorded by Hambros and by Hill Samuel, the merchant bank acquired by the TSB Group last autumn after months

of takeover uncertainty and internal disension. Hambros ranks 16th in bids for quoted UK companies, with deals worth £802m, compared with fifth place in 1986, while Hill Samuel is 17th, compared with 10th in 1986, with deals worth £740m.

Among the rising stars is Charterhouse, which acted for the management team in Britain's biggest management buy-out, the £715m sale of the MFI furniture group by Asda, the supermarkets chain.

Samuel Montagu, the investment banking arm of the Midland Bank, also had a particularly good year. Its credits include advising the small WPP group on its audacious £352m bid for J. Walter Thompson, the US advertising group, and helping Argyll Group in its \$681m purchase of the UK operations of Safeway, the supermarket chain.

Another sharp improvement was by Lazard Brothers, which

# US estate group sets up London branch

JMB REALTY, one of the biggest US property investment and management groups with investments normally of about \$1bn a year, has set up its second overseas office in London.

The London business is intended to attract UK and European capital for investment in US property and find opportunities for US investment in UK property.

Its establishment marks a departure from normal US practice: hitherto US involvement in UK property has been through owner-occupiers, like the big banks in the City of London, or through the leasing of premises.

The JMB move comes against the background of uncertainty about the property intentions in London of the US securities houses following the collapse of equity prices last October.

JMB has a \$20bn property portfolio which includes 65m sq ft of retail space and 55m sq ft of office space in North America. It draws its funds from 350,000 US investors and 300 US financial institutions.

The London office, under the control of Mr Theodore Stern, will not be confining its activities to the south-east, the area most favoured by overseas investors in UK property.

## BIDS FOR UK QUOTED COMPANIES

Adviser	Value £m	Number
1 Morgan Grenfell	5,000	33
2 SG Warburg	4,516	24
3 Schroder Wagg	3,479	22
4 Kleinwort Benson	2,888	18
5 Charterhouse	2,619	15
6 Lazard	2,482	25
7 Samuel Montagu	2,453	25
8 BZW	2,102	17
9 County NatWest	2,052	20
10 Barings	1,965	12

Note: Includes only bids for companies quoted on main London market, USM and Third Market declared unconditional by December 31.

## BIDS FOR ALL UK COMPANIES AND BRITISH BIDS ABROAD

Adviser	Bid value £m	Number
1 SG Warburg	7,027	75
2 Schroder Wagg	6,223	73
3 Morgan Grenfell	5,401	58
4 Charterhouse	5,283	46
5 Samuel Montagu	4,923	65
6 Lazard	4,732	68
7 Kleinwort Benson	4,543	44
8 Goldman Sachs	4,183	14
9 BZW	4,130	41
10 County NatWest	3,333	42

Note: Value of some private bids not disclosed by advisers; totals do not include tender offers and buy-outs of minority stakes.

# Lawson urged to cut total of unemployed by 1m

A CALL for the Government to use the Budget in March to begin a programme which would cut 1m from the unemployment total within three years is made today by the Employment Institute.

In a series of recommendations to Mr Nigel Lawson, the Chancellor of the Exchequer, the institute says that on the basis of present policies the true level of unemployment is likely to rise again this year.

The institute, an independent pressure group, says a "responsible" package of measures would add £4bn to the level of public borrowing next year. Three-quarters of that is already allowed for in the Government's medium-term financial strategy.

The jobs programme should concentrate on measures which improve the supply-side of the economy, minimising any danger that a stimulus to the economy would be dissipated in higher inflation.

Among the key elements would be a move to provide a jobs or training guarantee within three years for the long-term unemployed, and a cut in employers' national insurance contributions for the low-paid and for those in unemployment backlogs.

The package would also include higher spending to rebuild the country's infrastructure, increased benefits for families and pensioners and extra resources for the health service.

The institute estimates that over three years its programme could cut unemployment by 1m. The cost per job would be well below half of that needed to generate extra jobs through tax cuts.

# APPOINTMENTS

## New director at Yorkshire Bank

Mr F. Graham Sutherland, general manager of the YORKSHIRE BANK since 1976, has been appointed a director. Mr Sutherland, who will continue as the bank's chief executive officer, is the first general manager in the 128 years history of the Yorkshire Bank to be appointed to the board of directors. A director of all the bank's wholly-owned subsidiaries, he is also chairman of Eden Vehicle Rentals, a vehicle contract hire company in which the bank recently purchased a controlling interest.

Mr Eanjit Mathrani and Mr Jonathan M.K. Pearson have been appointed directors of STANDARD CHARTERED MERCHANT BANK. Mr Mathrani was an executive director of Lazard Brothers & Co., and Mr Pearson remains managing director of Standard Chartered Bank Asia, Singapore, a wholly-owned subsidiary. Mr Lee J. Palmer has been appointed an assistant director.

FERGUSON INDUSTRIAL HOLDINGS, Appleby Castle, Cumbria, has appointed Mr Ian Bevan as a non-executive director. He is a director of Widney, and chairman of ICC Electronics and of Bonas Griffiths.

COUNTY NATWEST has appointed Mr Graham Dewhurst as associate director to lead the venture capital team based in Leeds. He joins from Robson Rhodes, where he was a corporate finance partner.

Mr Peter Malpas has been appointed a non-executive director of PENNY & GILES INTERNATIONAL. He was deputy senior partner of Quilter Goodson, stockbrokers to Penny & Giles, prior to his retirement.

Mr David Oswald has been made managing director of STERLING METALS, based in Nuneaton.

SYSTEMS DESIGNERS has appointed Mr Philip Wilbank company secretary. He remains treasurer and group accountant.

Following the death of Mr R.M.P. Shields, deputy chairman and managing director of

ASSOCIATED NEWSPAPERS HOLDINGS, Mr C.J.F. Sinclair has been appointed managing director. Mr Sinclair was deputy managing director.

Mr Paul G. Elster has been appointed a director of GROSVENOR SQUARE PROPERTIES GROUP, part of Associated British Ports Holdings. Mr John Sherwood has been appointed a director of Grosvenor Square Properties Developments, main development subsidiary of Grosvenor Square Properties Group.

COUNTY NATWEST has appointed Mr Colin Kaye and Mr Stephen Moore as directors. Mr Kaye joins from the armed forces, and Mr Moore was a regional director in the Manchester office. Mr Martin Clarke has been promoted to a director to head international fixed-income sales.

Mr Michael Yorke has been appointed marketing director of European marketing director of Hertz.

Mr Alan J. Hyder has been appointed to the board of BARKER, KILM & PARTNERS.

Mr Stuart G. Sharkey has been appointed executive director - finance of DOWTY MARITIME SYSTEMS communications division. He joined the group in 1980. Mr Mike Eynlop, a director of the communications division in addition becomes financial controller of Dowty Maritime Systems.

Mr Steve Keeling is appointed managing director EXPRESS DISTRIBUTION in succession to Mr Colin Fraser, and joins the board of Express Foods Group.

Mr Clive Duncan has been appointed to the board of H.H.PEGG. He joined the associate company Pegg Halndl last year.

Mr Andy Laing, deputy general manager, has been appointed a director of LOMBARD CONTINENTAL INSURANCE. In addition to his current responsibilities, he will be taking control of the company's London market non-marine underwriting.

Flight	Departures
BRITISH AIRWAYS	A S SCHEDULED
BRITISH CALEDONIAN	A S SCHEDULED
BRITISH AIRWAYS	A S SCHEDULED
BRITISH CALEDONIAN	A S SCHEDULED
BRITISH AIRWAYS	A S SCHEDULED
BRITISH CALEDONIAN	A S SCHEDULED
BRITISH AIRWAYS	A S SCHEDULED
BRITISH CALEDONIAN	A S SCHEDULED
BRITISH AIRWAYS	A S SCHEDULED
BRITISH CALEDONIAN	A S SCHEDULED

# It's business as usual.

It's business as usual on the ground and in the skies for British Caledonian, now part of the British Airways group. For full information of all our services telephone your local British Airways or British Caledonian reservations number or your travel agent.

BRITISH AIRWAYS 



## UK NEWS

## British economy 'to outperform rest of Europe'

BY ALAN PIKE

THE UK's prospects for the coming year are better than those for most of the other larger European economies. Cambridge Econometrics concludes in a forecast published today.

Manufacturing output is forecast to grow by 3 per cent in 1988 which, although down from 5.8 per cent last year, would be about double the expected level of growth in industrial production in West Germany. Although the UK's overall industrial production is likely to rise by only 1.4 per cent, this is largely because of a continuing decline of North Sea oil.

The UK construction sector should see growth of 6 per cent this year, suggests Cambridge Econometrics.

However, the report adds that the "dramatic declines in unemployment of late 1987 are expected to come to an end in 1988 as the economy slows down." If anything, it predicts, unemployment will rise slightly to 2.5m in 1988-90 before declining to the 1990s to 2.5m.

Balance of payments deficits of the last two years are also forecast to worsen again as both the sterling price and output of North Sea oil show further declines. The growth of exports at 2.8 per cent a year is expected to be significantly below that of imports at 4.3 per cent in 1988.

In the longer-term, the report, which looks at prospects for industry and the British economy to the year 2000, predicts 3 per cent annual growth in GDP - "lower than in recent years but good by average UK post-war

standards. Above-average growth is likely in construction and services.

Cambridge Econometrics, the commercial wing of a Cambridge University Department of Applied Economics research team, also looks at the possible consequences for the economy of a world recession.

A collapse of the dollar to an average sterling value of 1.38 this year, accompanied by world recession on a comparable scale to 1975, would, suggests the report, increase unemployment by nearly 400,000 by 1990 and halve the growth rate to 1 per cent a year by 1988-90.

However, the report says the UK is likely to be less affected by a world recession than most industrial countries. This is because North Sea oil and gas output is likely to remain relatively unaffected and because, compared with other countries, UK imports tend to fall further than UK exports in a recession.

*Industry and the British Economy to the Year 2000.* Cambridge Econometrics, 21 St Andrews Street, Cambridge, CB2 3AJ

European countries should be doing more to boost economic growth, Mr Christopher Johnson, chief economic adviser at Lloyds Bank, argues today. He says in the bank's monthly International Financial Outlook that it is too easy for other countries to blame the US for doing too little too late. Fiscal expansion would be more effective in generating real demand if it were carried out as a co-ordinated European policy.

## Owen sets out plan to keep SDP separate

By Ivor Owen

DR DAVID OWEN and his allies yesterday announced the next stage in their plans for preserving the Social Democratic Party as a separate entity, initially under his leadership, in spite of the attempts to merge it with the Liberals.

The move is certain to infuriate Mr Robert MacLennan, who since taking over the leadership of the party from Dr Owen has shown skill and determination in trying to ensure that the essential principles on which it was founded are not undermined in joining forces with the Liberals.

Dr Owen has sought to keep control of the key levers of power provided by the SDP's constitution by ensuring that his views have secured majority support in the party's national committee.

It was this body which yesterday issued a consultative paper outlining the procedures Dr Owen and his followers wish to see followed when on March 1 the newly-merged party is expected to announce interim arrangements to take over the roles of the decision-making executives in the SDP and Liberal parties.

The SDP national committee announced that on March 1 it would continue to operate under the party's 1985 constitution, with all major office holders continuing in their posts until September 1989, when there would be fresh elections.

Dr Owen will be nominated as leader by his two cohorts in the Commons, Mr John Cartwright, MP for Woolwich, and Mrs Rosie Barnes, MP for Woolwich.

Mr Mike Thomas, who was among those who defected from the Labour Party when the SDP was formed, forecast that by continuing as a separate entity the SDP would attract widespread and growing support.

## US aero group in bank venture

By David Lascelles

McDONNELL DOUGLAS, the US aircraft manufacturer, has obtained a licence from the Bank of England to open a banking business in London.

The operation, to be called McDonnell Douglas Bank, is expected to be based around the company's aircraft leasing and financing activities. Mr Anthony Nelson, an executive, said details would soon be released.

The authorisation is a rare example of an industrial concern being allowed to engage in banking in the UK. Until last year's Banking Act, any new entrant into the business would be allowed to call itself only a deposit-taker.

## Peter Riddell assesses the careers of Lord Whitelaw and his successor Lord Belstead

### Loyal member of the old guard bows out

THE RESIGNATION of Lord Whitelaw, widely expected since his mild stroke a month ago, removes the second most powerful figure in the Government to Mrs Margaret Thatcher.

Ever since she became Conservative Party leader in February 1975, Lord Whitelaw - known as Willie in the political world - has been her loyal deputy. He has defended her against internal and external critics, and intervened at crucial moments to influence the course of decisions and appointments.

Indeed, the speculation in the past month over possible successors has underlined how central he has been to the Government, and how much Mrs Thatcher has depended on him. Replacing him involves finding not only a new leader of the Lords, but also a chairman of several key Cabinet committees, and a fixer who has resolved conflicts between ministers.

Lord Whitelaw has been famed, and widely liked, for his calculated indiscretions - Williesms - funny, and at times apparently naive, remarks which often got to the core of a problem, or defused an awkward situation. He has been the classic example of the clever and shrewd professional appearing to be a bluff English amateur. His warning of the 1970 election against stirring up apathy is legendary.

His booming "splendid, splendid" to almost any remark has disguised an agile, and self-aware, operator. He has been helped by an expressive face - "old oyster eyes" - which registers both pleasure and pain, as well as occasional bursts of anger.

Lord Whitelaw's career



Lord Whitelaw: skilful Cabinet conciliator

throughout has been as a loyal servant of the state - in the army, as a Conservative backbench MP, whip, and minister in the Macmillan, Home, Heath and Thatcher governments. He has been one of the last of the landed, military tradition of Tory squires and paternalists, yet his longest service has been as the lynchpin of an anti-paternalist administration of middle class professionals and businessmen.

He has always supported his leader of the moment. For instance during the Tory leadership crisis of 1974-75 he refused to challenge Mr Edward Heath in the first ballot, even though he was the obvious and popular successor. This allowed Mrs Thatcher to take the initiative and win in the second ballot. He then immediately became her

deputy, acting as a bridge with the former supporters of Mr Heath who initially dominated the shadow Cabinet and were highly sceptical about their new leader.

More recently, Lord Whitelaw strongly backed Mrs Thatcher during the Westland crisis in January 1988 and was, and has remained, highly critical of the allegedly disloyal behaviour of Mr Michael Heseltine when he resigned as Defence Secretary.

At times, his loyalty has been tested - and he has shown his irritation in private. But publicly he has been loyal except once at the Conservative Party conference in Blackpool in 1981 when Mrs Thatcher ostentatiously applauded speakers who attacked his record as Home Secretary. Afterwards, there was a row, and strains.

Lord Whitelaw's critics - and there have been some among his former allies - have argued that he has had a cordial relationship with Mrs Thatcher. He has been loyal, and she has given nothing in return. The accusation is that he has always compromised and has never been prepared to fight for the generalists and their causes.

Yet he has been the highly skilful conciliator of the Cabinet, ensuring that in most cases arguments do not become too open and cut out. In this he has worked closely with Mr John Wakeham, now the leader of the Commons, and previously the Chief Whip - as he did during the Heath administration with Lords Fynn and Erian. Educated at Winchester and Cambridge - where he was a golfing blue - Lord Whitelaw was then immediately caught up in the war. He served as an off-

icer in the Scots Guards (Tank Battalion), winning the Military Cross in the Normandy campaign and being twice mentioned in dispatches.

He spent most of the late 1940s and early 1950s as a farmer, and twice unsuccessfully fighting Dumfriesshire in the 1950 and 1951 general elections, before being elected in 1955 for Penarth and the Borders which he represented until he was created a viscount in 1983.

In the Heath administration he served first as leader of the Commons, then as the first Northern Ireland Secretary from 1972 when direct rule was suspended and the first attempt was made at a power-sharing agreement between the communities. When the industrial relations situation deteriorated in late 1973 he was briefly Employment Secretary, attempting to reach agreements with the trade unions.

When Mrs Thatcher was elected leader he became her deputy, and from January 1976 home affairs spokesman, later giving up responsibility for the thorny subject of devolution.

After May 1979, he became Home Secretary, where he faced considerable internal party criticism over his attempts to deal with the rising crime figures and with the inner-city riots of 1981. It was with obvious relief that he moved to the Lords in June 1983, but he quickly discovered that the upper house was every bit as difficult as his former job.

He then quickly rose up the insiders' route - first as parliamentary private secretary to Lord Thorneycroft as President of the Board of Trade and as Chancellor, then from 1983 in the whip's office. From July 1982 until October 1984 he served as parliamentary secretary to the Ministry of Labour, before returning to become Opposition Chief Whip when the Tories lost office.

From then onwards, he was always a close ally of the Conservative leader of the day, first Lord Home, then from 1985 Mr

Heath, and from 1975 Mrs Thatcher. He helped to protect party criticism in opposition up to 1970, as he did with Mrs Thatcher a decade later.

In the Heath administration he served first as leader of the Commons, then as the first Northern Ireland Secretary from 1972 when direct rule was suspended and the first attempt was made at a power-sharing agreement between the communities. When the industrial relations situation deteriorated in late 1973 he was briefly Employment Secretary, attempting to reach agreements with the trade unions.

When Mrs Thatcher was elected leader he became her deputy, and from January 1976 home affairs spokesman, later giving up responsibility for the thorny subject of devolution. After May 1979, he became Home Secretary, where he faced considerable internal party criticism over his attempts to deal with the rising crime figures and with the inner-city riots of 1981.

It was with obvious relief that he moved to the Lords in June 1983, but he quickly discovered that the upper house was every bit as difficult as his former job. The Government does not command an automatic majority and has been regularly defeated more than 100 times between 1983 and 1987 - over its more controversial legislation.

Before his stroke Lord Whitelaw had been talking for some time of retiring later in the current parliament. Yet he had hoped to oversee the passage through the Lords of the first batch of the Government's radical legislation. His enforced resignation leaves a gap which cannot be filled by a single minister.

## He moved to the Lords in June 1983 with obvious relief but he quickly discovered the upper house as difficult as his former job

## Testing time for a popular and painstaking peer

LORD BELSTEAD, the new Leader of the House of Lords, is the supreme example of the solid, hard-working and unambitious peer who forms the backbone of the Government's team in the upper house.

As such, he will inevitably appear a stopgap in view of Mrs Thatcher's unwillingness to contemplate a wider Cabinet reshuffle at this stage, as well as the reluctance of Sir Geoffrey Howe to be shifted.

Lord Belstead will thus be seen as a competent, interim appointment until a more senior figure is appointed in a reshuffle in the middle of this parliament. He may be in a similar position to Lady Young, who served as leader of the Lords from September 1981 until June 1983 before having to step aside for Lord Whitelaw.

She then served as number two in the Foreign Office for four years.

Yet Lord Belstead has the advantage not only of considerable popularity in the Lords but also a wide range of ministerial experience. He has served as minister from 1970 to 1974, and since 1978, starting as a junior to Mrs Thatcher in the Department of Education and Science for three years, and then briefly in the Northern Ireland Office before the Tories lost office in 1974.

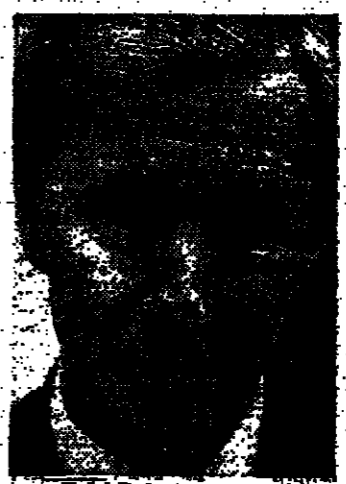
Over the past eight and a half years he has been a minister in the Home Office, the Foreign Office, the Ministry of Agriculture and, since last June, the Department of the Environment where he has been responsible for water pollution, environmental protection, the countryside and

historic buildings and monuments. He has also served as spokesman for trade and development, the arts and the Civil Service.

Throughout he has built up a reputation for acidity and common sense well above the average for the hereditary peers who form the bulk of Conservative ministers in the Lords and who have backgrounds similar to his.

Lord Belstead is 55 and was educated at Eton and Christ Church, Oxford. He was a preparatory school master and farmer in Suffolk before becoming involved in politics. He became a peer in 1988, succeeding his father, the first baron, a former Conservative MP, and chairman of the Commons kitchen committee.

Lord Belstead, deputy to



Lord Belstead, deputy to Lord Whitelaw, for defining arguments

Lord Whitelaw as leader of the Lords since 1983. He

respected by his fellow peers for his reasoned, painstaking efforts to define arguments and reply in detail to points made during debates.

However, he has never been seen as a leader or a particularly political figure - safe rather than exciting. His tact will now be tested as he attempts, mainly after Easter, to steer the Government's legislation on education and rates reform through a sceptical House of Lords where the Government does not enjoy an automatic majority.

Lord Whitelaw has already predicted trouble, notably over the proposal to alter schools to opt out of local authority control, and Lord Belstead will be asked to fill the shoes of his predecessor.

## WE'RE LOCAL, FLEXIBLE AND STILL THE MOST POWERFUL FORCE IN OFFICE CLEANING TODAY.

OCS started as an office cleaning contractor almost sixty years ago

As a privately owned, family-run business the service it provided was locally managed, closely supervised and tailored to a client's needs.

The hard work and concern for quality which OCS delivered soon set the industry standards for thoroughness and reliability.

And OCS became the foremost office cleaning network in Britain.

Which it remains to this day. Still family-run and still with the local responsiveness that has been the secret of its success.

Today OCS holds on to the values and principles that were 'traditional' when the firm was founded.

So if you'd like to compare the OCS service with the one you've become used to - first call us centrally on 01-242 8800 for details of your nearest OCS office.

## OFFICE CLEANING SERVICES LIMITED

OCS Changing Venues - Unchanging Values

HEAD OFFICE: 36 EAGLE STREET, LONDON, WC1R 4AN. TELEPHONE: 01-242 8800  
A MEMBER OF THE OCS GROUP OF COMPANIES - THE NATION'S LEADING PROPERTY MAINTENANCE GROUP

As a businessman the last thing you want is time wasters. You want the facts - and you want them fast. Here are a few.

Wigan has a skilled workforce that enjoys an enviable track record - tailor made grant packages are awaiting you - and no matter what your size ideal premises are available.

Once you arrive in Wigan we'll have you set up and working quickly, efficiently and with the minimum of fuss.

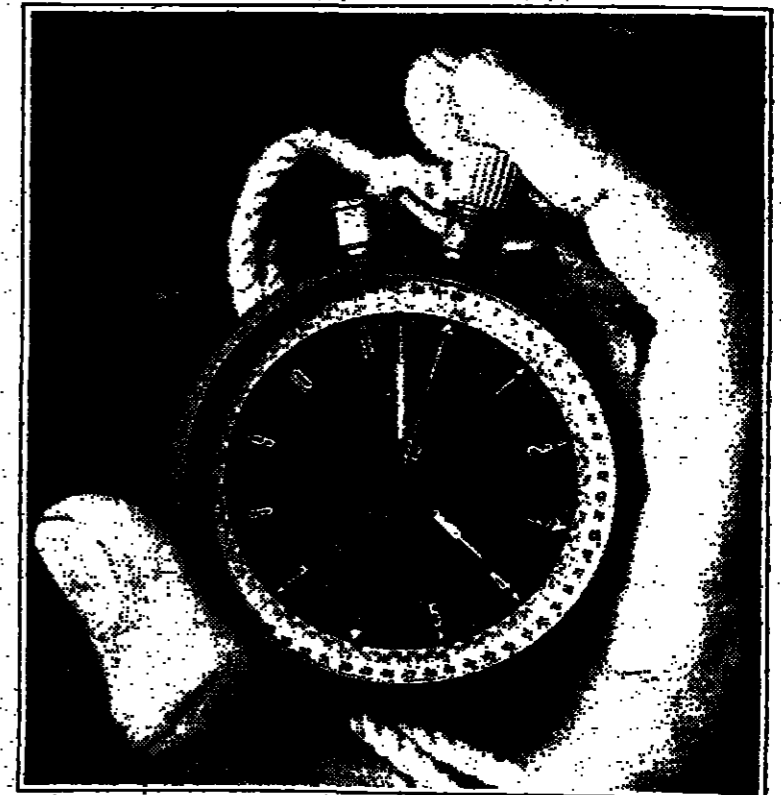
Wigan is really going places - and whether you're involved in High Technology,

## The next 45 seconds will make the world of difference to your business.

Engineering or Manufacturing - you can come with us.

Now's the time to look to the future - call John Robinson, Head of Economic Development on (0942) 827166 and get all the facts.

WE'VE GOT A LOT TO OFFER



METROPOLITAN WIGAN



# DTI launches strategy to boost smaller businesses

BY HAZEL DUFFY

THE NEW style of the Department of Trade and Industry will be unveiled by Lord Young, Trade and Industry Secretary, this week.

A revised approach will mark the end of sponsorship of industrial sectors and is designed to give the department a sharper profile in promoting a climate of enterprise. The aim is to strengthen support for business across sectors and to encourage expansion of smaller and medium-sized companies.

Financial assistance to companies investing in the regions is expected to be administered more selectively.

Lord Young, who has formulated the strategy following an internal review of all the department's activities, will present it as new, even revolutionary.

In many respects, however, it represents the culmination of the process started by Sir Keith Joseph when he went to the Department of Industry in 1979 and sought to curb government intervention in industry.

However, ministers found that there was a continuing role for government in industry, notably in encouraging the spread of new technology. The need to promote investment in the regions became greater with the contraction of traditional manufacturing industry.

The regional offices of the DTI



Lord Young promoting enterprise culture

will be given an enhanced role in making the department more accessible to smaller companies. Advisory support will be channelled through private sector agencies, such as local enterprise agencies, where possible.

This move takes account of the considerable opposition to the idea that "Whitehall knows best", which is implicit in services delivered by civil servants, and is in line with Lord Young's own ideas about the need to promote more of an enterprise culture in Britain.

The strategy has been drawn up to meet objectives set by Lord Young for the DTI last October.

These are:

- To encourage competition and tackle restrictive practices.
- To improve the provision of information to businesses about new methods and opportunities.
- To create a larger market by privatisation and deregulation.
- To increase confidence in the markets by achieving a fair level of protection for consumers and investors.

Under the new strategy more effort will be put into extending support to the inner cities, in co-operation with other government departments.

A paper published by the Bow Group today says government taxation policy is draining resources away from the poorest regions. Mr Rodney Atkinson, the author of the paper, argues that because of taxation policy, these regions are paying for 90 per cent of their own regional aid and that their capital and human resources are being absorbed by the south.

He advocates phasing out tax allowances - mortgage interest relief, pension contribution relief - and says the Business Expansion Scheme should apply to the poorer regions only.

State industries should be privatised regionally and takeovers of regional companies referred automatically to the Monopolies and Mergers Commission, he says.

# Komatsu cleared of dumping charge

By Nick Garnett

AN ANTI-DUMPING investigation of Komatsu has found the company not guilty of offending EC rules on components at its Birtley earth-moving machinery plant near Newcastle upon Tyne.

Results of the investigation are not due to be released until later this month. However, it is understood that European machinery makers which initiated the investigation have been told the Japanese company is operating within yardsticks set for component content.

Imports of Komatsu hydraulic excavators were subject in 1985 to 26.4 per cent anti-dumping levies. Komatsu subsequently set up an operation at Birtley to produce excavators and wheel loaders and is now building these at the rate of 100 a month.

Grants from government and local authorities provided more than 82m of the plant's initial cost of £12m.

The Committee for European Construction Equipment makers last year asked Brussels to examine whether Komatsu was still bringing in more than 60 per cent of components by value from Japan.

The committee was sceptical because Komatsu is still importing from Japan all its diesel engines, the most expensive component.

To circumvent anti-dumping duties Komatsu had to show it was sourcing at least 40 per cent of components by value from outside Japan.

The Birtley plant has been criticised by Komatsu officials in Japan for not being as successful as hoped.

# Swedish company to set up Telford plant

EWAB, a Swedish manufacturer of production equipment, is to set up a small plant at Telford, Shropshire, to make automatic conveyor systems.

Telford Development Corporation said the 16,000 sq ft plant represented an investment of £1.2m with a grants package of £90,000.

# Our Industrial Staff examine problems caused by exchange rates

## Companies get the dollar jitters

BRITISH COMPANIES have a more acute bout of dollar jitters than many are prepared to admit.

Their reluctance to spell out the potential pitfalls of wildly fluctuating exchange rates is understandable given the vicious mark-down last month in the share prices of those companies deemed to be most exposed to dollar earnings.

Another consideration is that companies cannot predict the impact of the dollar's volatility on their earnings, particularly those with a spread of subsidiaries and worldwide markets.

Some say that it is swings and roundabouts. GEC points out that the decline in the dollar has benefits for some of its US businesses. Its Cleveland medical equipment interests, for instance, have won export orders in the Far East on price.

The group's exports from the UK are mainly capital goods and systems, which are less vulnerable to price than consumer goods. For some UK-produced items sold to the US, such as Marconi's head-up displays for military aircraft, there is no comparable alternative product.

Behind the search for the silver lining, however, British companies are nervous.

The exchange rate is one concern, although for companies with considerable US exposure and which have tended to sign up dollar deals six to nine months ahead, worry is not immediate.

The dollar has moved much

further than anybody expected. There are fears about the wider implications of such movements, not just for the US market but also for markets in the European Community which are three times more important for UK exports.

The Confederation of British Industry says exchange rates have emerged as the main factor influencing business confidence in its talks with companies as it prepares its Budget submission.

At the individual company level, a few are highly exposed. British Aerospace says it is preparing to make "substantially larger financial provisions for future years" to cover possible trading losses from the fall in the dollar, since all civil aircraft sales are valued in dollars.

BA's loss \$40m on its civil aircraft side in the first half of 1987, which it attributed to the dollar's fall. The second half loss will be higher. Most of its deliveries for 1988 have been covered by forward currency purchases, but the company admits it is difficult to decide on hedging for future years. Negotiations are being held with suppliers to try to persuade them to price materials in dollars.

However, companies which rely heavily on the US market refuse to be down-hearted, whatever the stock market has been saying. The US accounted for nearly half of Jaguar's total sales in 1987, and US targets for the current year have been set higher. The company predicts

continuing buoyant demand for its products.

Jaguar has bought dollars forward for 1988 at an average rate of \$1.54. For the first half of 1989, the purchase rate averages around \$1.65. If the dollar continued to fall during the current year, the company would delay decisions on buying currency beyond the middle of next year.

The Rover Group, which went back into the US market nine months ago, shares Jaguar's view that the market is still buoyant. For the current year, it is covered by currency bought forward, but it would be difficult for the group to pull out and retain credibility with dealers and customers if the dollar continued to slide.

Dawson International, the Scottish textiles group, is highly oriented towards the US. It hopes to increase the volume of its sales of luxury knitwear to compensate for the impact of the dollar on its earnings. At the same time, it intends to develop products for more expensive, less price-sensitive sectors.

The declining dollar does not benefit only US exporters. Low cost producers of textile and clothing in the Far East, their currencies linked to the dollar, are taking advantage of the lower rates to accelerate exports.

Mr Richard Jeffrey, economist at Hoare Govett, says stock market reaction to companies with dollar exposure has been overdone. "Companies will find it harder to export and dollar prof-

its will be worth less. But I do not think US demand for imports will be affected quickly. And the alternatives, i.e. dollar stabilisation, would have to be higher interest rates in the UK."

Share prices in the pharmaceuticals sector, which derives a good part of its earnings from US sales, have been hit hard. Yet Glaxo, with a third of its sales in the US, maintains that the currency effect is "mainly presentational". The company says that prescription drugs, its only products, are generally little affected by price movements.

However, exports are not the only consideration. Many British companies have been big investors recently in the US. The Hawker Siddeley engineering group has spent \$200m (\$111m) in the past two years. Earnings per share will be hit by the translation of dollar profits into sterling. "But we still believe that the purchases were right," says Mr David Bury, finance director. "What shareholders should be concerned about is that the acquisitions are healthy and profitable."

Mr Fred Smith, chief executive of APV, the food and beverage processing machinery group which has taken over Baker Perkins, admits: "It was not pleasant to have sterling at parity to the dollar or at \$2 to the pound. However, it emphasises the strength to the group of its spread of manufacturing sites and markets."

# City regeneration to be studied

BY ALAN PIKE, SOCIAL AFFAIRS CORRESPONDENT

A THREE-YEAR project to seek practical solutions to the problems of economic regeneration in Britain's cities is to be conducted by Liverpool University.

The programme, supported by a £270,000 grant from the Leverhulme Trust, is intended to produce policy recommendations for the revival of Merseyside and other urban areas affected by economic decline.

Staff at the university's Centre for Urban Studies will be assisted by Professor Dennis Judd, director of the Centre for Metropolitan Studies at the University of Missouri, St Louis. A steering committee of local economic leaders is being set up to involve the business community in the project and to prepare for the implementation of the solutions it is hoped will emerge.

Mr Michael Parkinson, director of the Centre for Urban Studies, says the project will focus on

conditions which could encourage economic regeneration rather than those which have caused decline.

The research will examine the role of local leaders and finance and investment institutions and the ways in which cities can use prestige projects to contribute to economic revival. It will draw together material on urban regeneration in the UK, US and Europe as well as conducting its own research.

A report by Spatial and Economic Associates, formed at the University of Reading, challenges the "widespread contemporary belief" that the north of England is in an advanced state of economic decline.

The report, commissioned by Derrick, Wade and Waters, a professional property services practice, says that on a variety of measurements of economic growth and quality of life "sev-

eral areas of the north can stand serious comparison with favoured parts of the south and are in some ways superior to them."

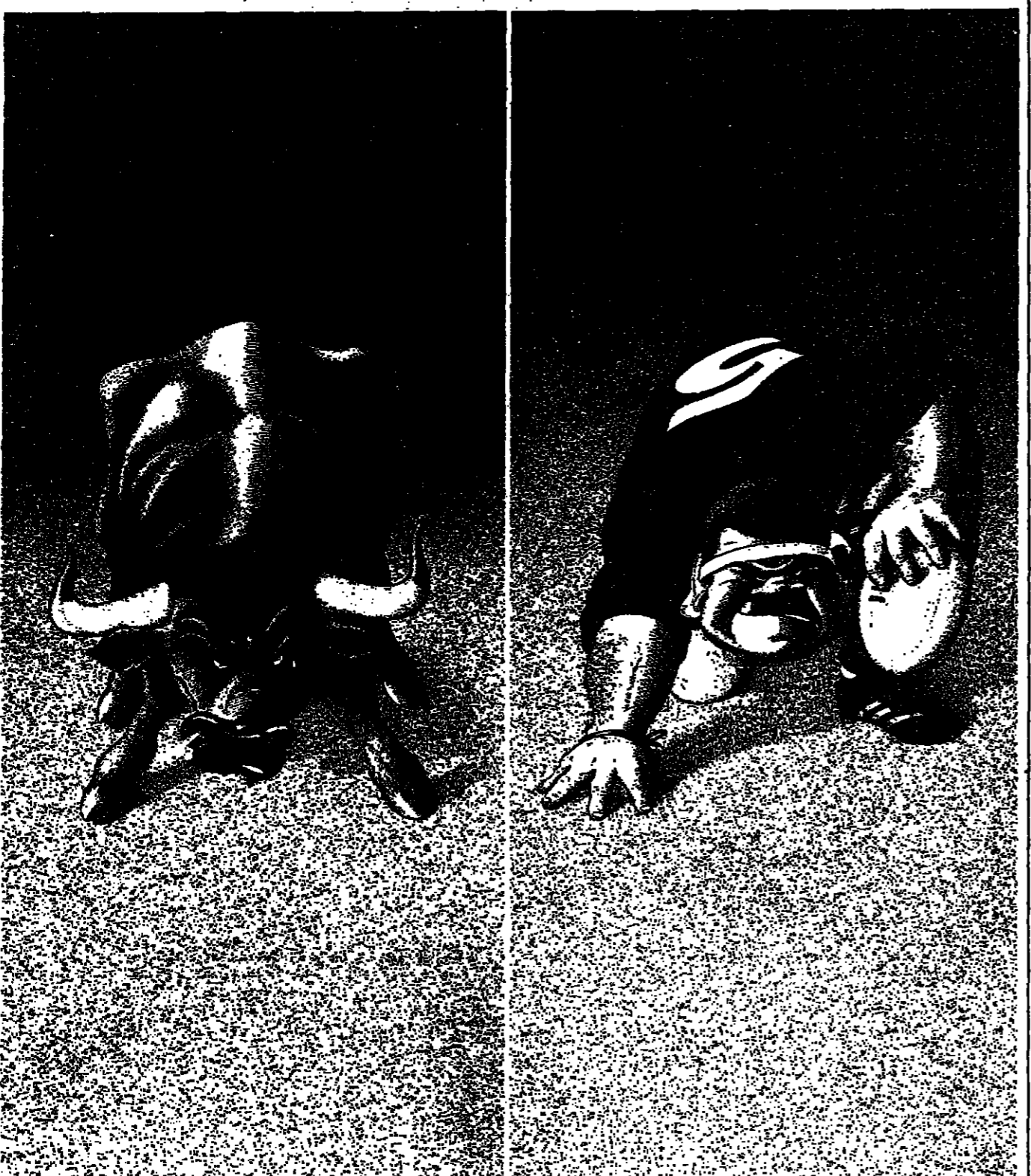
Some towns in the north, says the report, have more to offer, materially and environmentally, than their southern counterparts and are simply awaiting discovery.

A twin strategy of simultaneously regenerating depressed areas and promoting winners is required and the north has a bewildering variety of agencies and programmes attempting this regeneration.

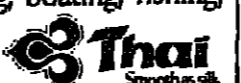
The report says: "Yet one thing which is missing in this alphabet soup of activities is any sense of overall co-ordination and effective co-ordination. This is important, because wasteful competition in the field of economic development is something which the north can ill-afford."

# Madrid and Auckland

## Thai International's newest destinations.



Madrid, Spain, City of sunshine, cool breezes and romance. Of flamenco dancers, singers and guitarists. Of toreadors and picadors. And now Thai opens its doors to this picturesque city. Flights commence December 5 from Bangkok via Rome every Saturday and Monday. Returning to Bangkok via Rome every Sunday and Tuesday. Auckland, New Zealand. The perfect starting-off point for a holiday to remember. Skiing, boating, fishing, touring in the land of the famous All Blacks Rugby team. New Zealand has it all. Now Thai touches down there December 6, direct from Bangkok (leaves Saturdays), returns every Sunday.



# Tory backbenchers urge business rate rise limit

BY IVOR OWEN

BACKBENCH Conservative MPs will urge the Government to promise that, when the uniform business rate is introduced in England in 1990, small businesses will not be subjected to a rise in excess of 12 1/2 per cent in a single year.

Mr Michael Grylls, MP for North-west Surrey, who is chairman of the Conservative backbench trade and industry committee and of the small businesses bureau, will begin consultations on the framing of an appropriate amendment to the Local Government Finance Bill when the House of Commons reconvenes today after the Christmas recess.

Anxieties among small businesses, particularly in the south of England where, as a conse-

quence of revaluation the uniform rate will make the greatest impact, have already led Tory backbenchers to make strong representations to ministers to impose such a limit.

They have received a sympathetic response, but Mr Michael Howard, Minister for Local Government, who will be in charge of the bill when it is considered by a Commons standing committee, may be reluctant to accept an amendment that links a safety net for small businesses with a specific figure.

Ministers also plan to reassure further the CBI and other organisations representing business which view a uniform national business rate level as a potentially dangerous weapon.

# Call for end to the Post Office's letter monopoly

BY DAVID THOMAS

THE GOVERNMENT should encourage a national postal service in competition with the Post Office, according to a report published today by the Adam Smith Institute, a right-wing think tank.

The report backs the abolition of the Post Office's letter monopoly on the grounds that it discourages choice for postal users and leads to poor industrial relations.

However, the institute suggests that because of the time needed to build up rivals to the Post Office "simply removing the letter monopoly would not necessarily be the best way to introduce such beneficial competition". Instead, the report says, the Government should follow the route used in telecommunications by inviting offers

from companies or groups of companies to develop a competing national letter service.

It would be important under its proposals, the report argues, to allow sub-postmasters to work for the competing postal companies.

The institute dismisses fears that abolition of the Post Office's monopoly might result in a worse or more expensive service in rural areas.

In order to prevent unfair competition, the report argues, the Government would also eventually have to privatise the Royal Mail.

The report is aimed at rekindling the debate before Christmas when a postal strike seemed on the cards.

Letter of the Law, Adam Smith Institute, 25 Great Smith Street, London SW1P 3BL.

## FINANCIAL TIMES CONFERENCES

# CIVIL AVIATION IN THE PACIFIC BASIN: THE PATTERN OF THE FUTURE

Singapore, 25 & 26 January, 1988

The Pacific Basin, civil aviation's fastest growing air transport arena, is the subject of the Financial Times fifth Asian Aerospace conference on 25 & 26 January, 1988. The rapid growth in the region is already imposing, and will continue to impose, strains upon the airlines, airports and the aviation infrastructure overall. It will generate a massive demand for new aircraft and the money with which to buy them for many years to come. The aim of this '88 conference is to define these problems and indicate possible developments and solutions.

Speakers taking part include:

**Sir Colin Marshall**  
Chief Executive  
British Airways Plc

**Dr Cheong Choong Kong**  
Managing Director  
Singapore Airlines

**Mr Mitsunari Kawano**  
Senior Managing Director  
Japan Air Lines

**Mr Michael Miles**  
Chairman  
Cathay Pacific Airways Limited

**Mr Frederick W Bradley, Jr**  
Senior Vice President, Airlines  
& Aerospace Department  
Citibank NA

**Mr Michihiro Sekiya**  
Director  
Mitsubishi Trust Bank

**Mr Colin J Hood**  
Senior International Executive, Transportation  
Corporate Financial Services  
National Westminster Bank PLC

**Mr Michael J S Jones**  
Director, Aviation Unit  
Wardley Capital Limited

**Mr James F Choriton**  
Vice President, International Sales  
Boeing Commercial Airplane Company

**Mr Gareth C C Chang**  
President  
McDonnell Douglas China Inc

**Mr Stuart Iddies**  
Senior Vice President - Commercial  
Airbus Industrie

**Mr Sydney Gillibrand**  
Managing Director, Civil Aircraft Division  
British Aerospace plc

The Conference has been timed to precede the Asian Aerospace '88 Exhibition to be held at Singapore Changi Airport, 27-31 January, 1988.

## CIVIL AVIATION IN THE PACIFIC BASIN

Please send me further details.



To: Financial Times Conference Organisation  
126 Jermyn Street, London SW1Y 4UJ  
Tel: 01-925 2323 Tlx: 27347 FTCONF G Fax: 01-925 2125

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Country \_\_\_\_\_  
Tel: \_\_\_\_\_ Tlx: \_\_\_\_\_ Fax: \_\_\_\_\_



MANAGEMENT

Recording industry

# EMI gets the rhythm - and dispels the blues

David Thomas on the music group's quest for a sounder footing

NO COMPANY knows better than EMI Music, the only UK-owned concern among the giants of the music industry, that standing still in the volatile world of the recording business is a recipe for decline. Under the leadership of Bhaskar Menon, the suave businessman who runs EMI's worldwide music business from Los Angeles, the company has, in the past year, carried out a series of actions designed to put it on a sound footing for the rest of the decade.

Two factors formed the backdrop to these plans: the first helpful, the second unsettling. The first was the steady gains in profitability of most music companies, spurred on by booming sales of high-price, high-margin compact discs.

The second were persistent rumours that EMI's parent, Thorn EMI, was interested in selling its music division as part of its own through-going restructuring.

Thorn, having sold several of its largest businesses in 1987, now says firmly that it has never seriously considered selling its music wing and that it counts music as one of its core activities. Yet Thorn's tough top management has shown itself to be unsentimental about disposing of activities which do not come up to scratch.

EMI's golden days were in the 1960s and early 1970s, when it had the pick of the British pop stars who dominated the world scene. But the very success of those years generated complacency. "EMI lost its competitive edge," acknowledges Menon, who joined EMI as a management trainee from Oxford some 20 years ago and who has in the past year carried out the first major management restructuring of EMI since the company was acquired by Thorn in 1979.

"Looking back, EMI was not able to withstand as well as we wished the impact of the sudden surge of competition from two different sectors," Menon continues.

The twin pincers squeezing EMI were, from one side, the other giants of the world scene

**'We are signing more acts, entering into much higher levels of commitment.'**

such as CBS, the US company bought in November by Sony of Japan, and the PolyGram record subsidiary of Philips of the Netherlands, and, from the other side, the often quicker reacting medium-sized British independents.

EMI's capacity to respond to such challenges was blunted by it being viewed as a cash cow by Thorn EMI immediately after Thorn acquired the business. "They really tightened down far too hard on it, creating an attitude of caution, when other music businesses were investing heavily," according to Bob Nellist, Thorn EMI's finance director.

In consequence, EMI was in worse shape than many of its rivals to cope with the downturn in the music business of the early 1980s. In recent years, EMI has often been topped even in the charts of the UK, its home base. Yet its most pressing problem was in North America, which is both the world's biggest market and the largest source of pop talent for the rest of the world.

EMI has been investing heavily to boost its market share in North America which has not been big enough to generate profits there. In Menon's words, the company in the US set out on an "active, aggressive talent acquisition... We are signing more acts, entering into much higher levels of commitment."

This has involved the company's North American record labels hiring more staff skilled in the subtle arts of talent spotting. Extra people were also brought into the very top levels of EMI's US operations. They have usually been poached from rival companies, a common industry practice.

This influx was partly designed to stir up EMI's North American operations - to cre-

ate the feeling that things were beginning to happen, an important factor in attracting new acts in this image-conscious business. It also released Menon from his previous role as chief executive of EMI in North America, leaving him free to concentrate on its worldwide strategy.

Extra investment went hand-in-hand with paring back on costs, a process which still has some way to run. The latest example was last month's decision to close EMI's last remaining blank tape operations in Virginia. In June, the group merged two of its North American labels, EMI America and Manhattan, to form an east-coast based label of similar weight to its Los Angeles-based Capitol Records.

Menon points to last year's results as proof that the North American strategy is working. Sales were up by 38 per cent, more than double the estimated rate for the US industry as a whole. EMI's market share advanced to 9.5 per cent, against 6.5 per cent some four years ago, and within sight of the 12 per cent needed for breakeven in the US.

"It was a breakthrough year. It is unrealistic to expect that level of growth consistently," says Menon, who adds that he would be disappointed if EMI does not reach breakeven in North America in the next financial year.

The management shake-up in North America has been paralleled in the rest of EMI's business. New people have been appointed to head many of EMI's key divisions. The business was reorganised so that the UK, the only country to rival the US as a source of new acts, reported directly to Menon, rather than indirectly as had been the custom.

A new international marketing division was given the job of promoting EMI's Anglo-American records in countries other than the US and the UK, freeing executives in those countries to search for home-grown talent.

The company is also in a better position now to profit from the worldwide explosion in



Bhaskar Menon with Tina Turner, one of the superstars whose repertoire EMI is now putting on high-margin compact discs

compact disc sales, a music revolution which Menon acknowledges EMI was late in appreciating. In 1986, EMI opened two compact disc plants - an American one in Illinois and a British one in Swindon - allowing it to exploit more fully in the new medium its reservoir of superstar repertoire such as the Beatles, Tina Turner, David Bowie, Pink Floyd, the Beach Boys, Frank Sinatra and Cliff Richard.

The new strategy showed up in sharply improved results for the year ending March 1987. Thorn does not disclose EMI Music's profits, but their increase was a major factor in the near tripling of profits in Thorn's music division (which also includes some unrelated businesses) from \$8.8m to \$25.4m on sales up from \$578m to \$666.4m. The division was reported last month as doing well in the first half of 1987-88.

Bob Nellist at Thorn sees room for even more improvement. "We expect it to be volatile - but volatile around much higher profit levels," adding that "the corporation is prepared to be patient with the new management."

Nellist stresses that EMI's international spread - it is directly represented in 35 countries and has licence arrangements in a further 32 - is a key resource for the whole group in its drive to increase its overseas business. Thorn is drawing on EMI's cash and tax management expertise in many overseas countries for its other businesses. EMI in New York, for instance, is helping out with these functions for Rent-A-Center, the US consumer electronics rental chain, bought by Thorn in July.

And were Thorn's board ever to turn its mind to selling its exciting, but volatile music arm, it would no doubt take comfort in the thought that Sony's \$2bn purchase of CBS's music business, generally regarded as a very full price, shows there are groups around prepared to pay heavily for a world-ranking music company.

Business travel

# A cost that is running away

BY DAVID CHURCHILL

BRITAIN'S business travellers are likely to spend approaching \$20bn this year on all forms of travel and entertainment for their companies - more than total UK corporate expenditure on advertising and corporation tax combined. Yet it is a business cost about which few companies seem concerned.

A survey by American Express, the charge card and financial services group, to be published later this month, found that in 46 per cent of the 771 companies surveyed, spending on travel and entertainment last year had risen faster than their turnover.

Moreover, some 43 per cent of the finance directors quizzed - from companies in a wide range of industries and in both the private and public sector - expected such expenditure to continue rising faster than turnover this year.

"Companies which would fight to the last drop of blood to get a good deal on a new photocopier are cheerfully tossing away thousands of pounds because they fail to get to grips with simple fundamental issues like who can spend how much and on what," points out Christopher Rodrigues, managing director of American Express's UK travel management services division.

American Express is particularly interested in the subject because it has a consultancy service aimed at helping companies improve their control of business travel and entertainment expenditure. It believes that many finance directors seemingly feel that such spending is out of their control.

"It is because the true costs of travel and entertainment are so diverse and that information is rarely held in any one place, that companies invariably do not know exactly how much they are spending," says Rodrigues.

The survey indicates this attitude by revealing that 94 per cent of the companies surveyed give cash advances to enable executives to pay for some of their travel and entertainment. The amount of cash - including travellers' cheques - outstanding at any one time among the survey companies was as high as \$500,000, the survey reveals.

The survey also found that in spite of cash advances and the use of travellers' cheques and charge cards, some 44 per cent of companies expected employees to fund at least part of their expenses themselves and reclaim them later. One in every ten companies expects executives to fund all expenses for reclaiming later.

The average annual spend per head by business travellers, the survey shows, was \$4,600 and the overall average expected to deal on a new photocopyer was £1.2m. Of this expenditure, the largest slice - some 62 per cent - went on airfares, followed by 28 per cent on accommodation and the rest on entertainment.

While just under half of all companies had accounts with travel agents for buying airline tickets, for example, the survey found that more than a third of airline tickets are still bought direct by the traveller or company travel manager regardless of whether or not the company has a designated travel agent.

The American Express answer is that a properly managed travel and entertainment system can be more flexible and responsive to travellers' needs than one based on inadequate management control. It believes that cash advances for business travel are inefficient and costly. Its answer, not surprisingly, is for companies to use a charge card system.

Again, with marketing perspicacity, it points out that only two-thirds of middle managers and a third of junior managers have cards and yet 'by sheer weight of numbers it is the middle and junior managers who account for the majority of business travellers and incur the most expenses.'

The problem, says American Express, is that charge cards are seen as a perk for management rather than a means of managing travel and entertainment - thus, nine out of every ten directors and senior executives have the company's cards.

American Express is well aware that its attempts to improve the control of travel and entertainment costs for clients is not always supported by some of their executives who perceive it as diminishing their power or making airline travel even more unpleasant than it often is.

Companies that apply a blanket policy of economy-only flights in order to control costs, for example, may save a few pounds in the short term but invariably leave the travelling executive disgruntled and exhausted at the end of a journey. Moreover, morale is often made worse by senior directors flouting the rule and flying first class.

But many companies continue to believe that such a system need not apply to them. Yet these are the very ones which have a fragmented and inconsistent policy which probably costs more in executive time seeking to outwit the system than it saves in any badly-applied cost-control system," says Rodrigues.

Business courses

**A chief executive's guide to JET and MERP 11, London, February 2. Fee: members £110 + VAT and non-members £140 + VAT. Details from The General Secretary, BPICS, 45-47 South Street, Bishop's Stortford, Herts, CM23 3AG. Telephone: 0279 56695.**

**Routes to global leadership, London, January 28. Fee: members £150 + VAT and non-members £125 + VAT. Details from the Strategic Planning Society, 15 Belgrave Square, London SW1X 8PU. Telephone: 01-225 0246.**

**Selling and customer relations for service engineers, London and Manchester, February 24 and 25. Fee: members £125 + VAT and non-members £145 + VAT. Details from IM**

**Marketing Training, Moor Hall, Cookham, Maidenhead, Berks, SL6 9QH. Telephone: 06285 24922 ext 2229.**

**Offshore tax planning through companies, London, February 24. Fee: £190 + VAT. Details from Christine Richards, IBC Legal Studies and Services, Bath House (3rd floor), 56 Holborn Viaduct, London EC1A 2EX. Telephone: 01-236 4080. Telex: 888870.**

## Ferranti. Technology ready to manage Britain's energy transmission.



Ferranti has over 20 years experience as a supplier of systems of energy management systems.

As one of the largest system contractors in the world, the company offers design, development, programming, skills and maintenance services that are essential to success.

Getting and setting throughout the customer's operational part of the Ferranti approach with project support continuing for some instances for over two decades.

A long term investment strategy has also ensured the company retains its leading edge position in energy management technology.

Today's state-of-the-art systems deliver distributed processing, advanced colour graphics, fully relational databases and up and running applications software packages.

For energy transmission system management it means sophisticated yet cost effective performance, flexible in-field expandability, and ease of operation.

It all adds up to confidence and low risk implementation.

Ferranti, energy management technology to take Britain's energy transmission into the next century.

Ferranti Computer Systems Limited  
Simonsway Wythenshawe  
Manchester M22 5LA UK  
Tel: 061-499 3355  
Telex: 668084 FERRUK



## KFH. YOUR ISLAMIC BANKING CONNECTION TO INTERNATIONAL TRADE FINANCE

**Our Solid Foundation:**  
With \$3.2 Billion in assets, and net profits of \$75 Million for 1986, KUWAIT FINANCE HOUSE is a leader in Islamic banking.

**Our Competitive Rates**  
We provide you with the very best financing rates and terms. Which are substantially better than the competition. Terms of payment can also be tailored to your needs, over an agreed period of time.

**Our Solid Principles**  
We offer a unique method of doing business based on "Murabaha", the Islamic way of financing. Murabaha may be used effectively in trade financing by major companies for their exports, imports and pre-exports financing over different periods of time. Together with our creative variety of financial services, Murabaha is the secret behind our remarkable success.

You will find that our kind of trade financing far outshines all others. Connect with us, and we'll connect you straight to the best deal.

بيت التمويل الكويتي  
**KUWAIT FINANCE HOUSE**  
P.O. Box: 24989 Safat, 13110 Safat, Kuwait.  
Tel: 245267/32437864 Telex: 23372/23331 Fax: 2455135

**The Sixth FT City Seminar**  
Plaisterers Hall, City of London  
11, 12 & 15 February, 1988

**FINANCIAL TIMES CONFERENCE**  
For information please return this advertisement, together with your business card, to:  
Financial Times Conference Organisation  
2nd Floor  
125 Jermy Street  
London SW1Y 4UJ  
Alternatively, telephone 01-825 2323 telex 27347 FTCONF G Fax: 01-825 2125

**CLASSIFIED ADVERTISEMENT RATES**  
(effective January 1988)

	Per line (min. 3 lines)	single col cm (min. 3 cms)
Appointments	14.00	47.00
Commercial and Industrial Property	12.00	41.00
Residential Property	10.00	34.00
Business Opportunities	14.00	48.00
Business For Sale/Wanted	13.00	44.00
Personal	10.00	34.00
Motor Cars, Travel	10.00	34.00
Contracts, Tenders	13.00	44.00

Premium positions available £10 per Single Column cm extra (min 30 cms)  
All prices exclude VAT  
For further details write to:  
Classified Advertisement Manager  
FINANCIAL TIMES, 10 CANON STREET, LONDON EC4A 4BY





ANTHONY HARRIS in Washington

WASHINGTON, as I write this, is in a state of siege. The dollar crisis has gone away for the moment and Congress is still in recess, but even if politics and economics were settling for attention, they would find it hard to compete with the usual January obsession. It is snowing. The great winter storm

which has swept down from Canada to Texas and given a new meaning to the Deep South, is relatively mild in Washington, but this is a hilly, car-dependent city and a few inches is all it takes to clog the supermarket shelves and the office. There is even a statistical alert: the publication of some important figures may be delayed, as the statisticians huddle and throw another log on the fire.

Not even this emergency, though, nor the publication of the massive Brady Report, has prevented the announcement that the Senate Banking Committee is going to mount its own investigation of the October 19 market crash, and so is the House Committee on Commerce. The urgency is not altogether clear. The latest news from the retail trade confirms what everyone outside Wall Street has realised for some time: the crash was something of a non-event. In any case, the crash is already being investigated by the Securities and Exchange Commission, which is probably better qualified to find any bodies which may be buried than the Congressional committees. However, neither

# When Wall St sneezes, America laughs

snow nor favourable statistics will put them off playing Hunt the Yuppie in an election year.

The sheer glee which most people feel at the discomfiture of the financiers is beginning to look like an important political fact of 1988. The relatively new chairman of the Federal Reserve, Mr Alan Greenspan, learned this some weeks ago when he spoke up in favour of more deregulation of the banking sector, and got almost universally derided for it. The Senators are clearly bent on more regulation, not less.

Since the most important result of the crash has been to blight the first green growth of the global securities market, which was the showiest off-spring of deregulation, an effort to turn back this particular tide may not make much practical difference for the time being. In the longer run, however, the flow of computerised finance will surely sweep

over any new legislative fences contrived by Congress. The markets of today, when it is becoming difficult to tell the difference between a bank and a retail store or an oil company, are going to need a new style of regulation.

This is hardly an original thought. It is not just an attachment to the old ways which made the Bank of England opt for self-regulation as the basis for the new markets, for it is devoting most of its intellectual effort these days to devising new meanings for self-regulation. The prudential rules of the future will be computerised ones, involving formulae for measuring risks and exposures of the kind listed a year ago in the Cross report from the Bank for International Settlements - those involved in hedges and swaps and other new instruments, daily being invented. The matters which most central bankers, and many senior com-

mercial bankers, are still struggling to understand.

The Old Lady's efforts deserve the warm approval of Mr Albert Bressand, a young Frenchman of the computer-struck generation. (The French love affair with these unappealing machines has a lot to do, I suspect, with the beautiful word *l'informatique* to describe the subject.) Mr Bressand contributes a short, pithy essay to a volume of the best entries to a competition sponsored by the Amex Bank Review.

The collection is sufficiently terse and opinionated to give a good kick-start to the brain on a cold morning. It is often provocative rather than persuasive, though. Even Mr Bressand, whose picture of the financial future as a network of networks is convincing, admits that many developing countries retain controls for

political rather than economic reasons, without considering whether protection of national sovereignty is not a legitimate political aim.

Too many of the essayists assume that what is good for the financial sector is good for everyone. Some of them make a spirited case for this point of view and at least three, dealing with developing country debt, are sharply critical of the banks. The collection is well worth reading (especially, perhaps, for those like myself who are inclined to disagree with much of it); but its drift goes against the post-crash tide of opinion.

Wall Street, it is worth adding, is winning no support with its obstinate gloom about the US economy. Many of the published arguments are based on two propositions which seem incompatible. One is that the persistent US deficit cannot be financed; the other that

consumer spending is about to collapse (which would at least cut the deficit).

The pessimists could be wrong on both counts. A stabler dollar could attract new private flows and is likely to do so if the trade balance improves in a reasonably strong economy. The odds on this outcome are shortening. For the longer term, the forecasters might study the last two essays in the Amex collection, which explain how long the structural adjustment is bound to take on both sides of the Pacific.

But few critics outside New York will bother with the intellectual arguments. They simply assume that the Wall St forecasters caught a bad cold some time before the snow fell.

*"Finance and the International Economy, ed. C. Caserly and O'Brien, Oxford University Press, £14.95.*

## INTERVIEW

# Disputed Wizard of Oz

David Lascelles and Chris Sherwell meet Larry Adler, the Australian entrepreneur

AUSTRALIA'S entrepreneurs are no strangers to controversy, so much so that they have managed to imbue the very word entrepreneur with many shades of meaning, not all of them flattering.

To meet Hungarian-born Mr Larry Adler, the 56-year-old chairman of FAI Insurance, to discover why that is so.

His name has only lately become as widely recognised internationally as Holmes & Co., Murdoch or Bond. But FAI, which he founded, is one of Australia's largest and fastest-growing insurance companies. Virtually single-handed, he has built it up over 27 years into an organisation with over A\$2bn (\$772m) in assets.

On this record - and by the Oxford dictionary definition Mr Adler himself professes ("one who runs or is in charge of a business") - Mr Adler is most assuredly an entrepreneur.

Yet to many people, both in Australia and abroad, there is another side to him which has less to do with entrepreneurship than with naked speculation in the stock market. His record in this area has earned him just as assuredly the reputation of a corporate sinner.

One much-cited example was his stalking of Hill Samuel, the London merchant bank, last year. He acquired a 14.9 per cent stake in the expectation that someone would launch a full bid and hand him a quick profit. That is precisely what happened when the Trustee Savings Bank made its offer in September.

The fact that Mr Adler got a pre-stock market crash price for his investment and seemed to have got his timing absolutely right only made his critics more furious - or jealous.

A recent Australian example is the sale in August of his stakes in Pioneer Concrete and in the related company Ampol Petroleum to the Perth businessman Mr Robert Holmes a Court, again virtually at the peak of the market. He banked A\$500m and made A\$194m profit.

These deals have enhanced his already significant reputation for reading the market, although Mr Adler acknowledges freely that he did not foresee the crash and does not know what exactly caused it. "I

simply acted on the basis that the market was overvalued." Last week he disclosed a five per cent stake in Pearl Group, the UK insurance company, again provoking comment that he is in there for a quick profit.

Like many of Australia's best-known businessmen, Mr Adler is not a native Australian. Born in Budapest of Hungarian Jewish stock, his family fled the communists after the war. He arrived in Australia speaking barely a word of English and started off working as a railroad labourer.

After improving his English by listening to church sermons, he moved to white collar work in Sydney. In 1960 he founded Fire and All Risks Insurance, which became FAI.

Since then FAI has been a high-flyer in a country whose corporate skies are already quite crowded. In his most recent financial year ending 30 June, Mr Adler boosted earnings per share by 66 per cent and his shareholders' funds by 78 per cent. This prompted McIlroy, Hanson House, Govett, one of the country's leading stockbrokers, to describe FAI as "one of Australia's most successful general insurance companies, having achieved a record of impressive growth in a depressed and intensely competitive market."

FAI's rise stems in part from Mr Adler's aggressive selling techniques and his successful identification of useful market niches, such as workers' compensation and professional indemnity insurance. But by far the largest part of its growth comes from his lucrative forays into the stock market.

Of the A\$150m profits FAI earned last year, no less than A\$145m came from investment activities and only A\$5m from actually underwriting insurance policies. "FAI is number one in terms of premium income," he says. "But we are also successful investors. It is my task to invest."

In fact the crash wiped A\$139m off FAI's investment portfolio, but Mr Adler says he

is already confident that the group's profit figure for the year to June 1988 will be a record - and his company is sitting on A\$800m in cash.

"Not one single entrepreneur with a proper core business is in difficulty," he comments pointedly.

Like most high profile market players, Mr Adler has a homespun philosophy of business and life which he is happy to expound to others. It is one he freely embellishes with much humour and little false modesty.

Seated at his spacious desk and brandishing an alarming

dagger-like paper knife, he describes himself as "very successful". "We're perfectly satisfied with what we've done over the past 25 years," he says. "We won't be doing anything different in future."

The "we", he admits, is royal. A large portrait of him (commissioned by his staff) greets those who step out of the lift by his office overlooking Sydney Harbour. Paintings and sculptures are displayed around his office. But apart from his family home in Sydney he does not own holiday homes or yachts, and he dislikes travel.

He thanks hard work, ambition and optimism for his achievements. "For me," he

says, "working hard comes easily. Playing golf, on the other hand, is a challenge - while playing cricket is both a physical impossibility and a contradiction in terms."

He dislikes pessimism. What happens in the wake of the stock market crash, he says, depends on how many people catch that contagious disease. "I am not a pessimist," he declares forthrightly. "But if I was," he adds with a crafty look, "I would not tell you."

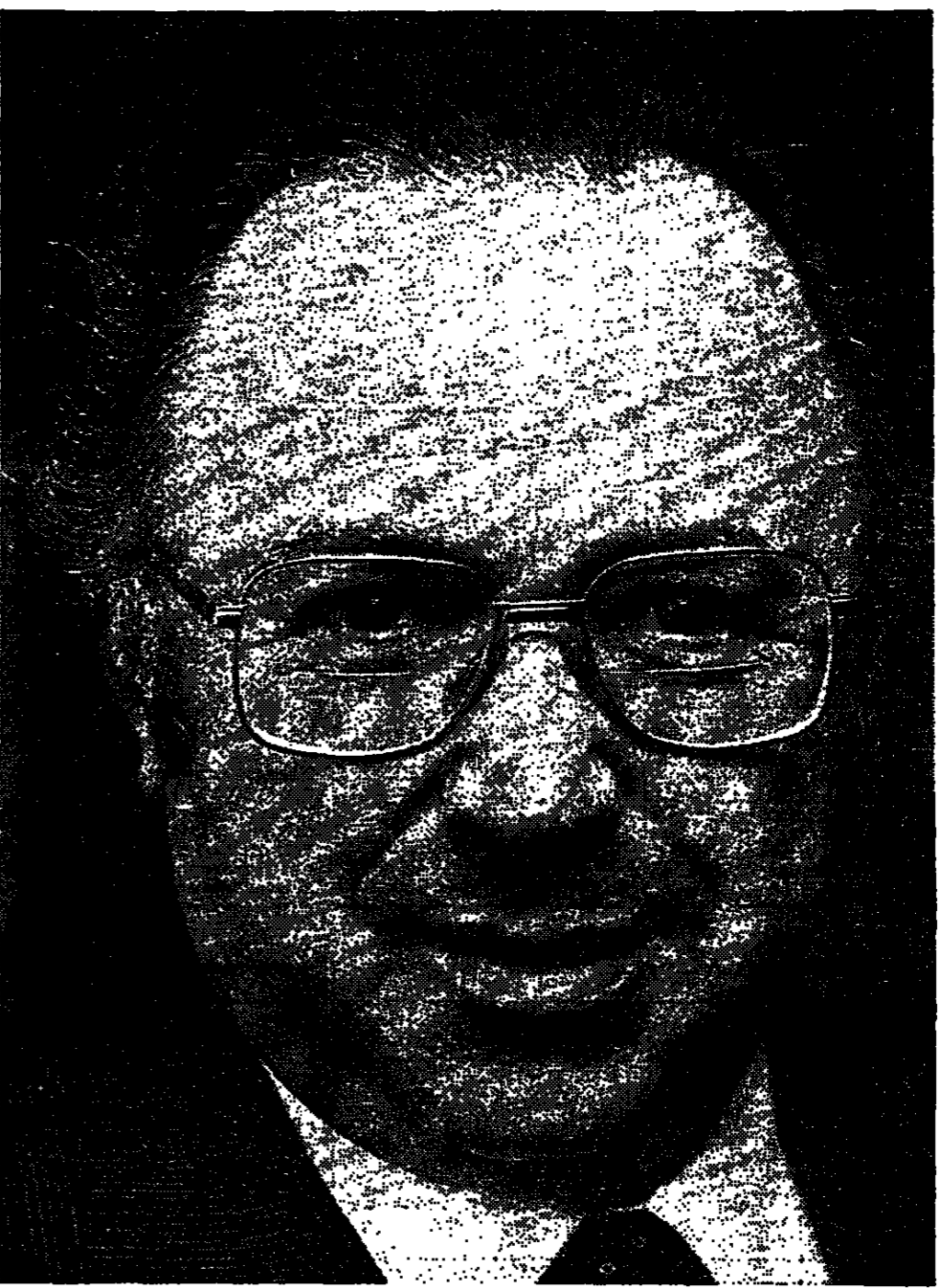
Mr Adler says he decides on most of his investments himself. If he is instinctively against a proposal he won't go through with it. If he likes it, he puts it to his numbers men - one of them his son Rodney. If they are against it, he won't proceed. His investment philosophy, he says, is "responsive" (meaning reactive). No particular sector is watched more closely than another. Everything is considered on its merits. "Nothing is included. Nothing is excluded."

His only caveat: "One of the worst things you can do is fall in love with your investments."

As for the suggestion that FAI seems to be more interested in betting on takeovers than on running an insurance book: "If the accusation is that I buy shares to make money, then I plead guilty," he says. "Hill Samuel's shareholders should be lighting candles to me for the service I did to them."

He also gives short shrift to the notion that institutional investors should be looking to the long term rather than seeking quick bucks. "The long term versus short term argument is one used by losers," is his blunt riposte, although Mr Adler points out that FAI has owned shares in some companies for 15 years. "Very short term," he mutters.

For all these comments, the impression he gives of an arrogant speculator is countered by those people who deal with him at closer quarters. They comment on his keen intelligence, and the sureness with which he identifies his investment targets.



Larry Adler

## PERSONAL FILE

1931: born, Hungary  
 1946: arrives Melbourne  
 1956: marries Ethel Kaufman (one son, two daughters)  
 1960: establishes the Fire and All-Risks Insurance Company Ltd (now called FAI Insurance Ltd)  
 1968: acquires 86 per cent of the publicly listed Australian and International Insurance Ltd (now called FAI Insurance Ltd)  
 1971: reverse takeover of FAI General Assurance  
 1987: premium income above A\$440m, earnings top A\$100m



A DISTINCTIVELY legal academic journal has formed a singular service by uncovering a 17-page pamphlet entitled *The Judge Over Your Shoulder - Judicial Review of Administrative Decision*, prepared by the Treasury Solicitors' Department in conjunction with the Cabinet Office. The pamphlet is addressed to all civil servants responsible for taking decisions on behalf of ministers, alerting them to the dangerous areas of administrative action that have become susceptible to challenge in the courts. Since the pamphlet is not on sale at Her Majesty's Stationery Office, the conclusion is that it is not meant for public consumption.

The tone of the pamphlet is defensive of public administrators and not a little critical of con-

# Administrators v the courts

temporary judicial intervention. It does not start from the premise that all administrative decisions are made on a legal basis. If it did, the more appropriate title would have been: *A Judge at Your Elbow*. Instead, the pamphlet bemoans the activism of the courts in going beyond what the administrator can read in the precise language of Parliament. The pamphlet states that what makes administrative law difficult is that the courts have amplified the provisions of statute law in such a way that the administrator cannot rely on the words of the legislature alone, "but will need to know what additional requirements the courts impose." The pamphlet seeks to expound the recent expansion of the courts. There are references to the courts' requirements about the giving of reasons by administrators, of acting fairly in the decision-making process, and the need for acting reasonably in making the decision itself.

A section on the giving of reasons is indicative of the authors' approach. The pamphlet does not

state that the quality of decision-making may be enhanced by the practice of formulating legal reasons appropriate to each administrative decision. Instead, it provides tips for civil servants, such as "it is generally better to give two good reasons than to give three good reasons and one bad reason." The authors find it necessary to remind their colleagues that, "quite apart from any legal obligation, ordinary courtesy may require the giving of reasons."

On the duty to act fairly, the pamphlet is distinctly cautious. It states: "The circumstances in which the courts will impose the duty to act fairly towards persons likely to be affected by a decision are now almost limitless."

One would have expected the pamphlet to say that fairness - a notion to be preferred over natural justice - should permeate every administrative action, whether the courts would deem it a legal obligation or not in any specific instance.

The editor of the academic journal, Prof A.W. Bradley, Professor of Con-

stitutional Law in the University of Edinburgh, adds his own modest comment that the pamphlet might have stated that the requirements of sound administration do not pull in contrary directions, but comprehend the need to avoid illegal action, action that would lead to ombudsman-type injustice, waste of public resources, and so on: "As it is, the present leaflet does not avoid giving the impression in its approach to judicial review that the requirements of legality are something external to, and different from, what good administrators left to themselves would wish to be doing. The danger in this approach is that the administrative task then becomes one of avoiding the tools into which the judges have, for inexplicable reasons, sought to entangle the administrators."

The journal quotes from Richard Crossman's diaries. An entry for December 3, 1965 records: "Last night I went to Oxford to a great conference at All Souls. Richard Wilberforce (Lord Wilberforce, a Law Lord from 1964-82), and Mr Justice Salmon,

(also a Law Lord from 1972-80), had about 40 of his own men with them, including civil servants, including Lady Sharp, to discuss administrative law. Some professor suggested introducing the French system of administrative law and fortunately everybody said it was moon sense." Perhaps this professor, revealed now as Prof Bradley's late colleague at Edinburgh, Prof John Mitchell, was not after all talking nonsense.

For the greater part of the intervening 20 years, English administrative law has grown apace, to the point where public administrators are almost desperately learning how best to protect their decisions from challenges in the courts. Whether English administrative law still falls short of what the French demand of their public administrators will continue to be the subject of debate. That debate should be advanced when the long-awaited report comes from that academic institution visited by Richard Crossman in 1966.

*"Public Law, Winter 1987, Stevens, £18.50.*



**AIR PARIS**  
**AIR LILLE**  
**AIR NANTES**  
**AIR STRASBOURG**  
**AIR BORDEAUX**  
**AIR LYONS**  
**AIR TOULOUSE**  
**AIR MONTPELLIER**  
**AIR MARSEILLES**  
**AIR NICE**

A sharp intake:  
 Up to 216 direct flights a week.  
 More destinations and frequency to France than any other airline. (There are in fact direct flights from London to ten major cities throughout France.)  
 That includes London to Paris - up to fourteen in all - each way per day.

Another deep breath:  
 You can travel direct to Paris from Heathrow, Gatwick and Stansted, as well as Birmingham, Manchester, Bristol, Aberdeen, Edinburgh and Dublin. That's a pretty comprehensive service.  
 It's also quick but nevertheless comfortable. Basically (or rather luxuriously) because we've upgraded Club Class on our London-Paris route adding 50% extra seating.  
 But then, even Economy Class offers not only more legroom but in-flight catering with complimentary wine or drinks.  
 Just one call books your flight, hotel, hire car.  
 Air France. Breathe the words.

AIR FRANCE

TAKE A DEEP BREATH.

Contact your Travel Agent or Air France, 158 New Bond Street, London WY1 1AF Tel: 01-499 9571. Heathrow Airport: 01-759 2311. Manchester: 061-436 3800. Cargo Bookings: 01-897 3811. Fax: 01-499 9572.



It's better, built by Monks. A DAVY CORPORATION COMPANY.

Dover ferry berths to be improved. The Port of Dover's three-year \$55m investment programme goes into a new phase early in the New Year.

Fairclough Civil Engineering has won a \$5.6m contract to build a four-lane roadway to carry traffic arriving from the Continent from the berths above vehicle embarkation assembly areas.

Traffic flows onto the elevated section will be controlled by a signal and traffic light system. A heating system will be built into the road surface to ensure traffic is not affected by ice and snow in the winter.

CONSTRUCTION CONTRACTS

Tunbridge Wells retail scheme

MOWLEM MANAGEMENT has been awarded the management contract for the \$40m Royal Victoria Place shopping centre in Tunbridge Wells, Kent, by MEPCO Developments. The scheme will provide over 200,000 sq ft of retail space plus 1300 car parking spaces.

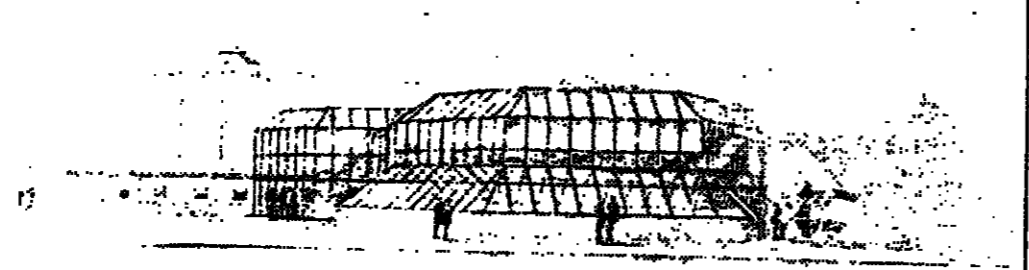
£4.5m orders for Willmott Dixon

Contracts totalling more than £4.5m have been won by companies belonging to WILLMOTT DIXON. Two of the contracts have been awarded to Willmott Dixon Housing, based in Shefford, near Hitchin.

Column-free concrete car park for Bristol

DOW-MAC CONCRETE, a member of the Norcor Group, has won three contracts for car parks and other projects worth nearly \$2m. The largest scheme, worth \$1.92m, is for a 1,156-space multi-storey car park at Broadmeads, a development by Ladbroke's in the centre of Bristol.

Chichester Festival Theatre complex extension



SIR ROBERT McALPINE & SONS has been awarded a \$1.5m design and construct contract to build a studio theatre as an additional facility at the Chichester Festival Theatre complex.

Curbs for the River Avon

MILLER CONSTRUCTION has been awarded two contracts in Rugby which form one part of a three-phase scheme which will free the town centre from the risk of further flooding and release unusable land.

Office projects in Toronto

Two contracts, together worth \$21.8m (\$6.1m), for the construction of an office building and a retail and commercial centre have been awarded to TAYLOR WOODROW CONSTRUCTION CANADA.

DIARY DATES

Table with multiple columns listing financial events, company meetings, and industry conferences across various dates from January 11 to 17, 1988.

PARLIAMENT

Commons: Second reading of Housing (Scotland) Bill. Lords: Merchant Shipping Bill, third reading. Local Government Bill, second reading.

Trade Fairs and Exhibitions: UK

Current: London International Boat Show (0882-854511) until January 17. International Toy Fair (01-286 6655) until January 14.

Overseas Exhibitions

Current: Middle East Electricity Exhibition (01-936 8537) until January 13. International Home and Household Textiles (01-734 0643).

Business and Management Conferences

January 13: International Business Communication: Implementing a strategy to prevent computer fraud in retail electronic banking (01-236 4080).

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION. IN THE MATTER OF LEYLAND DAF LIMITED and IN THE MATTER OF THE COMPANIES ACT 1985.

CLUBS

has outlined the others because of a policy on fair play and equal opportunities for all.

CONTRACTS & TENDERS

Wandsworth Borough Council. L16 rehabilitation (Phase 3) - Alton East Estate, London, S.W.15.

NOTICE OF RATE OF INTEREST

U.S.\$55,000,000 FLOATING RATE SERIAL NOTES DUE 1988. In accordance with the provisions of the Reference Agreement...

ORDER FORM

Please return to (Mail order address only) The Marketing Dept., FT Business Information, 7th Floor, 59-64 Broadway, London SW1H 0BS.

Rentals

PRUDENTIAL Property Services. 57 JAMES, SW1 E2BQ pw. Light and airy 4th floor, fully furnished 2 bed flat in quiet courtyard.

ANCHOR BOILERHOUSE SE1. We have 2 apartments available in this period block with views of the Thames.

VISITING LONDON? Live Like a Londoner. In one of our superb apartments in an elegant Victorian townhouse off St James Square.

KENWOODS RENTAL. QUALITY FURNISHED FLATS AND HOUSES. Short and long lets.

BOYD + BOYD. 40 Beauchamp Place, SW3. Eickson Mews SW1. 2 Bed Beds, 2 Recep, Kit, Bath, 3 months £350 pw.

CLASSIFIED ADVERTISEMENT RATES (effective January 1988). Table with columns for per line, per column, and per page.

Company Notices

CHEMICAL NEW YORK CORP. USD250,000,000 Floating Subordinated Capital Noted Due October 1987.

NIKKO SECURITIES CO. LTD. Issued by Morgan Guaranty Trust Company of New York.

HILL SAMUEL FINANCE B.V. To the holders of the U.S.\$30,000,000 Floating Rate Notes due 1990.

NOTICE OF RATE OF INTEREST BANQUE EXTERIEURE D'ALGERIE. U.S.\$55,000,000 FLOATING RATE SERIAL NOTES DUE 1988.

Wandsworth Borough Council. L16 rehabilitation (Phase 3) - Alton East Estate, London, S.W.15.

LEIMAN INTERNATIONAL INVESTMENTS N.V. US \$20 MILLION GUARANTEED FLOATING RATE NOTES 1990 SERIES 'B'.

CLUBS. has outlined the others because of a policy on fair play and equal opportunities for all.

STILL ONLY £11.50

A Guide To Financial Times Statistics. The Fourth Edition from Financial Times Business Information.

ORDER FORM. Please return to (Mail order address only) The Marketing Dept., FT Business Information, 7th Floor, 59-64 Broadway, London SW1H 0BS.



ARTS

Architecture/Colin Amery

Display shows 'God in the details'

It was the great architect Miss van der Rohe who said that 'God is in the details'. He was right.

On show in London's Building Centre (Monday to Friday and Saturday mornings until January 27) is an exhibition that proves the point.

The individual behind the rescue operation is Charles Brooking, who since the age of three has been the saviour and collector of fragments of past buildings.

Although he has limited himself to doors, windows, staircases, fireplaces and rainwater heads, there is a side display of some 40 wall-mounted post-boxes.

The most moving thing about the show at the Building Centre is the poignant signs of all the lost craftsmanship that went into the building trades in the 17th, 18th and 19th centuries.

The collection continues to the 1950s but it is in the 18th and 19th centuries that it is strongest.

To see the beauty of an individual fanlight or a carved ram's head or a pine and gesso capital is to look at a lost civilisation.

Drawings and photographs are one thing but to have the real thing is perfect. It would be possible from the mixture of actual



A fine handrail from Henry Holland's Outlers Warehouse, partly demolished in the 1960s

objects and the comprehensive collection of trade catalogues dating from 1820 to the present.

The most moving thing about the show at the Building Centre is the poignant signs of all the lost craftsmanship that went into the building trades in the 17th, 18th and 19th centuries.

The collection continues to the 1950s but it is in the 18th and 19th centuries that it is strongest.

To see the beauty of an individual fanlight or a carved ram's head or a pine and gesso capital is to look at a lost civilisation.

Drawings and photographs are one thing but to have the real thing is perfect. It would be possible from the mixture of actual

ripped apart and many original details lost during its rebuilding as the Chinese Embassy.

array of five grades at the exhibition shows remarkable and beautiful range. A mysterious early 20th century one with a scene of the Epiphany is included to see if any visitor can help identify it.

This magnificent collection is the work of one dedicated enthusiast. It is at present housed in a series of sheds in the Surrey region of Charles Brooking's long-suffering parents.

Last year, the Prince of Wales presented Charles Brooking with one of the prestigious National Art Collections Fund Awards for his personal commitment to this remarkable collection.

What is also shown up by this collection is the weakness of the listing system to protect interiors and the folly of so much facadism. What is the point of keeping facades alone without the interior and the fittings that actually make up a historic building?

The time has come for helping hands to be extended to make the best possible national use of the collection. It is a rare and extraordinary treasure.

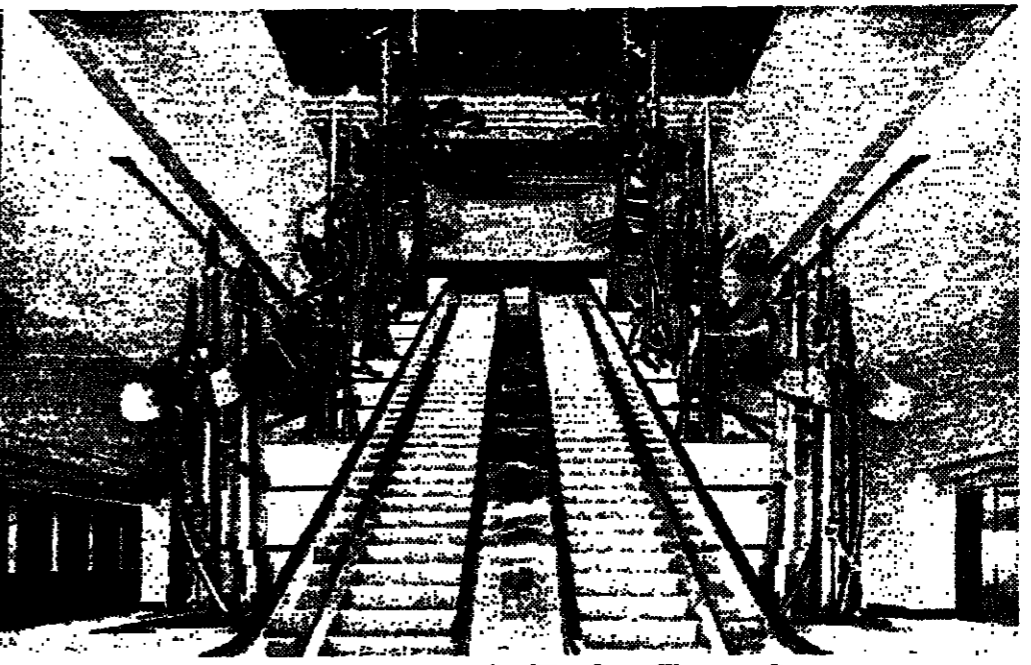
America's latest opera house is the Gus S Wortham Theater Center in Houston, built at a cost of \$70m, and the new home of the Houston Grand Opera and the Houston Ballet.

On entering, one is faced with a twin escalator flanked by tall sculptures by Albert Paley. The escalators debouch into an immense foyer.

The larger, the Alice and George Brown Theater, holds 2,200, which is small by American standards but laid out in such a way that it feels big.

The Alice and Roy Cullen Theater holds just more than 1,000. Again the audience is disposed in an non-intimate way, and it does not feel like a small theatre.

Both houses have what is described as a 'Bayreuth' pit stretching back under the stage.



Central escalators at the Wortham Theater Center

This runs contrary to the tendency of our day, which is to bring the orchestra up and out into the house, 19th-century fashion, where the players can hear the singers, balance and make music with them.

The Brown Theater opened with *Aida*. Nothing special to report, for it was a dull, routine performance.

The Cullen Theater opened with *Die Entführung*, in a delightful way, a splendidly theatrical B-movie was being made.

New \$70m home for Houston Opera

Andrew Porter

and Evelyn de la Rosa, as Constance, was accomplished. In the city where Miss, Pa. Peili, Johnson, Stirling, Renzo Piano (the elegant, economical pavilion for the Menil Collection) are prominently on display.

The Cullen Theater opened with *Die Entführung*, in a delightful way, a splendidly theatrical B-movie was being made.

The chamber works, in particular have a wide currency at the moment and it says something for Shnitke's present standing that one feels no surprise at meeting his recent Third Quartet (1983) given by a recently formed ensemble of young British players at the Wigmore Hall.

As always, Shnitke teases. A couple of quotations from di Lasso start, followed by a little Beethoven and Shostakovich's favourite 'DSCH' motif.

The Nine Night

Claire Armitstead

The estimable Temba Theatre Company begin a four show season at the Young Vic with *Black Love Songs*, a challenging and stylistically diverse double bill.

Would that Unge, another of London's leading black companies, had the finesse to follow their example.

The show, which takes off on a short tour after its run at DePford's Albany Empire, trains a spotlight on the gap between West Indian immigrants of the 50s and their British-born children.

His wife has effected her own small betrayal by finding herself a steady job in the white establishment, only one son remains true to his perceived roots.

More subtle than the production allows: postures are cunningly exposed, attitudes explored and the little hypocrisies of life uncovered.

When an Edgar White character means that football is just not cricket, you know sport is not all that is at stake.

on hire purchase and steals what he cannot borrow, but there could be so much more.

In *Black Love Songs*, on the other hand, the production vindicates the plays, *Herbert III* by Ted Shine, is a naturalistic scene from a marriage: a middle-aged couple await the return of their only son in the early hours of the morning.

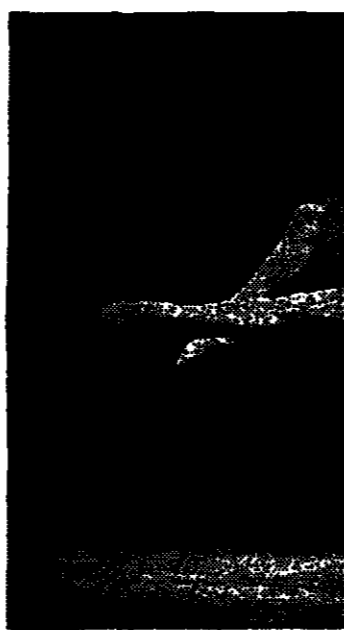
Gently, Shine reveals the frustrated energy of a mother who lives for the day she will see her boy doing better than his father, ruefully he focuses 18 years of marital discontent and parental ambition on the absence of a young gadabout while keeping the play firmly within the context of a generation of blacks who fought in Korea and were rewarded with second-class citizenship.

This shrewd miniature is offset by Kalum Ya Salaam's ironically titled *Black Love Songs No 1*, which makes a case for a new black nation by demolishing the rape, betrayal and toydings of the old Director Heather Goodman, stepping in at the last minute, gives a performance of blinding brilliance, charging from the fractious mother of Herbert III to a black everywoman who is raucous, charming and vulnerable.

Patrick Miller joins Goodman and Doyle Richmond for this second piece which, with balletic precision, appertains pull not only to whites but to the blacks who serve and entertain them. The use of direct appeal to the audience makes an odd note in a house full of white thespians, and I should imagine the temptations would have something to say about being dismissed as 'white projections', but the performance creates faith where logic falters.

Pursuit/Covent Garden

Clement Crisp



Bruce Sansom and Karen Paisley

Ashley Page's *Pursuit*, made last summer, has returned to the Royal Ballet repertory at Covent Garden, and splendid it looks too.

On Saturday afternoon its brightness is quite as strong in the dances as in Jas Gawronski's glittering decor and Gaila Matshes' bounding score had the exhilarating effect of taking us away from the moonlight and mists of *The Dream*, which preceded it, into brightest sunshine.

*Pursuit* is in essence a ballet about ballet: about the procedures and syntax of the academic language Ashley Page appears to want us to see form and structure even the differing temporal states of the same movement idea, and how these may be exposed and then united into a close yet complex unity.

Thus there are sequences when the dancers seem busy at disparate activities which are suddenly pulled into alignment, when duets are seen without their participants actually working together, or when diffuse energies suddenly congeal into groupings which break to form further cells of activity. No less fascinating is Mr Page's willingness to distort or extend an idea to extravagant or teasing lengths: in a pas de trois, odd things happen to a girl as she continues a movement to the floor, or leans on one of her cav-

allers, and we see the absurd logic of a step. But nothing appears anarchic: this is a creation as surely classical as Ashton's *Scenes de ballet*, whose first 40 years on it seems.

The performance by a largely original cast. Rosalyn Whitten a welcome newcomer, was clear and true, with Flora Chadwick and Jonathan Cope excellent, as they were at the first performance, in the mysteries of the final duet. Here the choreographer's sense of dynamic theatre comes as drama is marvellously apt as Miss Chadwick leans sud-

denly against Mr Cope at curtain fall. *Pursuit* ends as it has begun and as it has continued, on a note of alert, vivid balletic imagination.

In *The Dream*, which opened the afternoon's triple bill, Bruce Sansom made his debut as Oberon. His dancing is clean and fresh. Both he and Karen Paisley his Titania, look positively child-like in their roles, and their innocence is attractive, if a little lightweight for the adult passions of the Nocturne pas de deux. But there is promise there for elegance and emotion to come.

Britten Quartet/Wigmore Hall

Richard Fairman

A few years ago there could hardly have seemed a figure less representative of traditional Soviet values than Shnitke, a composer who unsettles audiences with his darting intelligence and quirky humour.

The chamber works, in particular have a wide currency at the moment and it says something for Shnitke's present standing that one feels no surprise at meeting his recent Third Quartet (1983) given by a recently formed ensemble of young British players at the Wigmore Hall.

This was the Britten Quartet, an account of the piece on Thursday left no doubt as to its strong and typically compressed line of thought.

As always, Shnitke teases. A couple of quotations from di Lasso start, followed by a little Beethoven and Shostakovich's favourite 'DSCH' motif.

Not a great deal of this aggressive intensity carried over to their performance of Schubert's *Death and the Maiden* quartet. But that was still cultivated playing at a high level of musicianship (the slow movement was beautifully inward) and the dulcet sound they make, well balanced and with the first violin providing a sweet upper line, is always a pleasure to listen to. They are definitely a quartet to watch.

Man to Man/Royal Court

Martin Hoyle

This 80-minute monologue by the East German writer Manfred Karge was reviewed by Michael Coveney at the Edinburgh Festival last summer. It has come south from the Traverse Theatre to the Royal Court.

About the play itself it is perhaps too easy to leap to symbolic conclusions. The woman who assumes her crane-driver husband's identity and job survives the war to swig beer and swear about the boring telly in arid post-war affluence, her persona irremediably split, her values reduced to a state of gratification and moral cynicism.

Although allegedly less 'political' than Brecht (in the sense that political assumptions permeate Brecht's writing, even when themes are not explicitly political), Karge makes an inescapable political statement in the very negativism, the shrugging indifference, of his final image, even if the statement is by implication anarchic.

About the performance there is no doubt. The actress, her face plastered with grease, her hair a hacked, punkish blonde coiffure, eyes dark-ringed like a merciless clown's, strides round the stage in vest, workman's boots and appropriately padded V-fronts. She begins by reminiscing about the holiday cruises in Hitler's day, snarls about work-shy idlers 'where there's a will, Arbeit macht frei', and gradually unfolds her story of a history of disguise whether as a man, farmer or of audacity, not to mention the weekend reversal to femininity with which she engineers the infatuated factory-owner's downfall: a fair-haired, coarse-voiced, androgynous, the *Woman of Sechwan* as played by David Bowie.

Stephen Unwin directs in Bunty Christie's antiseptic white box of a set, technological toys and drick furniture speaking volumes for the priorities of the new materialism. Ben Ormerod (lighting) and George Tarbuck (sound); a judicious use of such sweet prizes to the ageing, tooth as Beethoven and 'Sentimental Journey' abet the actress in her selfless performance of Anthony Vivis's excellent translation.

Not an easy 80 minutes for performer or audience, but a return to substantial and nourishing fare after the souffles of the holiday season.

His trove had grown, by the time he died in 1982, to 10,000 paintings by the likes of Thomas Eakins, John Singer Sargent, Winslow Homer, Albert Bierstadt and Frederick Church.

The expansion doubled the number of works on view through the sizeable space, spread out on three floors overlooking the Ozark hills, still accommo-

dated only a third of the collection. It shows Gilcrease as a man fascinated by the history of habitation in North America ranging from pre-Columbian sculptures and 16th century judicial records in Spanish to the glamorous views of cowboys and Indians, Frederic Remington and Charles Russell.

Himself part creek Indian, Gilcrease used a suddenly made fortune to visit Europe where he was inspired to amass a record of his own civilisation long before American art held wide appeal.

Early on, he was as likely to buy works in Europe as America, since an embarrassing succession of American artists starting with Benjamin West who became a founder of the Royal Academy had better luck selling their works abroad than at home.

Arts guide

January 9-14

Music

PARIS

Tallis Scholars, English Renaissance Music by Tallis, Byrd, Sheppard (Mon), Saint-Germain L'Auxerrois Church, (20 30 15 18). Orchestre de la Ville de France conducted by Václav Neumann, Christa Ludwig, mezzo-soprano, Mahler's Lied von der Einsamkeit (Mon), Theatre des Champs Elysees, (47 20 35 37). Christiane Eda-Pierre, Soprano, Alexandre Tharaud, Piano Schubert's Lied von der Einsamkeit (Mon), Trio Rostropovich/Mutter/Glur ansa: Beethoven (8.30pm), both concerts Monday TMR-Chatelet, (42 38 44 43). Ensemble Orchestral de Paris conducted by Antonello Allemandi, Pascal Roge, Flauto: Faure, Saint-Saens, Beethoven (Tue), Salle Pleyel, (46 07 07). Orchestre Francaise d'Oratoire conducted by Jean Perle with Elisabeth Brajer's choir: Mozart (Tue), Saint Roch Church, (61 98 28). Orchestre Colonne conducted by Philippe Entremont: Haydn, Mozart (Tue), Theatre des Champs Elysees (47 20 35 37). Orchestre de Paris conducted by Semyon Bychkov: Peter Serkin, Piano: Stravinsky: Berlioz (Wed, Thur), Salle Pleyel, (46 07 07 08).

NETHERLANDS

Amsterdam, Concertgebouw: The Netherlands Philharmonic under Boris Androssov, with Liana Sakalava, violin; Tchaikovsky, Shostakovich, Dvorak (Tue, Wed). Amsterdam, Concertgebouw: The Amsterdam Local Symphonic Quartet: Freyboald, Jenkins, Sweeney, Bach (Tue), Raud van der Meer, baritone, accompanied by Rudolf Jensen Vaughan Williams, Brahms, Mahler: Faure, Dvorak, Chausson

MUSIC

PARIS

(Wed), Anner Bijsterveld, cello, with George Pietschmann, clarinet, and Ger van Blerk, piano: Weber, Schumann, Brahms (Thu), (71 65 45). The Hague, Philharmonie: Hage Philharmonic: Mozart, Vogel, Bartok, Brahms (Wed), (59 59 10). Groningen, Concertgebouw: Frans Bruggen and Souf Cream: De Meichou, Kondo, Lloyd, Boeke, Bach, Corryn (Tue), Renaissance vocal music from the Scholars (Thu), (13 10 44). Edinburgh, Globe Theatre: The W1 2005 Quartet: Beethoven, Semyanowski, Bartok (Thu), (11 11 22).

NEW YORK

Julliard String Quartet: All Brahms programme (Tue), Marc Andre Hamelin piano recital: Ives, Haydn, Liszt (Wed), Carnegie Hall, (24 76 00). New York Woodwind Quintet play original instruments: Mozart, Krommer, C.P.E. Bach (Mon), Gilbert Kalish piano: Mozart, Rameau, Packer, Thuille (Tue), Merkin Hall (Goodman House), 67th w of Broadway, (28 33 71). Chamber Music at the Y: Jaime Lar-

MUSIC

PARIS

ado director Schubert, Mozart (Tue, Wed), Kaufmann Hall 1366 Lexington Av, (85 18 603). New York Philharmonic (Avery Fisher Hall), Zubin Mehta conducting: Yvonne Loriod piano, Jeanne Loriod, ondes martenot, Messiaen (Thu), Lincoln Center (574 9474). Waverley Consort (Alice Tully Hall): Celebrating Eleanor of Aquitaine and her world with 12th century music and more when the troubadours flourished under the patronage of the queen of two realms (Thu), Lincoln Center (56 21 911).

WASHINGTON

National Symphony (Concert Hall): Giuseppe Sinopoli conducting, Salvatore Accardo violin: Verdi, Men delson, Mahler (Thu), Kennedy Center (25 45 770).

CHICAGO

Chicago Symphony (Orchestra Hall): Esa-Pekka Salonen conducting, John Browning piano, Hayden, Bartok, Nielsen (Thu), (49 55 111).

TOKYO

Zelma Keenle (piano) Mozart, Liszt, Schubert, Tokyo Bunka Kaikan recital hall (Mon), (57 33 588). Robert Biekerstar (soprano) with Shin-ichi Ohba (piano), Handel, Brahms, Verdi, Leoncavallo, Komabe Eminence Hall (Mon), (95 41 580). Shizue Nishio Symphony Orchestra, conducted by Hideaki Muto, with Zdenek Tylar (horn) Strauss, Tchaikovsky Tokyo Bunka Kaikan (Tue), (56 54 538). Hayley Street Quartet: Haydn, Bartok, Dvorak: Cassis Hall Ochanonizumi (Wed), (29 12 525). Leszek Baran (piano) Schumann, Liszt, Tokyo Bunka Kaikan recital hall (Thu), (25 56 361).

Your first 12 issues free when you subscribe to the Financial Times. When you take out your first subscription to the FT we'll send you 12 issues free. For further information and details of subscription rates, complete the coupon and return it to: WVF Bruesel Financial Times (Europe) Ltd. Guinletstrasse 54, D-6008 Frankfurt am Main 1 West Germany Tel: (069) 7598-101. Please send me details about Financial Times subscriptions. Name: Title: Company: Address: Tel:



FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY
Telegrams: Finantimo, London PS4. Telex: 8954871
Telephone: 01-248 8000

Monday January 11 1988

Brady's wrong analysis

THE WHITE HOUSE has made it clear that it intends no early action to carry out the recommendations of the presidential task force on the October 19 stock market crash. Some delay is natural: the Securities and Exchange Commission has yet to be heard from, and both the Senate and the House of Representatives are just launching their own hearings.

The report's narrative of the week of the crash is fascinating, but particularly surprising. The most striking findings are the large influence of a small handful of institutions and the importance of disappointed takeover hopes, following hostile take proposals in Congress. However, the analysis of this history is open to question.

The report lays heavy stress on two technical facts. One is the influence of programme trading, which has already been denounced by the Chairman of the New York Stock Exchange. The other is the closure of the futures markets for the greater part of the crisis days, which inhibited selling pressure to the securities markets themselves.

Now it is one thing to argue that these factors made the collapse faster, it is quite another to conclude that the fall went too far. The trading of the last three months suggests, on the contrary, that in spite of near-panic on the day, there was a good deal of buying in the days after its shock. The market found a relatively narrow range within which it has traded ever since. Nor have the financial markets proved as fragile as the report suggests. They have absorbed a fall of a third in values in two days without any major failures.

Nurses deserve better treatment

NURSES DO not go on strike at the drop of a hat. The brief, but extensively publicised, walk out by less than 40 night duty staff at a Manchester hospital suggests that the profession is deeply alarmed at the Government's move to trim the \$465m a year bill for special duty payments for working nights, weekends and on Bank Holidays.

It may be, as ministers claim, that there is widespread misunderstanding of the move. It may be, as they say, that nurses' trade union leaders have not exerted themselves to clear up such misunderstandings. It may even be, though ministers argue this less convincingly, that no nurse would suffer any overall loss of income through the proposed introduction of a flat-rate unsocial hours payment of \$120 an hour.

However, it is hard to escape the conclusion that the Government has added unnecessarily to its already considerable problems over the National Health Service. The attempt to tinker with special duty payments, which make up between 10 per cent and 15 per cent of nurses' average earnings, smacks of short-term expediency when the nursing recruitment issue demands fresh and imaginative thinking.

After events of recent weeks, most people are conscious that localised shortages of nurses are one of the biggest problems facing the NHS. But the outlook is even worse. Traditionally, nursing recruits 25 per cent of girls who leave school with between five O levels and two A levels. But this age group is shrinking at precisely the time Britain's ageing population is dictating an expansion of the nursing workforce.

David Buchan and David Marsh report on how Europe's peace groups are reacting to the INF treaty

EUROPE'S peace movements have a problem. The effect of the champagne with which they toasted last month's US-Soviet treaty scrapping medium-range nuclear missiles has worn off and they are pondering the decline in membership, if not morale, that 1988 is expected to bring.

The peace movement - that catches a label covering people narrowly focused on unilateral nuclear disarmament, groups advocating wider East-West detente and "green" parties that also push a variety of ecological and social issues are suffering from success. But the movement which brought thousands of demonstrators on to the streets of Western Europe in the mid-1980s and helped forge an "alternative culture" is not about to go out of business, particularly when it is at last beginning to strike a faint echo in Eastern Europe.

But credit for the Intermediate Nuclear Forces (INF) treaty is hotly disputed between Western governments and peace groups. Moreover, while the treaty will only scrap some 3 per cent of the superpowers' nuclear arsenals, the peace groups expect a far bigger proportional fall-off in their membership and support. Why?

Unilateralism seems less relevant to many people when a leader like Mr Mikhail Gorbachev is ready to negotiate reciprocal arms cuts with the West. Washington and Moscow are now discussing a far bigger deal, a 50 per cent reduction in their long-range nuclear missile capability. Thus, Western governments have been able to mount a plausible claim that the INF pact was negotiated despite, and not because of, peace movement pressure.

Wherever future historians finally allocate credit for the INF deal, the very removal of Pershing and Cruise missiles from Western Europe will take away a rallying point for the peace movement. This may further erode membership and accentuate the in-fighting that has already broken out about future strategy and aims in such parties as the West German Greens, Europe's most politically potent "peace" party.

The INF negotiations have also spurred talk of greater West European defence co-operation and, in the nuclear field, of a "Euro-bomb". Britain is now discussing a new airborne nuclear missile with France, which in turn is planning a joint army brigade with West Germany, and all three are involved in wider discussions on defence in the Western European Union (WEU). But because there has not been much of a nuclear move in Europe, the European peace movement is ill-placed to campaign effectively against the Euro-bomb.

"Is this what we achieved?", asks Mary Kaldor in the latest edition of the London-based journal of the European Nuclear Disarmament organisation (END). "Did our efforts to get rid of the INF in Europe merely result in reshuffle of the geographical cards, with Western Europe taking over the defence role of the US? Her dismay is shared in Germany. "Just when the two main blocs are becoming more human," complains Ms Petra Kelly, the passionate



Marching in search of a new cause

founder of the German Greens party, "Europe is on the way to becoming another world military power."

Part of the peace movement's problem is that, outside France, established parties have taken on some of its clothing. In the UK the veteran Campaign for Nuclear Disarmament (CND) has influenced the Labour and Liberal parties with open arms by Mr Gorbachev. Such changes make the Greens' links with Moscow suddenly seem a lot less useful.

More dangerous to the Greens' current parliamentary strength of 44 seats in the Bundestag, built on their capture of 8.3 per cent of the vote in last year's elections, is the growing similarity of the disarmament ideal of the Social Democratic Party (SPD) to their own. For example, the SPD has come out in favour of a nuclear free zone in central Europe, in conjunction with the ruling East German communist party.

The Greens have now developed into "a typical German party" beset with theoretical debate and factional rivalry, complains Ms Kelly. "The time for us has never been so good, but we have not used it." In the past, she made a virtue of the party's plurality of opinion. But the persistent feuding between the party's pragmatists (the so-called "Realos") and its strong fundamentalist wing (the "Fundis") has, in Ms Kelly's opinion, dashed hopes that they could become a genuine reform movement towards an alternative society.

On present form, she says "there is scarcely a chance" that the Greens will achieve the 5 per cent of the vote necessary for them to remain in the Bundestag after the next general election in 1990. The party's in-fighting can only benefit its near, and therefore rival, the SPD. "Willy Brandt always used to say the SPD would cut the Greens down to size," Ms Kelly concedes. "I am beginning to think he might be right."

But while Western Europe could lose its only parliamentary "peace" representation, the peace movements are clearly here to stay as grass roots organisations. Assuming the US Senate ratifies the INF treaty this year, the three-year period of phasing-out of the missiles gives peace activists a target for protest until 1991.

The departure of Pershings and Cruises will leave peace groups, whose membership overlaps with many ecological and social organisations, at a higher plateau than when the missiles started arriving in 1983. Bruce Kent, the Catholic priest turned CND President, concedes that CND's national membership, which exceeded 100,000 in 1982-3, is now down to 75,000. But he points out that this is far above the 2,000 CND membership in 1979, the year when Nato decided on INF deployment.

Though peace activists have only indirectly affected the policies of national governments, they have had a direct impact at the local level. Following the British town of Manchester's decision in 1980 to declare itself a Nuclear Free Zone (NFZ), the NFZ movement has taken off as an international phenomenon. According to Professor David Regan, a local government specialist at the University of Nottingham, Britain has some 180 local NFZs, West Germany 150, Belgium nearly 300, the Netherlands 400, Spain more than 400, Italy almost 500, and Japan more than 900. Among Western countries, "only France has been notably cool in its response", he says.

The NFZ movement has come in from much ridicule. Since it is usually urban areas that have declared themselves NFZs, and since nuclear weapons are usually made and deployed well away from

cities, its practical effect has been compared to that of inner city areas banning fox-hunting. Equally risible to many is the idea that the Soviet Union might respond by targeting its weapons away from Western NFZs. But NFZs have had an effect in frustrating the transport of nuclear waste - civil or nuclear - and in obstructing civil defence, which is seen by peace groups as enhancing the likelihood of nuclear war by the simple fact of preparing against it.

No cities in the Soviet bloc have declared themselves NFZs, but there are changes taking place in the Eastern peace movement. Until recently it was sharply divided. On the one hand, there were official peace councils run by government stooges who were only too happy to push the Kremlin line on Western peace activists. On the other hand, small groups of dissidents regarded Western unilateralists as naive in swallowing the Kremlin line, and of weakening the West's ability to deter Soviet bloc governments from attempting a total crackdown on human rights. In short, the Westerners just cared about disarmament, the (independently minded) Easterners were preoccupied with human rights, and the two groups never found common ground.

Nowadays, official peace councils in the East are talking more about mutual arms cuts

and about military disparities (hinting at Soviet superiority in certain categories). More important, dissidents in Hungary, the Charter 77 human rights group in Czechoslovakia and the new Freedom and Peace organisation in Poland are beginning to put military matters on their agenda, just as Western peace activists, chiefly through CND, are showing greater concern about human rights in the East.

Ms Kaldor of END believes there is a circular relationship between the two great problems of post-1945 Europe - the level of arms and the lack of democracy in Eastern Europe. "Only demilitarisation in the West will persuade the Soviet Union to pull its troops out of Eastern Europe, and only political improvement in the East will persuade the West to lower its guard."

Lighting this virtuous circle of events a reality looks like a recipe for multilateral diplomatic negotiation, rather than unilateral nuclear disarmament. The problem, however, for the peace movements is that the further they move from their absolute moral priority of unilateral nuclear disarmament, the more they become just another arms control/detente lobby group.

CND, for instance, is confident it will weather any post-INF doldrums by remaining as committed as ever to getting rid of the British nuclear deterrent unilaterally (which Mr Kent denounces as not only immoral but as useless "as a troupe of war elephants locked up in Windsor Castle"). Mr Stephen Brown, CND's international officer, believes that precisely because CND is the only substantial European peace movement with its own national nuclear weapons to campaign against, its support will fall off less than elsewhere. Issues like conventional disarmament, detente, ecology, even human rights rarely evoke the kind of emotive gut reaction that radiation and "nuclear winter" do.

In West Germany, the further course of disarmament may be influenced by how much rein East European governments give their fledgling peace movements. A grass-roots peace and ecology movement in East Germany is growing increasingly important under the protection of the Protestant church. It achieved a major victory at the end of last year when the state was forced to release environmentalists arrested in East Berlin. A more indulgent line by the East German authorities towards such groups could strengthen the strategy followed by both Moscow and East Berlin of trying to win the "nuclear-free zone" in central Europe - regarded favourably by the West German population, which runs counter to the policy.

But sustaining the kind of cross-European momentum that existed at the height of anti-INF protests will be difficult, especially given the problem of France, the only other European country with its own nuclear force, where nuclear weapons are more a source of pride than protest.

Mr Brown said: "For many countries without nuclear weapons, there is no solid centre of protest to keep the peace movement going."

and about military disparities (hinting at Soviet superiority in certain categories). More important, dissidents in Hungary, the Charter 77 human rights group in Czechoslovakia and the new Freedom and Peace organisation in Poland are beginning to put military matters on their agenda, just as Western peace activists, chiefly through CND, are showing greater concern about human rights in the East.

Ms Kaldor of END believes there is a circular relationship between the two great problems of post-1945 Europe - the level of arms and the lack of democracy in Eastern Europe. "Only demilitarisation in the West will persuade the Soviet Union to pull its troops out of Eastern Europe, and only political improvement in the East will persuade the West to lower its guard."

Lighting this virtuous circle of events a reality looks like a recipe for multilateral diplomatic negotiation, rather than unilateral nuclear disarmament. The problem, however, for the peace movements is that the further they move from their absolute moral priority of unilateral nuclear disarmament, the more they become just another arms control/detente lobby group.

CND, for instance, is confident it will weather any post-INF doldrums by remaining as committed as ever to getting rid of the British nuclear deterrent unilaterally (which Mr Kent denounces as not only immoral but as useless "as a troupe of war elephants locked up in Windsor Castle"). Mr Stephen Brown, CND's international officer, believes that precisely because CND is the only substantial European peace movement with its own national nuclear weapons to campaign against, its support will fall off less than elsewhere. Issues like conventional disarmament, detente, ecology, even human rights rarely evoke the kind of emotive gut reaction that radiation and "nuclear winter" do.

In West Germany, the further course of disarmament may be influenced by how much rein East European governments give their fledgling peace movements. A grass-roots peace and ecology movement in East Germany is growing increasingly important under the protection of the Protestant church. It achieved a major victory at the end of last year when the state was forced to release environmentalists arrested in East Berlin. A more indulgent line by the East German authorities towards such groups could strengthen the strategy followed by both Moscow and East Berlin of trying to win the "nuclear-free zone" in central Europe - regarded favourably by the West German population, which runs counter to the policy.

But sustaining the kind of cross-European momentum that existed at the height of anti-INF protests will be difficult, especially given the problem of France, the only other European country with its own nuclear force, where nuclear weapons are more a source of pride than protest.

Mr Brown said: "For many countries without nuclear weapons, there is no solid centre of protest to keep the peace movement going."

The Governor must be staying

The Bank of England, it is said, has influence rather than power. As he waits for the Prime Minister to announce his re-appointment for a second five-year term, Robin Leigh-Pemberton, the governor, is becoming more confident in using it.

His speech last week on the need for "caution" and "steadiness" in economic policymaking was a classic example of the Bank's ability to shape expectations in financial markets, and in turn influence the Treasury's decisions.

The Bank has only an advisory role in the framing of the Budget - the balance between changes in tax rates and in the level of public borrowing.

Nigel Lawson, the Chancellor, has made no secret of his view that Leigh-Pemberton's job is to regulate the City rather than play a prominent role in broader policy issues.

Man to watch

When President Babangida asks for a report on how Bernard Ingham, the British Prime Minister's press secretary, got a rifle butt in his stomach in Kano last week, he can draw on a useful eye-witness, George Dove-Edwin, Nigeria's High Commissioner to Britain.

The burly, benign Dove-Edwin, a career diplomat, was at the foot of the stairs on which Ingham got his buffeting while trying to catch up with Mrs Thatcher, who was about to review a spectacular parade in her honour. Dove-Edwin quietly intervened to stop the scrum getting out of hand.

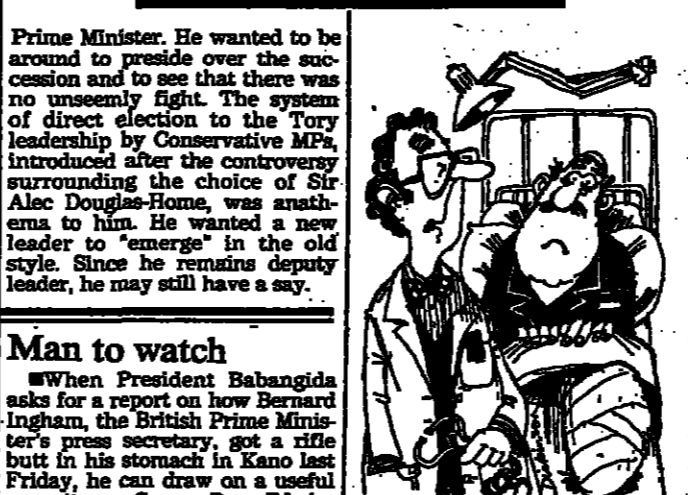
Let the foreign visitors pass, he instructed the soldiers and a determined Nigerian lady, who were blocking Ingham's path. It helped open up the way.

Dove-Edwin, a former permanent secretary in the Ministry of External Affairs, who has also served in Japan and has quickly built up a reputation in Britain, is the sort of man who one day might make an excellent foreign minister on the return to civilian rule.

Not quite out

One of the reasons Lord Whitelaw stayed in active politics so long was not just to guide the

OBSERVER



"The second half of your treatment will have to be in the new financial year, I'm afraid."

Reagan's task force investigating the Crash of '87.

His credentials stretched beyond the chairmanship of Dillon, Read & Co, the Wall Street investment company. During the Reagan years, he has ranked as a versatile political troubleshooter serving on two other important presidential panels, on Central America and the development of the MX missile.

Every member of the great and the good needs a political base. Brady's lies in his long-standing friendship with Vice President Bush. Both are Yale men, and Bush appears to value Brady's gritty self-confidence and judgement by some accounts, Brady was virtually managing Bush's presidential campaign last year.

Mellor to mellow?

David Mellor, the junior minister at the British Foreign Office, who made a name for himself by denouncing Israeli excesses in the occupied territories last week, has another challenging engagement ahead. He is going to the Leipzig fair in March. No doubt he will enjoy telling the East Germans to pull down the Berlin wall.

Another Monopoly

MSCOOP, a long forgotten board game in which the players aim to be successful journalists, is to be revived by Waddington. One new feature in this imaginary newspaper titles such as the Daily Bugle and The Best have been replaced by four titles owned by Rupert Murdoch - The Times, Today, News of the World and The Sun.

Mike Ganley, Waddington's sales and marketing director, said: "We asked for permission to use the titles because we felt that people could relate to them far better than they could to the old names."

The only other choice for us was Robert Maxwell's newspapers and there was no way we were going to approach him. Maxwell made two unsuccessful takeover bids for Waddington. He has not been forgiven.

Lovesick

Times are hard on Capitol Hill. An advertiser in the Washington Post is offering an intriguing collection consisting of a four-poster bedframe, a love seat (heavily re-upholstered) and a paper-shredder, all at bargain prices.

Financial advertisements for Eni International Bank Limited, National Westminster Bank PLC, and OAG Floating Rate Subordinated Notes due 1995. Each ad includes details of interest rates, terms, and contact information for the respective banks.



Nick Garnett reports on how US air conditioning makers are defending their dominant position

# A chilly blast for the Japanese

IN THE NEAT Baptist township of Tyler, north of Dallas, a mention of the Japanese risks exciting that mixture of exasperation, annoyance and begrudging respect so common in smelting America. At the factory run by Trane, the second biggest US maker of air conditioning equipment, it also prompts a chuckle.

"We are looking hard at the Japanese, but right now they are not really a threat," says export manager Mr. E. Rossell, his smile turning into a laugh. "Still, I guess that is what General Motors once said."

systems away from the customary "ducted" system towards the split-room system has largely flopped. The ducted system uses a single, central blower unit to distribute air around a building through ducts, whereas the split-room system utilises separate air conditioning boxes for each individual room.

"They are trying to leverage that split-room system on the whole world," says Mr. Glenn Woodward, vice-president for marketing at Tyler. "But we doubt that they can persuade Americans to take the split-room idea." The rising price of the yen against the dollar has also restricted Japanese incursions into the market for big commercial systems in shops and offices.

In some European countries, too, the Japanese have run into difficulty with national specifications, or type approval, for components, the kind of barrier the Japanese themselves have employed so successfully to inhibit imports into their own country. This problem, particularly over heat exchangers, has stunted Japanese sales penetration, which remains almost non-existent in countries like West Germany and Italy.

kets in which they were once keen to make a mark. However, the persistence which has made Japan such a feared competitor, looks as if it is re-emerging among the air conditioning equipment makers. They have started to probe and prod again, seeking new ways to identify any vulnerable parts in the underbelly of their American competitors.

This is being felt most acutely in Europe, where there are no really big indigenous suppliers and where the Japanese have been launching an offensive through the UK and, to a smaller extent, in France. "Their marketing strategy is not very aggressive right now," says Mr. Daniel Hilger, general manager for Europe at Trane's Epinal plant in France. "But we should not dream. They

will come. Opening up the market in 1992 will help them." The Japanese also seem ready to circumvent the hurdle of national engineering codes for components by setting up assembly operations in Europe. Daikin already has a plant in Osterod, Belgium, and Hitachi has indicated that it will probably set up a plant in Europe.

At the same time, the Japanese are trying to weaken the position of their US rivals by extending their technological lead in the production of compressors, the heart of the air-conditioning system. Using factories which are more advanced and cheaper to operate than the Americans', they have achieved supremacy in advanced compressor types such as "screw" and "scroll"



compressors (named after their main moving parts). These compressors offer greater efficiency to the consumer in certain horsepower bands. But the high-precision engineering involved can make them costly to manufacture.

The Americans have the design capability of them and the British invented most of it and in some cases are licensors to the Japanese - but they have found it a struggle to reduce machining costs to a point where they can make these types of compressors at a

reasonable price. Many American manufacturers have been slow to update equipment and reduce very high manufacturing costs. By contrast, Hitachi's robotised plant in Shimizu, manufacturing is almost totally automated from casting to final assembly.

The Japanese are dangling these compressors in front of the Americans, offering to manufacture them for US companies. Carrier, based in Syracuse, New York, has a Hitachi scroll compressor under trial. But although this could be useful to American companies in the short term, the long-term danger is that even more technological edge will be lost. One company, Lennox, one of the larger US equipment makers, announced recently that it was getting out of compressor man-

ufacturing altogether. Some American companies have been lured into co-operation agreements. York, for example, will soon market some Mitsubishi-made air-conditioning equipment. Omniscience, Mitsubishi has introduced a ducted system of the type the American companies have used to secure their position in their domestic market.

The Japanese have another card up their sleeve because of the growing importance of the Pacific Rim, the huge marketing area the Japanese view almost as their own. It now accounts for a third of world air conditioner sales and this is expected to top 40 per cent by the middle of the next decade. This would give the Japanese an even bigger power base.

Even in a growing industry - global sales are expected to reach \$15bn by 1995 - the US domestic industry has shown plenty of signs of stress because of the fierce competition among indigenous producers. Names like Chrysler, Worthington and Westinghouse were important suppliers in the industry 20 years ago, but all dropped out in the 1970s.

has accelerated over the past two years. York, which was owned by Borg Warner, was sold off in 1987 to a group of investors. Meanwhile, Emerson Electric has bought Copeland, an important compressor producer, and Whirlpool has disposed of its Heat-Quaker air-conditioning business to Inter City Gas of Canada.

Nevertheless, the Americans show every willingness to defend themselves. Carrier, which has a turnover of \$2.8bn, has spent \$68m in the past year or so on product research and development. Even at the relatively small operation in Tyler, Trane has invested more than \$60m in the last few years in new products and the modernisation of some rather tired-looking manufacturing lines. The Americans are investing heavily in developing advanced controls to produce what they call "comfort systems".

In the early 1980s, US manufacturers were severely criticised for their inefficiency and lack of quality control. Some of their plants still lag far behind the efficiency levels of Japanese competitors. But Trane is now confident enough to have introduced a screw compressor and to be planning the launch of a scroll compressor in 1989. Carrier also says it is evaluating options on manufacturing these compressor types.

## The Japanese drive into the US and Europe has run into a clutch of difficulties

will come. Opening up the market in 1992 will help them. The Japanese also seem ready to circumvent the hurdle of national engineering codes for components by setting up assembly operations in Europe. Daikin already has a plant in Osterod, Belgium, and Hitachi has indicated that it will probably set up a plant in Europe. At the same time, the Japanese are trying to weaken the position of their US rivals by extending their technological lead in the production of compressors, the heart of the air-conditioning system. Using factories which are more advanced and cheaper to operate than the Americans', they have achieved supremacy in advanced compressor types such as "screw" and "scroll"

## Airport policy An obstacle to competition

By David Sowers

COMPETITION in the airline industry received little nourishment from the Department of Transport and even the Monopolies Commission over the British Airways/British Caledonian affair. But the department has a chance to redress its reputation by acknowledging that the methods of allocating capacity at airports can stultify the modest progress within the European Community towards a more competitive industry.

Airport capacity - measured in "slots", the time needed for an aeroplane to land or to take off - is allocated at the busier European airports by scheduling committees, on which all the user airlines are represented. These committees follow rules laid down by the International Air Transport Association, the most influential of which is that airlines can retain the capacity they already possess.

These "grandfather rights" ensure that existing operators cannot be displaced; and, if capacity is constrained, that new entrants cannot obtain slots. The allocation of slots for new services by existing operators is largely a matter of bargaining between the airlines, based on their ability to exchange - and sometimes to buy and sell - the slots they already possess.

This system has worked up to now because airlines have not been competing, new entrants have been rare, and capacity has not been seriously constrained except at Heathrow. Capacity at Gatwick and some continental airports has recently become constrained as well, and the preferred solution, at Gatwick and at Heathrow, is to give scheduled services priority over the charter services which now use 44 per cent of the slots at Gatwick.

This method of allocating airport capacity is difficult to reconcile with the efforts to liberalise European air transport. The measures recently agreed by members of the EEC relax the 50-50 shares of capacity between scheduled carriers on most European routes, and allow new services to be started between some major airports and provincial airports. The author is an economic consultant.

## Attitudes to work

From Professor Simon Domberger

Sir, In his interview with John Lloyd (January 4), Lord Jakobovits suggests that British society has undergone "a veritable revolution of attitudes." He goes on to say: "I believe that work in itself has an intrinsic value, not only because it helps us to earn a living, but because we pay our debt to society in this way."

It is to be interpreted as the essential change of attitude or its alternative explanation? Contrast the words of the Chief Rabbi with those of the father of modern economics, Adam Smith, writing in 1776: "Every individual necessarily labours to render the annual revenue of the society as great as he can. He generally indeed, neither intends to promote the public interest, nor knows how much he is promoting it... he intends only his own gain, and is led by an invisible hand to promote an end which was not part of his intention."

## Spiritual beliefs are not retreating

From Mr Antony Chapman

Sir, Joe Rogaly is uncharacteristically mistaken on several points ("The Empty Markets," December 24). It is regrettably

## Letters to the Editor

From Mr David Duncan

Sir, It is encouraging to note in Mr Amin Rajani's letter from the Institute of Manpower Studies (December 28) that there is a trend among City institutions "towards a more strategic approach towards staff development through better resource planning."

However, Professor Martin Walker's letter on the deprival value approach to accounting on the same day, makes one doubt whether these valuable human assets will ever be accurately represented in their annual accounts. Consider the money dealers who have recently been made redundant by their City employers. Historical cost accounting can accurately record the fees paid to headhunters, and the "golden hellos" to recruit them and the costs of their accommodation, and salaries, and of the mistakes they made in adapting to a new environment. Replacement costs can also be calculated by traditional methods, but inflated by the unwillingness of staff to work for such employers.

But the fact of redundancies so soon after "Big Bang" suggests that although historical costs and replacement costs have the degree of verifiability which is necessary for external financial reporting, they are misleading, and lack validity in the face of rapid change. Redundancies are a recognition of negative deprival values in the eyes of the employer, an evaluation that he can make more money by letting the vacated space. They may well be subjective and difficult to assess, but to the employee they are final, and their validity cannot be doubted. That the employer does not "own" them emphasises the negative value, as he cannot

## Ways to account for human assets

From Mr Stephen Cockburn

Sir, Clive's article on Sir Kenneth Berrill (January 5) states: "He became involved in the City only eight years ago at the age of 59 when taking over the chairmanship of Vickers De Caux."

## Well versed in the City

From Mr Stephen Cockburn

Sir, Clive's article on Sir Kenneth Berrill (January 5) states: "He became involved in the City only eight years ago at the age of 59 when taking over the chairmanship of Vickers De Caux."

## When inflation receded, resistance to change returned

From Mr W.J.H. Everitt

Sir, If Professor Walker (December 28) cared to carry out a modest exercise based on the history of current cost accounting, he might be less inclined to accuse me of misconceptions. I recommend charting the ups and downs of apparent public acceptability of COA between 1975 and 1984, and comparing them with the ups and downs of the retail price index over the same period. The correlation is striking. If Professor Walker carried out that study, possibly the Financial Times would find it of sufficient interest to publish it.

FOR BUSINESSMEN WHO AREN'T JUST MARRIED TO THEIR WORK WE OFFER A SECOND SEAT FREE.

And for businesswomen who aren't just married to their work we offer exactly the same thing. Because travelling abroad continually can put a great strain on a relationship.

**EVEN**

Another trip to Dubai, then another and another... But now Emirates have put you in a position to say "You're coming with me."

And to think all you have to

**TIME**

do is to buy one first or business class return ticket to Dubai, from London.

Once you've taken that trip you get a free transferable economy ticket to use on your next.

**FLIES**

A return ticket that's valid for twelve months.

So, thanks to Emirates (and Dubai's excellent position as far as connecting flights are concerned - a stepping stone

**ON**

to India and the Maldives for example) it looks as though a business trip is about to turn into an unexpected holiday for two.

Phone 01-930 5356 or contact your local travel agent.

**Emirates**

126 Pall Mall, London SW1

earlier was not that COA is based on inflation of course it isn't - but that public acceptance of the need for change to the system used in preparing published financial accounts appears to be closely tied to public perception of the rate of general price change. I do not believe that SSAP16 failed because it was conceptually flawed (though it certainly was) but because it proved impossible to overcome resistance to change in the absence of any urgent need for it, as evidenced by rampant inflation. When inflation was rampant, there was vast public outcry for the adoption of a new system - any new system - quickly - the belief that any flaw could be ironed out later. But by the time SSAP16 had been adopted and tried out, the flood of inflation was receding and all enthusiasm for identifying and rectifying SSAP16's flaws had vanished. In the belief that the need was gone.



The closer you look at Shop Property the more you see... St Quintin 01-499 8626

FINANCIAL TIMES

Monday January 11 1988

MARKETPULSE It's the best news the market's had in years. ADP 01 489 1076 ADP Financial Information Limited

Janet Bush on Wall Street

Anatomy of a market in turmoil

LAST WEEK was an educative one. It was also shot through with irony. On Thursday, the Dow Jones industrial average closed at its highest level since Friday, October 16, the nerve-racking day which, according to the Brady Commission report, made a bout of heavy selling...

By 4pm, most people knew what was in the report, the powerful lobbies of the financial community had already scoffed at it, the White House had retreated from being identified too closely with its conclusions...

Friday's stampede out of stocks did not only focus attention on the serious analysis in the Brady report, but also drew attention to the dynamic interplay between stock index futures and actual stocks...

The cheerful mood with which the New Year started and the instant and substantially positive reaction to central bank intervention to support the dollar early last week, had always looked like hubris...

It is the kind of thing the Brady Commission is deeply concerned about. It concludes that trading on October 19 was dominated by surprisingly few institutions...

The Brady report is a fascinating and detailed historical review of October's events. It argues there was a massive overhang of unexecuted portfolio insurance sell programmes by the close on October 16...

There will be many a nervous investor as the market opens today, looking to see whether Friday's 140-point drop left a similar overhang of sell programmes...

It seemed on Friday that the Brady Commission's report was not destined to be a tremendous success. There seem to be two reasons. One is that its recommendations are far-reaching but not very specific...

Soviet reforms help Prague's tragic hero

MR ALEXANDER DUBCEK, the tragic hero of Czechoslovakia's Prague Spring, emerged yesterday as a new beneficiary of Soviet openness, writes John Wyles in Rome. He was able, in an unprecedented newspaper interview, to characterise the Gorbachev experiments in the Soviet Union as closely related to his own abortive liberalisations of 20 years ago.



Mr Dubcek: Still a prisoner.

In a notable journalistic coup, L'Unita, the Italian Communist daily, yesterday published about 18,000 words of the first interview given by Mr Dubcek since the Soviet Army quashed his reformist government in Czechoslovakia in August 1968.

L'Unita journalists submitted their questions in writing last autumn and received a long manuscript, which reads in part like a manifesto, from Mr Dubcek's home in Bratislava in November. They then had a brief open-air encounter on December 19 in Prague's Wenceslas Square with the 68-year-old former Czech Communist Party first secretary.

Now in retirement after spending much of his internal exile as an ordinary worker in the state forestry corps, Mr Dubcek looks back without bitterness on the events of 1968 and finds little to reproach himself for. His belief in the necessity of the reforms

essayed 20 years ago is apparently unshaken. He says his principle concern now is that "political honour" should be restored not only to himself but also to others who suffered from their involvement in the Prague liberalisations.

Mr Milos Jakes, the new Czech leader, is due to visit Moscow today for talks with Mr Mikhail Gorbachev, the Soviet leader, at which forthcoming economic reforms in Czechoslovakia are likely to be discussed. After the Soviet invasion in 1968, Mr Jakes was responsible for leading the purge of Dubcek supporters from the Communist Party.

Mr Dubcek is clearly excited by Mr Gorbachev's perestroika, implying that the past 20 years have been wasted not only in Czechoslovakia but also throughout the Soviet system. He criticises the Czech authorities for dealing "more in words than facts" but says that since the leader's visit to Prague last spring has given inspiration to a more "concrete approach" to restructuring in his country.

He claims a number of close resemblances between the Gorbachev reforms and his government's programme of 20 years ago.

Asked if the Soviet intervention of August 1968 was avoidable, Mr Dubcek is sure there was nothing the Czechs could have done to stop it. But he adds: "Frankly, I can say that if the Soviet Communist Party had the leadership then which it has today, the intervention would have been unthinkable."

While making it clear that his reason for agreeing to the interview was the refusal of the Czech authorities to alter the official judgement that the Dubcek era was "counter-revolutionary", Mr Dubcek revealed that he was enjoying some small benefits of glasnost. He said that surveillance by his "guardian angels" appeared to have ceased since the Gorbachev visit but, as a whole, his recent life had been that of a "prisoner with controlled movement in a limited area."

Robert Thomson in Peking profiles a bishop unbowed by penance or communism

Chinese Catholic keeps the faith

AFTER 30 YEARS in prison, "reform through labour" and a tough re-education programme designed to change his counter-revolutionary Catholic ways, the Rev Ignatius Kung, former Bishop of Shanghai, is unperturbed.

His release is seen as a gesture towards the Vatican by the Chinese authorities following a recent visit by Cardinal Jaime Sin of the Philippines but the Chinese deny there is any connection.

The bishop, at 87 a symbol of Catholic resistance to communist rule, refuses to renounce the Pope, whom the party has seen as a threat to its rule. He said: "I don't believe in the Pope, then I am not a Catholic. I am loyal to the Pope."

Bishop Kung, in his first interview since his imprisonment in 1955, said he would still not work within the Chinese Patriotic Catholic Association, which the party approves of and encourages, but the Vatican does not recognise.

"I have nothing to do with this association," said the bishop, who became a free man last week when the Shanghai Higher People's Court released him from parole conditions in force since he left prison in 1985.

Walking with the aid of a stick, and wearing a simple blue

tunic, black cloth shoes, and a small black hat preferred by older Chinese, the elderly bishop was alert and good-humoured. However, he clearly did not want to cause problems for his fellow priests, and so kept the interview brief. He was reluctant to be drawn on why the party has now given him freedom.

"It is because I am not against the government. I am not against the social order," he said. In the early 1950s, he had urged young Roman Catholics not to fight in the Korean War or join the party-run Young Pioneers, and refused to support the land reform programme or deny the Pope's authority. In 1955, five years after his appointment by the Vatican, he was found guilty of treason and labelled a counter-revolutionary.

His release is one of several signs that Peking wants closer ties with the Vatican, which still recognises Taiwan as China and the party approves of and encourages, but the Vatican does not recognise.

During his visit, Cardinal Sin raised the case of Bishop Kung and other clergy still in custody, and diplomats believe the timing of Bishop Kung's absolution

from his crimes against communism was influenced by the cardinal's advocacy.

Father Wang Zhuhua, 66, also Shanghai-based, was apparently released several weeks ago after 31 years' imprisonment, most of it in a labour camp in the hostile far west. He is said to be partially blind and very frail.

Bishop Kung now lives with 43 state-approved priests in a residence adjoining Shanghai Cathedral. He rises each morning around five and shortly afterwards says a private Mass in Latin at the Good Shepherd Chapel in the compound. It is unlikely that the Government will allow him to say Mass in public.

"It is more convenient for me to say Mass in private," the bishop said. His release has been a compromise by the party, as he is refusing to respect the state-run church or question the Pope's authority, but has apparently agreed not to take a public stand against the Government.

During the 1950s, party men inspired by the bishop demanded that they, too, be jailed. No details have been revealed about his years in prison, but it is understood that he spent time in a rural camp designed to "reform criminals through labour" and he would have suffered greatly during the brutal Cultural Revolution (1966-76), when severe beat-

ings and death were the common fate of imprisoned "counter-revolutionaries".

The bishop is supervised by Mr Yuan Shaosheng, a lay official of the Shanghai Patriotic Catholic Association, who said Bishop Kung had changed his attitude and that the first commandment "The first commandment says that we have to love the motherland. If you don't love the motherland it is not a crime against the church."

Walking the party line, Mr Yuan Shaosheng said that relations with the Vatican would be impossible until it recognised that Taiwan was part of the People's Republic of China. He said the break was made in 1965, when the Vatican would not accept a new party-appointed bishop and tried to "coerce our diocese" by appointing its own bishop.

"We did not release Bishop Kung to improve relations with the Vatican. We did it according to legal procedure. We hope that the Vatican changes its attitude and that the light of God will shine on the Vatican," Mr Yuan Shaosheng said.

However, it is clear that both China and the Vatican are moving towards improved relations, and Cardinal Sin has indicated that the Pope is well-informed about China and interested in a visit.

Airbus sales to East could anger US

BY DAVID MARSH IN BONN

DISAGREEMENT between Bonn and Washington over controlling transfer of technology to the East bloc may come to the surface as a result of West German efforts to win orders for Airbus airliners in Eastern Europe.

Government officials in Bonn say that Airbus Industrie, the four-nation European airliner consortium, has been in contact with both Hungary and East Germany on possible leasing or sale of wide-body Airbuses. Poland is also said to have expressed interest.

The US and West Germany agree that East bloc orders would have to be vetted by Cocom, the 16-nation Paris organisation which controls flows of sensitive technologies

from the West to the East bloc. This is on the grounds that important components of the airliners, in particular their engines and electronic systems, contain technology useful for military purposes.

No East bloc Airbus deal seems likely to be concluded in the near future, partly because of difficulties over financing. But any prospective Airbus contract with an Eastern European country could prove a test case for differing opinions between the US and West Germany on the scope and direction of technology transfer controls.

The US has voiced displeasure to the Bonn Government in recent months that West Germany is not devoting sufficient

resources to checking high-technology trade with the East bloc. Washington also thinks that the Federal Republic should toughen penalties for infringements.

The US believes that Bonn backs the fundamental principles of Cocom. But there is suspicion that West Germany is attempting to tone down the Cocom rules more quickly than warranted by the East-West political thaw.

Mr Hans-Dietrich Genscher, the Bonn Foreign Minister, has issued a strong call to "adapt Cocom rules to the new mood in East-West relations. Mr Genscher's bid, signalled in interviews during the past week, has the strong backing of West German industry.

West German keenness to profit from improved business possibilities with the East bloc has been highlighted by the visit of Mr Franz Josef Strauss, the Bavarian Prime Minister, to Moscow at the end of last month.

Mr Strauss, who is also chairman of the Airbus Industrie supervisory board, spoke optimistically on his return of new trade opportunities with the East and said that Cocom rules were becoming less of a hindrance in view of political rapprochement.

The US is asking a number of European countries to tighten up Cocom enforcement. It is offering in return liberalisation of some controls affecting lower-technology trade.

Israel's private war

Continued from Page 1

rying new developments for Israel in the current wave of disturbances. "The Islamic jihad was not a dominant factor before the events," said Mr Mohammed Khass, a Gaza journalist and former local official, speaking in his seat from home. "But when the troubles began, it started playing a leading role."

Despite Israeli predictions that the unrest would be short-lived, Palestinian residents of the territories said people were determined to keep up the pressure. "It's unbelievable. I have never seen people so willing to confront the Israelis. What youngsters are doing is really frightening," said one resident.

Organisers of the Gaza demonstrations appear to be trying to promote a "siege from within." Islamic Jihad, an extreme fundamentalist group, stepped up its

campaign at the weekend to prevent Gazans travelling to work in Israel, where many industries rely on labour from the territories.

It is unclear how long such a boycott could be sustained given Gaza's economic dependence on Israel. But Gazans say that people are more prepared than ever to make sacrifices.

In Israel, despite international criticism of the handling of the disturbances, officials are insisting that tough measures are a necessary priority to quell the demonstrations.

During a Cabinet meeting yesterday, Mr Yitzhak Rabin, the Israeli Defence Minister, is reported to have acknowledged that the disturbances were part of a long-term problem and their intensity had taken the Government by surprise.

Bush-Dole class battle

Continued from Page 1

that he has high name recognition but a fuzzy image. The inevitable problem of being number two in the House party explains this. But it is aggravated by uncertainty in the public mind not only about what the Vice-President stands for but, in an odd way, also where he is from. "I'm a tough self-made Texan he says he is? Or is he, as Mr Dole implies without ever mentioning his name, the upper-class New England 'preppie' who went through some of the best private education America can offer before finishing school at Yale.

In the televised debates between the candidates such as the one in Des Moines on Friday night the Vice-President never misses a chance to present himself as "fighting George Bush", a man who can hit back hard at rhetorical challenges, especially

those who keep asking him what he was doing during the Iran-contra affair.

So Senator Dole's approach, redolent with real resentment in his voice when he addresses the theme, is to suggest that the Vice-President is a silver spoon in his mouth, cannot understand the real-life problems of ordinary Americans and, by implication, does not have the regional roots and values which Americans like their Presidents to have.

So far this strategy does not seem to be working badly here either. Some of the latest polls, including one from CBS-New York Times published last week, show that, although Mr Bush remains the front runner nationally, Senator Dole has built up an impressive lead here in Iowa.

World Weather

Table with columns for location, temperature, and other weather data. Includes locations like London, New York, Tokyo, etc.

AT&T's European plans

Continued from Page 1

other leading equipment manufacturers about closer collaboration.

A partnership joining AT&T and the Italians would probably be based initially on transfer of technology and managerial expertise from the American company aimed at solving the poor efficiency in Italy's telephone system.

Depending on the scope of the agreement, Intel might hope to improve its position in transatlantic, where it is relatively weak at present, as well as gain access to the US for its products. For its

part, AT&T would gain access to the large Italian market, as well as to those developing countries where Intel is starting to export.

The talks between AT&T and the Italians have re-lit the debate about the future of Italy's telecommunications industry. A proposed joint venture linking Intel and Teletra, a Fiat subsidiary, was aborted less than three months ago in considerable acrimony. Agreement with AT&T would strengthen the hand of Intel in any future dealings with Teletra.

THE LEX COLUMN

Wall Street tries another trick

Anyone who thought that a measure of calmness was returning to the world's financial markets will have been suitably chastened by the events of the last week which saw the Tokyo stock market enjoy its second biggest one-day gain and Wall Street suffer its third worst daily fall. The degree of normality which was beginning to creep back into the financial markets has been badly jolted and the more superstitious investors may be wondering whether the 13th week after the Crash of '87 will be marked by a repeat performance of Black Monday.



While it would be very surprising if the Tokyo and London stock markets were not affected by last Friday's sharp drop on Wall Street, it is most unlikely that they will be anywhere near as badly damaged this time round. The 6.8 per cent drop in the Dow Jones industrial average on Friday follows a 16 per cent rise in Wall Street over the last month. A correction was overdue in New York, and remains overdue in London, which has risen by more than 12 per cent since early December.

However, there are a number of reasons for believing that any self-off will be far less extreme than took place three months ago. Even after their recent rallies, the London and New York markets are 27.4 per cent and 29.9 per cent off their respective peaks and no longer look horribly overvalued. Global institutional liquidity is in a far healthier state than it was in the autumn, the cash calls on the market have slowed to a trickle, and those foreign investors whose rush for the exit in October exaggerated the falls in the Far Eastern and European stock markets have long since retreated to the safety of their domestic stock markets.

They said, the events of the past week are a worrying reminder that the problems which have been haunting the world's financial markets for the past few months have not gone away. Last week's concerted central bank intervention has stabilised the dollar temporarily. But it will not be sufficient if next Friday's US trade figures for November turn out to be terrible and the dollar resumes its free-fall. Talk of the 1989 US budget deficit being far higher than expected and the possibility of double-digit long-term government bond yields in both the US and the UK are not conducive to strong rallies in equity prices.

In addition, last Friday's publication of the Brady report - the first official US post-mortem on the Crash of '87 - underlines the extent to which the markets for stocks, stock index futures and

Corporate convulsions are still in prospect at the three most anaemic carriers: Pan Am (which plans to sack its chief executive in exchange for agreeing wage cuts); TWA (which on the basis of annual profits less losses has contrived to make no money at all in 52 years of existence); and Texas Air (which has been pieced together in an over-ambitious fashion from stilling bits like Continental and Eastern).

So, after nine years of blood-letting, pricing battles and hectic corporate realignment, is the US airline industry finally on the edge of a new dawn? Hardly.

Corporate convulsions are still in prospect at the three most anaemic carriers: Pan Am (which plans to sack its chief executive in exchange for agreeing wage cuts); TWA (which on the basis of annual profits less losses has contrived to make no money at all in 52 years of existence); and Texas Air (which has been pieced together in an over-ambitious fashion from stilling bits like Continental and Eastern).

But overall the shake-out is nearing completion and the industry settling down to something like its mature deregulated form. That form looks only narrowly profitable, even if 1987 profits do hit record levels, \$900m would represent a meagre 1.9 per cent net margin on revenues of \$46bn. This is partly due in turn to the industry's heavy load of debt. If cash flow should falter in this most fragile of industries, not only those carriers with debt/equity ratios in or near double digits (Pan Am, 11:1; TWA and Texas Air, 9:1) could prove vulnerable.

In any case, strong revenues alone will not save Pan Am and TWA. The former, with \$880m in long term debt, needs a capital injection from a strong partner; but Braniff's Pritzker family has pulled out of merger talks and another suitor has yet to come forward. As for TWA, Carl Leahy seems to be spending more time on his chess game over Texaco than on sorting out the airline's problems.

When the final episodes of merger-mania are complete the betting is on perhaps six big players winning through - American, Delta, Northwest, United, US Air and perhaps a slimmed down Texas Air. Deregulation will have left all of them with lower costs than their counterparts in Europe, but it will also have left them weakened by price wars and takeover-related debt. The Europeans can in any case still cover their costs with the kind of cartel-assisted prices the Americans can only dream of. Maybe British Airways could turn out the bully after all.

IF you want Ca'shhhh!

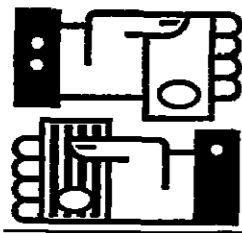
- IF you want up to 80% of your outstanding invoices paid now. IF you want the balance when your customers pay. IF you don't want anyone to know. IF your turnover exceeds £750,000.

You want Confidential Invoice Discounting New Business Manager. Freefone: 0800 521371. Confidential Invoice Discounting. Head Office: P.O. Box 240, Sovereign House, Queen's Road, Brighton BN1 9PZ. A member of the Lloyd Bank Group.



SECTION III

FINANCIAL TIMES SURVEY



Banking deregulation has led to reduced exchange controls, and increased competition, writes Michael Field.

Bankers now favour closer links with the European Community, which would require the removal of what financial barriers remain between the region and the rest of the world.

Looking at the market

IN A major speech last month Peter Wallenberg, vice-chairman of the Skandinaviska Enskilda Bank and chairman of the Swedish Industrial Federation, announced that the time had come for Sweden to join the European Community.

It is thought in Stockholm and the other Scandinavian capitals that his speech was made after consultations not only with leaders of the Swedish banking and industrial communities but also with some members of the Government.

The official Government reaction to Wallenberg's speech was hostile, but what he said has certainly focused Scandinavians' attention on their position vis-a-vis the Community. Denmark has been a member since 1973, and now, in a financial and trading sense, looks far more to the Community than it does to its northern neighbours.

The possibility of other Scandinavian countries following Denmark affects not only the expansion of the industrial companies but also the demolition of barriers to capital flows between them and the rest of the world and the integration of their banks into the international markets.

Until 1985 the Scandinavian banking community was unusually tightly regulated in both its

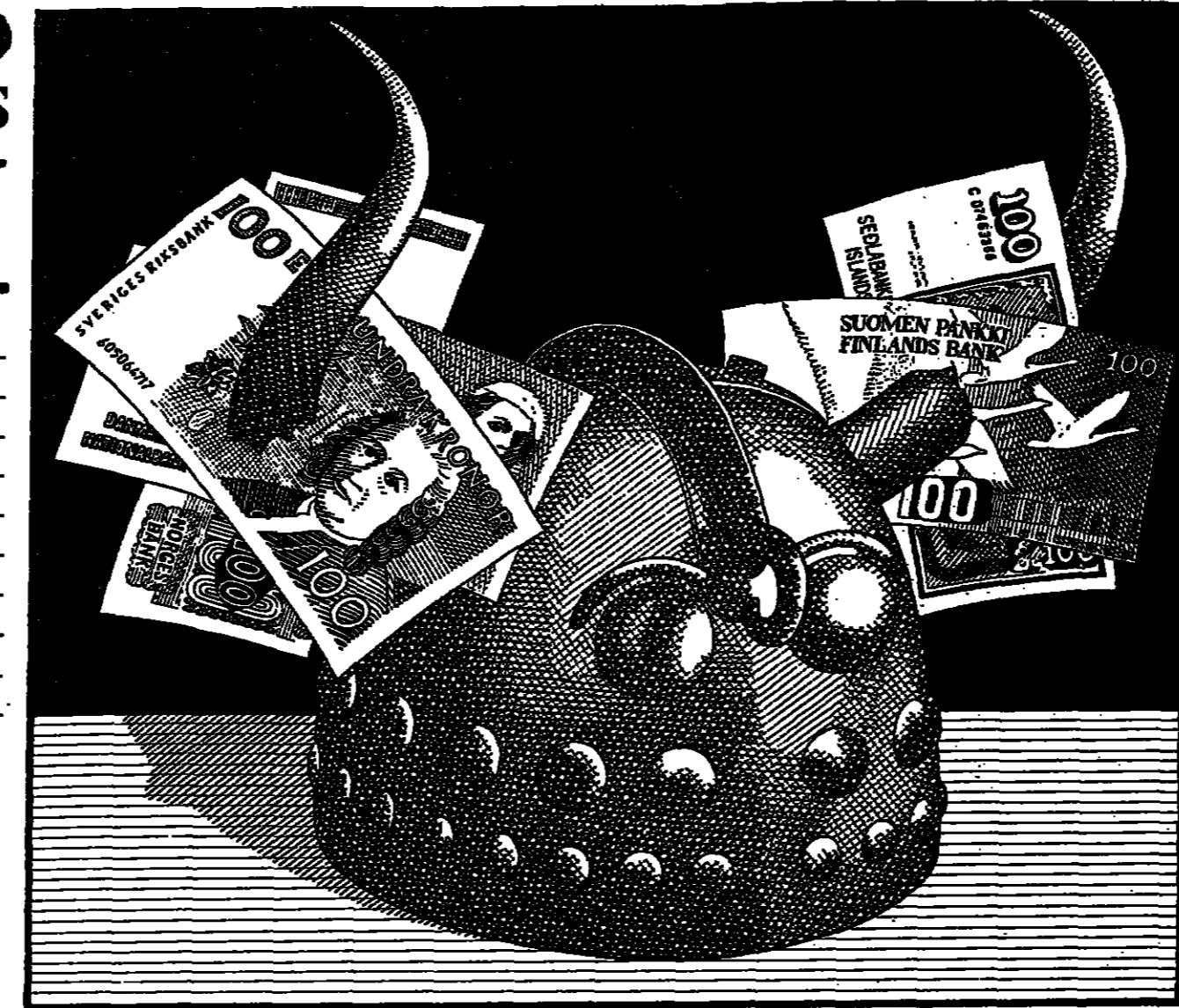
internal and external business. In 1985 and 1986 the authorities released the banks from many of the domestic controls, with the result that they have become more competitive, more concerned with profits than with balance sheet size, and more prepared to diversify into each other's established realms of business.

In the last 12 months domestic liberalisation has been followed by partial elimination of exchange controls - a process which will be taken further in the next two years.

If any more of the Scandinavian countries join the EC, or develop a close association with it without joining, the barriers to financial flows between them and the rest of the world will have to be removed completely.

In Sweden, Finland and Norway, the subject of EC relations has been a topic of growing debate for several years, and seems likely to be a major question in 1988 - particularly if Sweden and Finland, which have been faring much better economically than Denmark and Norway, move into recession during the year.

In Sweden there is no question but that the bankers and industrialists would like to join the EC. They feel that, if it stays outside, Sweden will not get the



The Nordic Countries BANKING AND FINANCE

favourable treatment from other major economic powers that it would get if it dealt with them as part of a group with a dozen or more other countries.

The main obstacle in the case of Sweden is its tradition of neutrality, a cornerstone of Swedish foreign policy for nearly two centuries and a principle enjoying support at all levels throughout Swedish society. Even without this, Sweden's attachment to its comprehensive social security system presents another problem. The politicians from the Socialist party, in power for most of the last 50 years, believe that, as the Community develops, governments' tax and spending policies will be brought increasingly within the orbit of Brussels in the context of the creation of an "internal market".

Similar debates are taking

place in Norway and Finland. In Norway, it now seems that a majority of the population would be in favour of joining the Community. The country is a member of Nato, so does not have the political qualms that its neighbours have. Strong lobbying against entry by the country's powerful agricultural and fisheries interests resulted in a "no" vote in the 1972 referendum. The subsequent discovery of oil appeared to vindicate this stand, but, with the collapse in the oil price, Norway's economic vulnerability has again been highlighted.

In Finland, the Central Association of Industries, with the support of the banks, and to some extent the politicians, echoed Wallenberg when it said recently that the country could not afford to stay out of the EC - though it

is assumed that the alternative it envisaged was some form of close association rather than full membership.

There is a consensus in Finland that the country could not join the EC, because of its close relations with its near neighbour the Soviet Union and the pivotal position it occupies in delicately balanced east-west relations. Its post-war treaties with the USSR preclude its involvement in the type of political and defence integration that is envisaged for the European Community under the Treaty of Rome.

For all the discussions, it is unlikely that any of the countries will apply to join the EEC soon, not least because the Community for the moment is not very interested in new applicants. This is a point often overlooked in Scandinavia.

What is likely is that the various Scandinavian governments will seek forms of association that will give them as many as possible of the benefits of membership of the EC with the minimum loss of sovereignty.

The type of agreement the Scandinavian governments might like would involve their having access to Community research programmes and high technology development effort in space, for example - and their companies being treated as Community companies in governments' purchasing (the Scandinavians already have tariff-free access to the EC, and Community standards in industry and other areas they adopt on their own accord).

In return for their privileges, the Scandinavians would pay money into some of the EC's spe-

CONTENTS

Exchange controls: A unified stock exchange? 2
Regional options markets: Sweden's Credit Market Committee: Comments and after 3
Foreign banks in Sweden: Booming Iceland: the problems 4
Denmark: bank failures; debt Profile: Dan Danske Bank 5
Finland: new banking laws; the stock market Profile: Jaako Lassila; Dan norske Creditbank 6
Illustration by Robin Macfarlan

cial funds, and perhaps contribute to Community aid programmes under the Lome Agreement.

Difficulties might occur in the harmonisation of agricultural policies; Scandinavian agriculture is heavily subsidised to compensate for the region's severe climate. Free movement of labour would also be a sensitive issue; the Finns in particular follow a very restrictive policy on immigration.

The harmonisation of financial regulations would not be difficult. On December 5, the Swedish Government said it was willing to remove all barriers to capital movement between Sweden and the EC, which in effect would mean between Sweden and the rest of the world. The Government had taken an important step in this direction last October, when it started to make foreign currency available for private portfolio investment overseas. Similar changes have been under way in Finland.

The principle exchange control barrier that remains in Sweden, Finland and Norway is the prohibition on foreigners buying local bonds and money market securities. There are also restrictions on the amounts of stock that foreigners may buy in Scandinavia companies without asking permission of the authorities.

In internal banking matters, deregulation started earlier, and in Sweden is almost complete. In the last three years the Swedish authorities have dismantled controls on the volume of banks' lending and interest rates. In 1986 they allowed 12 foreign banks into the kingdom; all have found the competition tough and one, Paribas, has closed its branch.

Earlier, the authorities had allowed the issue of certificates of deposit and introduced market rate treasury bills, which led to the creation of the money market. In Finland, foreign banks were allowed to open in the early 1980s, though only four arrived, and one of them, Citicredit, recently left. Its licence was taken by PK Banken of Sweden.

The major reform to date came in August 1986 when the banks' average lending rate was decoupled. The cost of banks' funds, though, is still regulated by the long-standing law that exempts depositors' income from tax if two or more banks are paying the same rates. This has led to

uniform rates among all the banks in Finland.

It has recently been proposed that these regulations be modified in 1988, to allow the banks to compete in their rates, without depositors' income losing its tax-free status. It is taken for granted in banking circles that the proposal will come into force. The major result of deregulation, as was intended, has been increased competition.

In Sweden one notices that the banks' results no longer move parallel to one another in response to the policies of the Riksbank (the central bank) and the Finance Ministry. Now, how much profit a bank makes is determined by its own abilities, and the discrepancies in the banks' results are striking.

Likewise, in Finland the deregulation and the free play of market forces may wane later this year or in 1989 if the Scandinavian economies move into recession.

The current enthusiasm for deregulation and the free play of market forces may wane later this year or in 1989 if the Scandinavian economies move into recession.

The Norwegian Government acted two years ago to curb the growth in consumer spending that stemmed from the country's oil boom, and the Danes have been forced by their persistent payments deficit to adopt their own deflationary measures. In Sweden and Finland the boom of the last three years has clearly run its course; in both countries bankers and industrial managers are talking of overheating being followed by recession.

In all countries these problems are being made worse by the collapse of the stock markets since last October. In Stockholm, which has the region's biggest market, the initial fall was not big by international standards, but the slide has continued steadily since. Several Swedish and Norwegian companies have postponed or cancelled share issues.

The prediction is that this year Scandinavian companies will be investing less than in 1986 and 1987. All the banks are forecasting lower national growth rates. Since October, the Svenska Handelsbank, one of the most pessimistic, has revised its estimate for Swedish economic growth this year from an already low 1.5 per cent to 0.8 per cent.

Well-skilled in Scandinavia



Doing business today is rather like ski-ing. To keep on your feet among a multitude of twists and turns, you need skill and dedication. And to attain that extra winning edge, you need to do business with a bank that matches your own skill and dedication through every stretch of the course.

HongkongBank, in Scandinavia and around the world, we supply banking services to keep your venture headed straight towards the winner's circle.

We have over 1,300 offices in 55 countries, making us one of the world's largest financial institutions. Each of

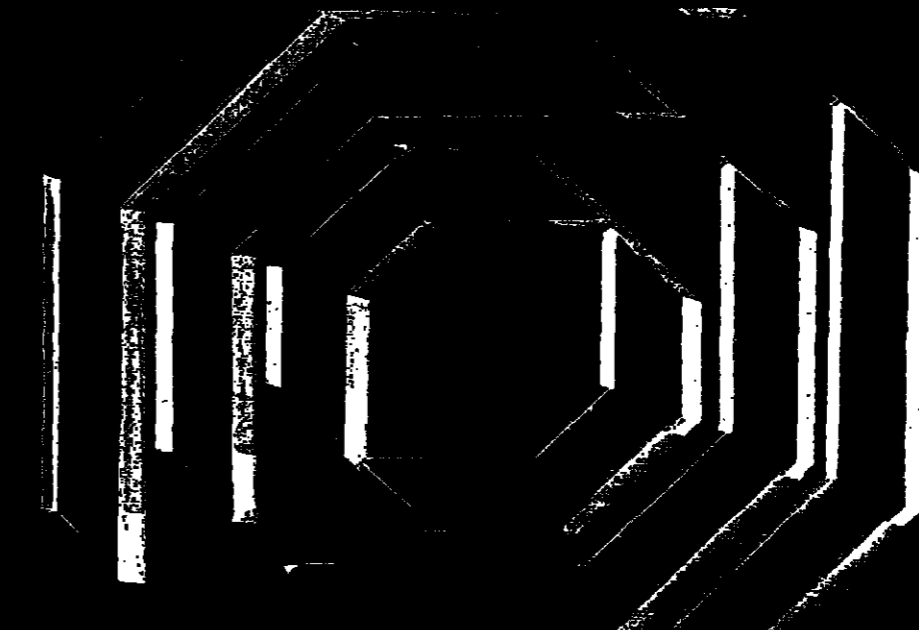
our offices is backed by over a century of global experience. That means an important boost for your business in every facet of banking and finance. No matter how wide-spread your interests.

So if you trade with, or have business interests in Scandinavia - or anywhere else in the world - HongkongBank is there to help. Contact us at our Stockholm representative office at Strandvagen 1, S114-51 Stockholm, Sweden; our London office at 99 Bishopsgate, London EC2P 2LA. Or talk to us today at your nearest office of the HongkongBank group.

HongkongBank The Hongkong and Shanghai Banking Corporation

Member: Midland Bank • Hong Kong Bank The British Bank of the Middle East • Hongkong Bank of Australia • Hongkong Bank of Canada
Wardley • James Capel • C.M. & M. Export Bank
Curlingford and Gibbs Insurance Group
Consolidated Lending
Fast decisions. Worldwide. CONSOLIDATED ASSETS AT 31 DECEMBER 1986 EXCEEDED US\$91 BILLION.

C O O C O



COPENHAGEN HANDELSBANK



NORDIC BANKING 2

Michael Field on the dismantling of exchange controls

Shedding a disadvantage

IN THE last two years the governments of Sweden, Finland and Iceland have done much to dismantle the comprehensive exchange controls that they have imposed on themselves since the second world war, or earlier.

The original purpose of the controls was structural. The governments saw their economies as being small and weak, and they wanted to protect their assets from foreigners while conserving domestic capital for domestic purposes.

In recent years these objectives have become irrelevant, and in Sweden especially the economy has suffered from a surplus of domestic capital. This has caused a consumer boom and, before October, a particularly steep rise in share prices on the Stockholm stock exchange.

At the same time the deregulation and

globalisation of the world's financial markets, coupled with the removal of barriers to the flow of capital elsewhere in the industrialised world, has increased the political pressure on the Scandinavian governments to demolish exchange controls. In effect, in the 1980s exchange controls have become both economically and politically disadvantageous.

The reasons why the governments have not moved further and faster on this issue is that they are afraid of causing destabilising capital flows, particularly if they open their domestic money markets to foreign capital. And the Swedish authorities are believed to fear that a sudden freeing of outward investment would lead to the movement abroad of a large part of the SKr20-30bn of liquid funds held by Swedish insur-

ance funds. Governments want to proceed slowly so that they can assess the impact of exchange deregulation stage by stage, and avoid having to take steps backwards. They may also experience a lingering socialist instinct to delay giving up control of the supply and price of domestic capital.

The two exceptions to the general pattern are Norway, which liberalised its exchange regime in the early 1980s but has recently been forced to reimpose some controls, and Denmark, which has removed almost all its controls and is now close to enjoying a completely free exchange regime. Denmark is an exception in that it has been part of the European Community since 1972.

The main recent exchange control changes - and expected changes - in the Scandinavian countries are listed below.

SWEDEN

**Purchase of foreign securities:** Until the beginning of this year, Swedes were greatly restricted in the purchase of financial instruments on foreign markets. What purchases they made had to be done through a pool of switch currency of limited size, and to buy this currency, investors paid a premium. In a major development in October last year, the authorities announced that SKr3bn would be made available for new overseas portfolio investment in 1988; and it is thought by bankers that similar allocations of new money will be made in 1989 and subsequent years. This will steadily eliminate the premium paid for investment currency, and within a few years it is assumed that it will lead to complete freedom for outward portfolio investment.

**Purchase of foreign real estate:** In late 1986 the amount which Swedes could invest in real estate abroad was raised from SKr250,000 to SKr500,000. To make an investment one has to obtain permission from the authorities, but it is granted easily.

**Finance of corporate expansion abroad:** In 1986 the central bank (the Riksbank) abolished the rule by which Swedish companies making direct investments abroad had to finance such investments by taking foreign currency loans over periods of at least five years. Now companies can use income generated in Sweden to finance expansion. Profits made from foreign operations must still be repatriated, though the change in financing regulations means that this rule has now lost much of its relevance.

**Restrictions on foreigners**

investing in Sweden: Foreigners are not allowed to buy short- or long-term Swedish fixed interest securities - whether issued by the Government or by companies. There is no indication that this restriction is about to be removed.

Foreign investment in the equity of Swedish industrial companies is allowed, but the amounts are partially and indirectly restricted. Foreigners may only buy "free" shares, which sometimes do not carry voting rights and normally do not constitute more than 40 per cent of a company's equity. If a foreigner wants to buy more than 20 per cent of a company's total equity, or if the company wants to increase the proportion of its equity that is free, permission must be asked of the authorities. Normally permission is obtained easily. So far foreigners have been totally prohibited from buying shares in Swedish banks, stockbrokers and finance companies - though foreign banks were allowed to open in Stockholm in 1985. The Credit Committee, a body which has been working since 1983 and is about to present its report to the Government, is going to propose that this restriction be lifted, though the proportion of free shares allowed the banks will be less than the 40 per cent normally allowed to industrial companies.

FINLAND

**Purchase of foreign securities:** Until early 1986 Finns were not allowed to make portfolio investments abroad. Then a limit of FM10,000 was placed on their purchases, raised to FM50,000 (about \$10,000) in May 1987. This reform has not led to large capital outflows and it is thought

that the ceiling will be raised further in the future. This regulation applies both to individuals and companies, though if a company's investments can be classified as "direct", rather than "portfolio", no restriction is placed upon it.

**Foreign currency borrowing by Finnish companies:** In August 1986 Finnish shipping and manufacturing companies were authorised to take foreign loans (which have recently been cheaper than Finnish loans), provided they were for terms of at least five years. Late last year this concession was extended to Finnish companies of all types.

Companies may also take short-term import or export finance from abroad, but other types of short-term loans and all foreign medium-term loans (of one to five years) are prohibited. The reason is that it is thought that short- and medium-term loan transactions are liable to lead to volatile capital flows, particularly if large volumes of medium-term borrowings were to be repaid early.

Finnish banks may borrow as much as they like abroad, though they have to observe the above regulations when they lend in foreign currencies to Finnish companies. In 1986 a ban was imposed on companies making domestic foreign currency loans that would be financed by Finnish companies' foreign currency earnings deposited with them. Restrictions on foreigners investing in Finland: Foreigners are not allowed to invest in Finnish bonds or other money market instruments. They may buy "free" shares in Finnish companies. The regulations affecting these shares are much the same as those that apply in Sweden, though it might be more difficult than in Sweden

for a company to increase the proportion of its free shares relative to restricted shares, and for a foreign buyer to expand its purchase of free shares above the authorised limit. Foreign investments in Finnish banks and forest industries companies are completely prohibited.

NORWAY

**Purchase of investments abroad:** For the last two years, both corporate and private Norwegian investors have been free to buy shares on major foreign stock exchanges, though their purchases must be made through Norwegian brokers. They may also buy bonds, up to the limits of Nkr1m for individuals and Nkr5m for corporations. In the past 12 months regulations have been introduced to prohibit purchase of shares in money market, or mainly money market, funds registered in foreign tax havens. All of these regulations are supervised by a licensing system.

**Foreign currency borrowing:** Norwegian companies normally are licensed, but individuals are not usually given permission to establish companies abroad.

**Restrictions on foreigners investing in Norway:** Foreigners have not been allowed to invest in Norwegian bonds since November 1984. They are allowed to purchase equity shares, though the size of the investments they can accumulate in Norwegian companies is limited by the same types of rules that apply in Sweden and Finland. Direct investment by foreigners in Norway is subject to licenses, which are liberally granted.

**Foreign currency borrowing:** Norwegian companies and individuals: Foreign currency borrowing is not permitted for

personal use by individuals and companies from Norwegian banks or banks abroad for the purpose of trade finance or investment. Long-term borrowing is subject to licenses of Nkr2.5bn in 1986, Nkr7.5bn (1987) and Nkr10bn (1988). At the end of 1986, after a period during which the krona had been under pressure, restrictions were placed on the Norwegian krona money market. It was ruled that companies could do forward business only on current transactions, not on long-term loans.

DENMARK

**Purchase of foreign securities:** Danes may buy any foreign securities they like in any quantities, though for tax purposes they must register their dealings with Danish banks.

THE ECONOMIES

SWEDEN						
	1983	1984	1985	1986	est. 1987	est. 1988
Real GDP growth (%)	2.4	4.0	2.2	1.3	2.5	1.7
Inflation (%)	6.9	8.0	7.4	4.2	4.0	6.5
Current account balance (Bil)bn	-62	35	-119	22	0.0	-1.8
Exchange rate: Kroner per US\$ (period average)	7.821	8.278	8.629	7.226	6.32	6.05

FINLAND						
	1983	1984	1985	1986	est. 1987	est. 1988
Real GDP growth (%)	2.9	3.0	2.5	2.0	2.0	2.5
Inflation (%)	8.4	7.1	5.9	3.6	3.7	5.5
Current account balance (Bil)bn	-35	5	-67	-83	-150	-130
Exchange rate: Markka per US\$ (period average)	5.701	6.001	6.179	5.925	4.500	4.100

DENMARK						
	1983	1984	1985	1986	est. 1987	est. 1988
Real GDP growth (%)	2.1	3.5	2.2	2.5	-0.2	-0.8
Inflation (%)	6.9	6.3	4.7	3.7	4.0	4.8
Current account balance (Bil)bn	-178	-167	-228	-321	-293	-80
Exchange rate: Kroner per US\$ (period average)	5.160	10.355	10.584	8.070	6.94	6.82

NORWAY						
	1983	1984	1985	1986	est. 1987	est. 1988
Real GDP growth (%)	4.8	5.7	5.4	4.4	1.0	1.7
Inflation (%)	8.1	6.3	5.7	7.2	8.0	8.0
Current account balance (Bil)bn	196	295	295	-620	-650	-200
Exchange rate: Kroner per US\$ (period average)	7.294	8.161	8.592	7.587	6.600	6.500

ICELAND

**Purchase of foreign securities:** Since October 1987 Icelanders have been allowed to buy Icelandic securities, issued by government entities and private companies, in foreign markets. They may also buy other "good quality" securities, though in these cases they must first ask the permission of the central bank. It is intended that investors' freedom will be expanded in future. Also in October, the Government announced that Icelandic companies would be granted wider permission to invest in companies abroad, in order to improve their competitiveness.

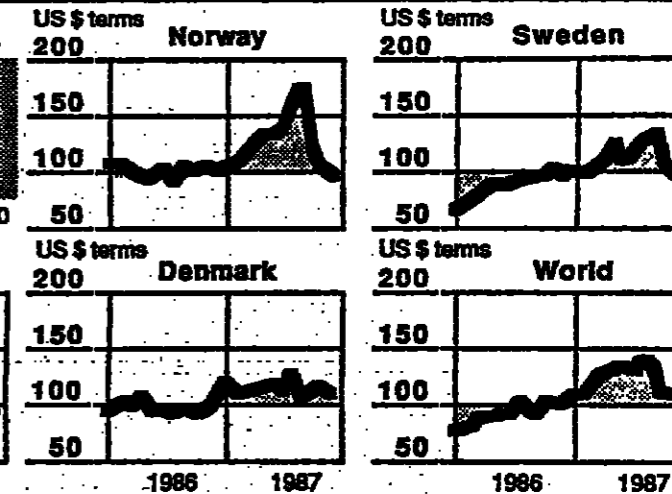
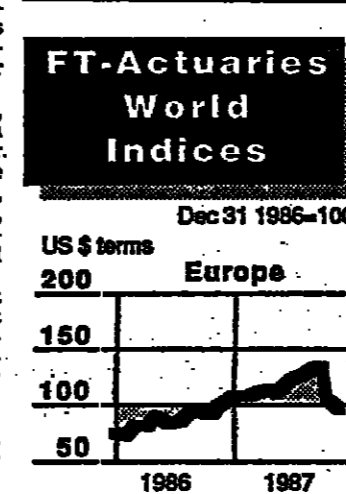
ability of their money. It is expected that a guarantee on this will be given soon. Regulations governing investment by foreign companies in businesses in Iceland have recently been liberalised.

**Borrowing abroad by Icelanders:** It has recently been made easier for Icelandic companies to borrow directly from foreign banks. Previously they would approach their banks in Iceland, and the banks would take foreign currency loans on their behalf. Leasing companies that have recently been established in Iceland are allowed to obtain their funds from abroad. The present tax on foreign borrowing will be repealed at the end of 1988 - the delay being intended to encourage the postponement of foreign borrowings and to help the Government's anti-inflation policy.

A unified Nordic stock exchange? Sara Webb weighs the arguments

Attracting the foreigner

ONE OF the more pressing worries for the Nordic countries is how to survive global stock market developments and tougher international competition. It has led Mr Bang Ryden, chairman of the Swedish Stock Exchange, to press for closer co-operation between the Nordic exchanges in Stockholm, Copenhagen, Oslo and Helsinki, to the extent of urging a computer link to allow automated share trading across borders. "It is not realistic to think that we will ever be a significant market place for other, non-Nordic, shares, but the Nordic countries - which account for 1 per cent of share trading in the industrial countries - should make sure that they are the most important market place for their own shares," says Mr Ryden. His concern is not groundless. During the 1980s, the four exchanges grew rapidly, helped by the stimulus of special savings schemes in the case of Norway and Sweden.



Jointly compiled by the Financial Times, Goldman, Sachs & Co. and Wood Mackenzie & Co. Ltd. in conjunction with the Institute of Actuaries and the Faculty of Actuaries

This would allow an investor in, say, Sweden to buy shares from his desk-top in a Finnish company that was not listed on the Stockholm exchange, and would create a unified Nordic exchange with improved services. Experience so far suggests that Nordic shares listed on the other Nordic exchanges tend to flow back to their home country. There are, however, certain obstacles. Regulations concerning, for example, insider trading would need to be harmonised

(these are in the process of being tightened in Stockholm, though many feel they are nowhere near tough enough and should be broadened in scope to include fund managers and journalists); and there would have to be standardisation of listing and disclosure requirements. It would also require the removal of exchange controls, decisions on which country the share transaction has occurred in, and real-time market information between countries.

Opponents of this scheme argue that, apart from Stockholm, the Nordic markets suffer from liquidity problems; and they point to the difficulties some foreign investors had in selling out Finnish shares during the bourse crash. They also fear that a unified Nordic exchange would be dominated by Swedish companies, which currently account for 80 per cent of the combined turnover, leaving the small and medium sized Danish, Finnish and Norwegian companies on the sidelines.

The best buy in international banking...



That's because Jyske Bank is the bank of good ideas. And we don't brood over them: we know that speed of action can be vital to their success. That is also why we made our organizational structure relatively flat, simplifying the decision-making process.

To be honest, we don't really consider ourselves a bank at all. We prefer to think we're simply a sound and well-organized business which has chosen to deal in banking transactions.

That is the philosophy underlying our activities in international

banking. It means we're ready to deal with other banks on straightforward business terms, anywhere in the world.

To facilitate matters, Jyske Bank has its own banks in Switzerland, West Germany and Gibraltar. Branches in London and Cayman Islands and representative office in Spain.

So, next time you are in the market for transactions involving Denmark, don't waste time shopping around.

Go straight for Jyske Bank - it's a bargain!



International Division  
Vesterbrogade 9, P. O. Box 298  
DK-1501 Copenhagen V, Denmark  
Tel: 009 45 1 21 22 22  
Telex: 27340 jybck dk



SAF Experience

Landsbanki Islands (the National Bank of Iceland) is not only the largest bank in Iceland, but also holds the distinction of being the oldest and most experienced.

Landsbanki Islands, with more branches than any other Icelandic bank, a greater volume of business than all its competitors combined and access to worldwide monetary transactions, certainly is an important cornerstone of the Icelandic economy.

We draw our clientele nationwide from all walks of Icelandic private and business life, serving both large and small customers alike. You are in safe hands and good company when you do business through the National Bank of Iceland.





**NORDIC BANKING 3**

SWEDEN PIONEERED the use of options in the Nordic region, with the launch of its first options market (OM) in 1985 and its second (SOFE) in March 1987. Though the markets grew rapidly at first they have not escaped criticism and Nordic neighbours would do well to learn from Sweden's experiences in this field before pushing ahead with the launch of their own exchanges.

Options markets need regulation and those who use them should be fully aware of the risks involved - not just the players on the floor, but the senior managers in the financial institutions need to be clear about the risks and have control systems in place to manage at a previously determined level.

The growth of Sweden's options markets has taken observers by surprise. During 1987, OM's average daily turnover was 30,000 index option contracts, 8,000 interest option contracts and 2,500 stock option contracts. SOFE started off strongly, claiming between 35 and 40 per cent of market share, but this has fallen to between 5 and 10 per cent recently.

OM was set up by Mr Olaf Stephannar, a Swedish entrepreneur who started his own company in 1975 to manage a business at the age of 24 in order to finance his studies at university, and who later moved to the US to work as a broker with WE Hutton (which later went bust) and then with Chase.

Stephannar returned to Sweden in 1975 and started work with the Bonniers publishing and leisure group. He recognised the need for an options market in Sweden, and with a group of friends in the brokerage firms of Skandinaviska Enskilda Banken, and started the market in June 1985.

OM took off rapidly, though there were complaints at first about the high transaction costs. OM successfully brought down the charges, but the door was open for a competitor and SOFE started in March 1987. SOFE's aim was to be a non-profit exchange, offering competition on transaction costs and based on the open outcry system - unlike OM which is computer-based.

SOFE has since lost market share, faced financial difficulties, and is a less popular exchange because players cannot be "anonymous" in the way that the screen allows them to be. "Anonymity is important in a small or medium sized market," says Stephannar.

Meanwhile, OM reported profits of SKr151m in 1986 and showed a 33 per cent increase in profits for the first six months of 1987 at SKr99.2m. The criticism of OM is that "it is a private enterprise with a strong profit motive - the only thing they care about is high turnover, to the detriment of the players," according to one trader.

"An exchange is there to serve a community not to make a living based on commissions," he said. "It is difficult to feel that what they are doing is ethically correct."



Olaf Stephannar: anonymity is important in a small market

**Regional options markets**

**Hints from Sweden**

One suggestion is that the options exchange should come under the control of the stock exchange, not only as a way of bringing down costs further, but so that options would come under stock exchange legislation, following a spate of heavy losses among banks, brokers, and other users of the markets.

The first warnings came in January 1987, when it emerged that a junior employee of the Stockholm Municipal Government had lost SKr450m by speculating in futures and options. "That should have been the moment when banks and brokers asked whether the same thing could happen to them. But in the meantime, Goetabanken (Sweden's fourth largest publicly quoted bank) lost SKr100m in index options, which is calculated to halve the bank's 1987 profit; while Svenska Handelsbanken (the third largest commercial bank) lost SKr334m on index options through the illegal trading activities of two employees.

Other brokers and banks neglected to ask for sufficient collateral from clients, and so had to bear the cost of losses themselves. The moral of the story is that senior managers were not aware of the risks involved and did not have adequate controls in place to limit the losses.

The real responsibility is not with the 25-year-old trader but with the top management in the banks. They must be aware of the risks involved in different exposures. They need to be educated," says Stephannar.

The two exchanges claim that their regulations are of a sufficiently high standard. But many - including Mr Bengt Ryden, chief executive of the Stock

Exchange - would like to see new legislation to cover the options markets.

The Bank Inspection Board, the watchdog for the financial markets, has suggested proposals to prevent the use of options as gambling instruments, though Stephannar says: "If you stop the speculation, you stop the market." He estimates that, of the participants, 60 per cent are hedging, 25 per cent are speculating and 15 per cent are in arbitrage.

OM has been swift to market its expertise abroad. It is behind the planned options exchanges in Helsinki and Oslo, though in both countries it may face competition from rival privately-owned exchanges despite the small size of the market.

In Finland, OM is involved with Union Bank of Finland (the leading Finnish bank), Skopbank (the central bank of the Finnish savings banks), Pohjoja (the leading Finnish insurance company), and R Kuningas (the stockbroker).

The rival exchange has the support of Kansalliso-Sake-Fankki (one of the leading commercial banks), Oskabank (the co-operative banking group), Postipankki (the post office bank), and 15 small brokerage firms, and is under the auspices of the Stock Exchange.

Though it is still uncertain whether the two exchanges may merge (given that few believe Finland is large enough to need two exchanges), the Justice Minister has already called for a delay in their launch until the new securities markets legislation comes into force, possibly this summer. Even so, there are doubts over whether the new legislation will be adequate to prevent the sorts of problems

which arose in Stockholm. Norway also had plans for two rival exchanges. Guidelines from the Ministry of Finance are expected to set out licensing requirements, but the brokers believe it will be harder for Oslo to make the same kinds of mistake as the Swedes because, if information on options is linked to the share trading computer system, brokers should be able to check that their clients have the necessary collateral.

In the Danish case, the options market (only one) has been established as a mutual fund by the banks and brokers' associations and is intended to be a non-profit making institution - at this stage, it claims that any profits would be ploughed back into the development of the market or would result in lower fees.

Co-operation with the Copenhagen Stock Exchange is expected to be close.

Sara Webb

**Sara Webb on the proposals of Sweden's Credit Market Committee**

**Rules to tame the 'wild west'**

SWEDEN'S CREDIT market has undergone major changes during the 1980s. The creation of a well-functioning money market has provided new funding possibilities - and a welcome alternative to bank loans - for corporate players, municipalities and the finance companies.

The credit market is now almost entirely deregulated, the most important reform being the abolition of lending ceilings.

"It is now a free-for-all in the credit market," says Mr Anders Kvist, treasurer at the Gota group. "As a result, the banks, finance companies and mortgage institutions have had to come up with strategies on how to increase lending and put more emphasis on credit evaluation."

The most important step that remains to be taken is the removal of exchange controls. Other changes currently being discussed by the government-appointed Credit Market Committee concern ways of introducing a more neutral set of rules for the various participants in the market, as well as of improving protection for the consumer.

"It is time to take the wild-west mentality out of the market," says Mr Soren Andersson, vice-president of Swedbank. The committee - which consists of representatives of the Riksbank, Bank Inspection Board, Finance Ministry, the banks, insurance companies and finance companies - is due to present its report in the spring. It is preparing to recommend:

- More liberal conditions for banks
- "Quality control" over finance companies and money market players
- Limits to the activities of the insurance companies in the credit market
- More freedom for stock brokerages

Despite deregulation, many bankers feel that the Swedish banks are too restricted in their activities. "We feel that the banking system has to be made more liberal so that banks can

follow market developments and innovations," says Mr Conny Joerneklint, a committee member.

The problem lies with the legislation which specifies what a bank can do - so that, by implication, everything not mentioned is forbidden. The committee wants to change this, so that the law specifies only what is not allowed.

"The most important thing is to change the law, so that banks are free to act when innovations

ent kinds of project financing, but even with this proposal, the problem is that we will still be very limited in future," says Mr Soren Andersson.

When it comes to finance companies, the committee wants far better protection for the consumer, because of widespread alarm about the plethora of under-financed companies, described by Mr Joerneklint as a "jungle".

There are currently about 280 finance companies, many of them the lending operations for ordinary industrial companies which by law have to be registered. Most of the finance companies are involved in making loans to private individuals, leasing, factoring and credit card activities.

"It is hard to see why we need so many," says Mr Kvist. "We want to raise the quality, because at the moment the Bank Inspection Board has problems in controlling so many finance companies, and there are often complaints that the interest rates charged are too high," says Mr Joerneklint.

The committee will recommend that only finance companies with a capital base exceeding SKr10m should be authorised, as this would be sufficient to weed out the small fry and force mergers. On the basis of present figures, only 30 per cent of the finance companies would survive.

A similar minimum share capital requirement will be proposed for players in the money market, though in this case, the committee recommends a minimum level of SKr50m. Some of those though there does not appear to be a particularly strong desire to relate interest rate risk to share

**If the proposals are accepted, banks will be allowed to invest in real estate**

**Beyond the Fermenta Affair**

**A cautionary tale**

SWEDEN'S BUSINESS community has learned some lessons the hard way as a result of the scandal that surrounded Fermenta, the antibiotics and animal health group. Many hope that such a disaster - where so many were hoodwinked for so long - could not possibly happen again.

In the wake of the Fermenta affair, a number of changes are reportedly taking place. The Stock Exchange Board is discussing how it can tighten up its listing agreement for companies. Leading bankers and industrialists claim that they now think more carefully about which company boards they choose to sit on. And foreign businessmen admit they are less inclined to put their faith in "traditional Swedish honesty" - something that auditors, brokers, analysts

and the media should also do.

It has been easy to put most of the blame for the Fermenta scandal on Refaat El-Sayed, the Egyptian-born entrepreneur who built it from scratch and who is under investigation for serious fraud, book-keeping crimes, and breach of the Companies Act regulations that forbid loans between a corporation and its managing director.

The lawyer representing minority shareholders in Fermenta has accused Refaat of "systematically abusing" his "extraordinarily strong" position in the company. He claims that Refaat manipulated Fermenta's assets on a large scale in order to disguise the company's results, booked "possible future revenues" as income, conducted untrained private trading with the company, took out loans or

direct payments from Fermenta group companies, and systematically withheld information from the board and the auditors.

Refaat bought Fermenta from the pharmaceutical group Astra at the end of 1981 for around SKr32m. At the time, it was a loss-making subsidiary with one product (butyl peticillin) and sales of SKr71m.

Through a public offering in August 1984, he raised money for expansion and turned Fermenta into a leading producer of bulk antibiotics with fermentation plants in the US, Italy, France, and joint ventures in South Korea and Egypt. The share price climbed rapidly - Fermenta's weekly star performance on the stock market, rising 1200 per cent from the time of its launch to its peak 18 months later.

By 1986, Volvo saw Fermenta as the key to building up a biotechnology and pharmaceuticals empire, together with Pharmacia and Leo. The group would have had annual sales of over SKr600m and - temporarily at least - had the stamp of approval of Mr Pehr Gyllenhammar, Volvo's chief executive and Sweden's leading industrialist.

As it happened, the deal fell apart when it transpired that Refaat had lied about his academic credentials. He was removed from the chief executive post but stayed as deputy chairman. Volvo backed out of the deal, and the Fermenta share price halved.

Refaat had borrowed in order to buy Fermenta shares for the Volvo deal, and then tried to sell his shares to Monsanto, the Italian chemicals group. His on-off courtship eventually so exasperated the Italians that they called off the deal. To outsiders it looked as though Refaat was reluctant to relinquish the hold on "his baby". A similar deal with Procordia, the Swedish state holding company, also collapsed.

Worse came when the external auditors found irregularities in the figures. Fermenta had forecast profits for 1986 of SKr700m on turnover of SKr32m. The auditors sounded the alarm and warned that profits for the first eight months would be wiped out. In fact, Fermenta made a loss of SKr613m in 1986.

The board resigned at a crisis meeting in December 1986 and the new management subsequently set about trying to sort out the mess. As Refaat could not pay off his debts, Fermenta

Continued on page 4



At Privatbanken we offer an understanding of the financial life of Scandinavia that stretches back over 130 years.

And a domestic network of over 1,000 branches, thanks to our association with the Scandinavian Banking Partnership.

It's the basis of our success.

But then so too is our global network of wholly owned subsidiaries.

The question is, which comes first?

Both, obviously. But then again, neither.

Because we know that international banking is a two way business.

Which explains why our domestic and international expansion took place at the same time.

The one serves the other.

In many ways it's a philosophical approach. Our customers bring us problems. We give them solutions. And sometimes, solutions to problems they didn't know they had.

But as our customers do know, that's a very real advantage.



**PRIVATbanken**  
DENMARK • SCANDINAVIA • THE WORLD

COPENHAGEN • STOCKHOLM • HELSINKI • OSLO • LONDON • PARIS • BERMUDA • CAYMAN ISLANDS • SAO PAULO • NEW YORK • LOS ANGELES • MADRID • FUENGIROLA  
HAMBURG • LUXEMBOURG • ZURICH • GENEVA • MILAN • MONACO • MOSCOW • TOKYO • TEHRAN • BAHRAIN • HONG KONG • SINGAPORE • SYDNEY  
MEMBER OF SCANDINAVIAN BANKING PARTNERS - Bergen Bank, Privatbanken, S.E. Banken, Union Bank of Finland

**STS BANK IMPROVES ITS INTERNATIONAL SERVICES**

The Finnish banks Peruspankki and STS Bank have joined forces. Now STS Bank can offer more flexible and diversified international services.

STS-Bank International Division  
Paasivuorenkatu 3, SF-00530 Helsinki, Finland  
General Banking  
Telephone + 358-0-73181 ext.  
Telex 126196  
Telefax + 358-0-731 8470 S.W.I.F.T.  
STSC R HH  
Foreign Exchange Dealing  
Telephone + 358-0-701 6674 or + 358-0-763 043  
Telex 126197





NORDIC BANKING 4

Foreign banks in Sweden

High start-up costs will delay profits

FOREIGN BANKS have faced tough times since they were allowed to set up subsidiaries in Sweden in 1986. Start-up costs are high, competition from the Swedish banks is tough, and the rewards are slow to emerge, if not elusive.

Those foreign banks that chose to stick to a representative office, rather than a subsidiary, have been quick to point out that a subsidiary carries comparatively few advantages.

One frank admission of this came from Banque Paribas, of France, which has closed its subsidiary and now continues as a representative office.

Profitability was not high enough, and it felt that it could offer its investment banking services without having a fully-fledged subsidiary.

The high start-up costs experienced by the banks arise chiefly from the installation of computers, high rents and salaries, particularly since employers have to pay very high employee benefits and taxes.

As a result, few of the foreign banks showed a profit for 1986, and many do not expect to be profitable in 1987. Break-even targets have been fixed for 1988 and profits for 1989.

The 13 (now 12) foreign banks that were allowed to set up subsidiaries have pursued various strategies. The Finnish banks have opted for retail business and financing trade between Finland and Sweden, where there is a large Finnish community. The Norwegian banks (Den norske Creditbank and Christiania) have chosen to concentrate on Swedish-Norwegian trade financing while others, such as the French banks, felt that what they had to offer Swedish companies was a global network of offices, which the leading Swedish banks lack.

"I admit that, in some cases, the foreign banks are very good, like Banque Indosuez and Citibank, because they have three times as many subsidiaries as us. But we tell our customers that we as a Swedish bank have their interests at heart, which is not always the case with the foreign banks," says Mr Jacob Palmstierna, deputy chairman of Skandinaviska Enskilda Banken, the

leading Swedish bank. This may be a sound marketing strategy, but it is not very profitable for the banks - according to Ms Louise Amell, managing director of Chase Manhattan's representative office.

Chase followed that strategy 10 years ago - the Swedish companies go for the best deal in each market, and it was not very profitable for us," she says. Though the French banks are strong in the Middle East and

Foreign banks are not allowed to build up large lending portfolios

Far East, she is sceptical about how much money can be made from this line of business.

She also doubts the need for a subsidiary in Sweden. "We can't do the deal as a representative office, but we can take it close to completion."

Perhaps rather predictably, it is the other Scandinavian banks (chiefly DnC, Christiania, Kansallis) and Citibank that Sweden's leading bankers regard as a threat for the future.

Foreign banks are not allowed to build up large lending portfolios, and are not in Sweden for the ordinary lending business. "We are not here to do bread-and-butter stuff, because Sweden does that very well already and is highly automated," says Mr Bo Hammerich, managing director of Citibank.

When it comes to dealing with the major Swedish companies, competition from the Swedish banks is very tough because of their long established ties within the financial spheres. "We can see it is very hard to break into the spheres," says Mr Hammerich, "but there is room for good professional international bankers too."

Both Citibank and DnC have been aggressive in the money market and foreign exchange markets. Citibank has decided to concentrate on corporate finance for multinationals, merger/acquisition advice, domestic trad-

ing in the money market, and possibly private client business for the high net worth individual in future.

So far, it has concentrated on expanding its staff, especially on the foreign exchange and money market side, and says it will be ready to start options trading in 1988. Citibank claims to be very profitable on the money market side, but admits that it has faced disappointments on foreign exchange, where competition was tougher than expected and where it became apparent that it would take time to build up a corporate customer base.

Bo Hammerich is optimistic about entering the retail banking side in the future - at least as far as a specific type of high net worth individual is concerned. "It might be an attractive market, where people ask for more and more services from the banks - it depends how you package these services," he says.

Christiania, of Norway, is doing mainly financing for small and medium-sized businesses which trade with Norway, as well as some Swedish import/export companies. It has entered the foreign exchange market, but is not very active in the domestic money market, where it sees the competition as too tough and where it expects a whitening down of the number of players after the "too rapid growth" of the money market.

DnC, which decided to open up in Gothenburg where rents were lower and staff recruitment easier than in Stockholm, has sought to create business with the Swedish companies, so that it can offer stronger contacts to its Norwegian customers. It is working mainly with export and project finance.

Whether the strategy of these banks pays off is naturally something that the other foreigners are watching closely; but, though many admit that it is impossible to tell what the business climate in Sweden will be like in five years' time, it is worth noting that, so far, there has not been a rush from the other foreign banks - whether Japanese, German or British - to join the list of subsidiaries.

Sara Webb

Michael Field on the problems associated with Iceland's booming economy

Warmer sea helps to heat inflation

Estimated external debt service

	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	Total
<b>Public authorities</b>											
Principal	68	67	103	95	98	176	201	83	78	287	1,368
Interest <sup>2</sup>	100	94	88	79	71	63	47	35	27		
<b>Total</b>	<b>168</b>	<b>161</b>	<b>191</b>	<b>174</b>	<b>169</b>	<b>241</b>	<b>248</b>	<b>118</b>	<b>105</b>		
<b>Financial institutions</b>											
Principal	51	50	50	47	49	52	40	26	39	70	488
Interest <sup>2</sup>	30	27	24	20	17	14	11	8	7		
<b>Total</b>	<b>81</b>	<b>77</b>	<b>74</b>	<b>67</b>	<b>66</b>	<b>66</b>	<b>51</b>	<b>34</b>	<b>46</b>		
<b>Private sector</b>											
Principal	32	27	24	21	17	12	18	7	4	3	188
Interest <sup>2</sup>	12	9	7	5	4	3	2	1			
<b>Total</b>	<b>44</b>	<b>36</b>	<b>31</b>	<b>26</b>	<b>21</b>	<b>15</b>	<b>20</b>	<b>8</b>	<b>4</b>		
<b>Total payments</b>											
Principal	150	144	177	163	158	242	259	116	121	360	1,988
Interest <sup>2</sup>	142	131	119	104	92	80	59	44	34		
<b>Total</b>	<b>292</b>	<b>275</b>	<b>296</b>	<b>267</b>	<b>250</b>	<b>322</b>	<b>318</b>	<b>160</b>	<b>155</b>		

<sup>1</sup> Figures are converted to dollars at the rate of \$1=43.18 kronur (End 1986).  
<sup>2</sup> Interest on floating rate loans is calculated using a rate of 6.5 per cent per annum.  
Source: Central Bank of Iceland

ICELAND IN 1987 seems likely to have been the fastest growing country in the industrialised world, as it was in 1986. In both years, its economy has expanded by about 6.5 per cent.

Unfortunately, high growth has brought a new surge in the rate of inflation, which has been the great weakness of the Icelandic economy for the past 40 years, and the Government has recently had to introduce a tough deflationary package.

The cause of the country's spectacular growth has been a rise in its income from fish, which provides between half and three-quarters of its exports, depending on the catch.

In recent years, there has been a marginal increase in the sea temperature around Iceland, which encourages breeding. World prices for fish products have continued their long-term upward trend; the Icelanders have improved the management of their fish stocks; and more of their catch is being sold fresh in Europe, which is how it commands the best prices.

Given that the fishing business is entirely in private hands and contributes 20 to 25 per cent of GDP, any increase in income from the catch has an immediate and substantial impact on the level of demand in the economy.

Ironically, there has traditionally been a similar inflationary effect when the catch has fallen, because this has caused the Government to devalue the krona, thus raising the cost of practically all the industrial goods sold in Iceland.

Other long-standing inflation-

ary influences have been the highly unionised state of Icelandic society, the political divisions in the union movement, which cause leapfrogging wage demands, and the long-standing consensus that there should be full employment.

The labour market has been kept buoyant traditionally by high rates of spending on infrastructure. One per cent unemployment has been normal. At present, the number of vacancies is about five times the number of registered unemployed.

Inflation started to run out of control in the 1970s, and in 1983 it hit 84 per cent. The conservative coalition that came to power in that year stopped wage indexation and allowed interest rates to rise to high real levels, which curbed Icelanders' tendency to borrow and spend; it also introduced a stable exchange rate policy. The last formal devaluation of the krona, which has its parity calculated on a heavily dollar-influenced basket of currencies, was in 1984.

After three years, the Government got inflation down to 13 per cent in 1986, but now the rate has risen again. In 1987 it is at about 25 per cent.

An important contributory factor in the recent increase was the unions' attempt, in the December 1986 wage negotiations, to raise wages for the lowest paid by more than for the rest of the labour force. (The same attempt has been made in several other Scandinavian countries in the last year.) They negotiated an increase of some 25 per cent, but this only led later to higher-paid workers gaining increases to re-establish their differentials.

The December 1986 negotiations took place at a time of pre-election relaxation by the Government. They were followed by a series of public sector strikes just before the election, in April; and then, when the governing coalition came to power, there was a two-month hiatus in economic policy while it negotiated to broaden its coalition base. The Treasury ran a deficit, there was an influx of foreign credit, and local bank lending in the first eight months of the year rose by 26 per cent.

Now that a new centre-right coalition has been established by the inclusion of the Social Democrats, the government of Mr Thorsteinn Faron is renewing the attack on inflation. The 1988 budget, which runs on a calendar year, is balanced. Sales taxes

and the import duties on vehicles are being increased. The banks have been told to improve their liquidity ratios, and interest rates have been raised in real as well as nominal terms. The Treasury has increased its issue of domestic paper.

The Government's prediction is that, in 1988, economic growth will be about 0.2 per cent, not only because of its recent austerity measures but also because there will have to be stricter limits on the fish catch. It seems, furthermore, that the rise in fish prices is levelling off.

The immediate package of measures is being matched over a longer time-scale by a steady deregulation of the economy and a greater reliance on market forces.

In some ways, Iceland has always had more of a market economy than the other Scandinavian countries. It has not experienced long periods of socialist government. Taxes are lower than elsewhere in the region; the top rate of income tax has recently been cut from over 50 per cent to 35 per cent, though the number of available reliefs has been reduced. The public sector contributes only a third of GDP. The airlines and shipping companies have always been mainly private. Of the country's two heavy industries, one, the Alusuisse aluminium smelter, is entirely private, and the other, a ferro-silicon plant, is owned 61 per cent by the state and 49 per cent by Norwegian and Japanese companies.

Recent regulatory moves have involved the introduction of a free market for part of the fish catch that goes for domestic consumption, and a weakening of the policy of subsidies for local industry, which has led to over-production. The state has also sold what shares it held in several factories; in Icelandair, in Eimskilt, the country's biggest shipping company; and in the Industrial Bank.

One of the most important deregulation has been in the banking sector, which, in the early 1980s, was an exception to the Icelandic norm in being even more regulated than in the other Scandinavian countries.

In November 1986 the central bank gave up its direct control of interest rates, and in October last year it began the process of allowing Icelanders to invest in foreign securities. So far, they have been given complete freedom only to invest in Icelandic paper, but they can get permis-



Reykjavik: where jobs are plentiful

Gross external funded debt

	1982	1983	1984	1985	1986
<b>Public debt</b>	778	847	878	1071	1259
of which Treasury	435	433	425	688	726
Financial institutions	241	285	201	372	467
of which Central Bank	100	180	150	119	89
<b>Private sector</b>	175	127	122	120	165
<b>Total</b>	<b>1,958</b>	<b>1,965</b>	<b>1,999</b>	<b>1,974</b>	<b>1,992</b>
<b>External debt as percentage of GDP</b>	32	47	43	52	45

Source: Central Bank of Iceland

son to invest in other "good quality" securities, and it is understood that gradually their freedom will be extended.

One of the three remaining state banks, the Fisheries Bank, is being reorganised as a shareholding company, with the intention of its being sold to the public. And there may be a change in the law to allow foreigners to buy shares in this and the country's other four private banks. The two biggest banks, including the Landsbanki Islands, which dominates the market, are expected to stay in government hands.

The liberalisation and privatisation measures have been accompanied by a rapid growth in trading on the country's bond exchange, which deals in the short- and medium-term paper of the Government, which issues Treasury savings certificates, the banks' and private companies' bonds, and the new foreign borrowing. However, there is no expansion in stock exchange, and it is in part, which is delaying the floating of the Fisheries Bank. The Central Bank is working on plans to create an exchange.

Financial institutions are coming at a time when there is a big expansion of surplus private capital in Iceland. Before the 1980s, Icelanders either spent their income on put it into their homes; refinancing in 1988 will be done by other methods.

There has also been a decline in the Government's borrowing, and in 1988, as part of the balanced budget strategy, it is intended that there will be no new foreign borrowing at all. The main activity of the central bank in the markets will be the refinancing of the Government's 10-year floating rate notes. In the past year, it has been doing this partly through a Eurocom-mercial paper programme but now that it has some \$140m of paper outstanding, the bank's officials say that most of their refinancing in 1988 will be done by other methods.

At the end of 1985, Iceland's foreign debt, public and private, was \$1.8m, equivalent to 62.5 per cent of GDP. This ratio was regarded as alarmingly high, and in the last two years it has fallen rapidly, partly because of the high rate of GDP growth. At the end of 1987 the figure was below 40 per cent.

At the end of 1985, Iceland's foreign debt, public and private, was \$1.8m, equivalent to 62.5 per cent of GDP. This ratio was regarded as alarmingly high, and in the last two years it has fallen rapidly, partly because of the high rate of GDP growth. At the end of 1987 the figure was below 40 per cent.

At the end of 1985, Iceland's foreign debt, public and private, was \$1.8m, equivalent to 62.5 per cent of GDP. This ratio was regarded as alarmingly high, and in the last two years it has fallen rapidly, partly because of the high rate of GDP growth. At the end of 1987 the figure was below 40 per cent.

At the end of 1985, Iceland's foreign debt, public and private, was \$1.8m, equivalent to 62.5 per cent of GDP. This ratio was regarded as alarmingly high, and in the last two years it has fallen rapidly, partly because of the high rate of GDP growth. At the end of 1987 the figure was below 40 per cent.

At the end of 1985, Iceland's foreign debt, public and private, was \$1.8m, equivalent to 62.5 per cent of GDP. This ratio was regarded as alarmingly high, and in the last two years it has fallen rapidly, partly because of the high rate of GDP growth. At the end of 1987 the figure was below 40 per cent.

At the end of 1985, Iceland's foreign debt, public and private, was \$1.8m, equivalent to 62.5 per cent of GDP. This ratio was regarded as alarmingly high, and in the last two years it has fallen rapidly, partly because of the high rate of GDP growth. At the end of 1987 the figure was below 40 per cent.

At the end of 1985, Iceland's foreign debt, public and private, was \$1.8m, equivalent to 62.5 per cent of GDP. This ratio was regarded as alarmingly high, and in the last two years it has fallen rapidly, partly because of the high rate of GDP growth. At the end of 1987 the figure was below 40 per cent.

At the end of 1985, Iceland's foreign debt, public and private, was \$1.8m, equivalent to 62.5 per cent of GDP. This ratio was regarded as alarmingly high, and in the last two years it has fallen rapidly, partly because of the high rate of GDP growth. At the end of 1987 the figure was below 40 per cent.

All you need to know about Scandinavian Merchant Banking is one phone number +451156500



Stella Thomsen First Vice President  
George Yelken Executive Vice President  
Kini Espersen Vice President  
Mogens Laurson Executive Vice President  
Blame D. Frøeriksen Vice President

**DEN DANSKE BANK**  
Merchant Bank, 12 Holmens Kanal, DK-1092 Copenhagen K  
Phone: +45 1 15 65 00. Telex: 27000. Telegram: DENDANSKE

After Fermenta

Continued from page 2

"Well into the hands of Industri-vaerden and Goetabanken. Mr Kjell Braendstrom, who stepped in as chairman at the end of December 1986, said he had found a "mismanaged and badly organised company" which was "prevalent from the Stock Exchange."

The new management organised a financial rescue package to raise SKr565m and toyed with the idea of selling all or part of Fermenta to the US holding company. A plan which was scuppered by the stock market crash. Today, Fermenta has sold off its loss-making fermentation plants and expects losses for 1987 to reach SKr140m.

What is the moral of the tale? Perhaps that the Swedish financial community, which for so long has been dominated by power camps operating on a "trust your friends" basis, should be more sceptical the next time it is approached by an entrepreneur something that would inevitably reinforce Sweden's image as a country where bright entrepreneurs are stifled.

Refaat certainly won the hearts of the Swedish public, media and most of the business world while Fermenta was in the ascendant. Not for him the trappings of wealth, even at a time when he was worth SKr5.5bn on paper. His lifestyle was perfectly ordinary - something admired by the public. With his raucous voice and tendency to take off at a tangent, he was sometimes difficult to follow - to the extent that Swedish television always subtitled his interviews even when given in Swedish.

Fermenta was supposed to have one of the most prestigious boards in Sweden, with names like Goesta Bystedt (deputy chairman of Electrolux), Per Skantorp (a director of Beijer's Ove Sundberg (formerly chief executive of KemaNobel which is now part of Nobel Industries), Ulf Widengren (who was chief executive of Astra), and Leon

Nordin (a leading light in Swedish advertising). The Fermenta story has been a warning to society that there is a risk that board members can be used if anything goes wrong," says Mr Bertil Holmberg, the president of the Swedish Fermenta, who has worked to put the company back on its feet. "It has caused a lot of changes in the way the supervisory boards are working in Sweden - members have to ask themselves if they are skilful enough and properly prepared."

Now that Fermenta has filed suit for damages against Bystedt, Nordin and Sundberg, many businessmen are thinking more seriously about taking out liability insurance and about whether they have time to sit on so many boards.

Sweden's business fraternity is notoriously cosy - partly because it is so small - with friends from university sitting on the same boards, and creating "board mafias".

As one banker put it: "In future, I would hope that banks will scrutinise credits very carefully and not jump at the first entrepreneur who comes along. Personally, every time I read of some success story in the papers these days, I wonder whether this will be another Fermenta."

Sara Webb

The Financial Times proposes to publish the following "Nordic" Surveys during 1988.

- May 9th "Nordic Technology Year 1988"
- May 18th "Sweden"
- July 6th "Norway"
- Sept 16th "Gothenburg"
- Oct 6th "Finland"
- Oct 24th "Danish Industry & Exports"
- Nov 11th "Baltic Ports"

For further information, contact your usual Financial Times Representative, or Chris Schianning in London, Tel: 01-248 8000 ext. 3699. Tlx 88 50 33

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER



Why Danske Bank directors start early

# 'Attitude' has been the success factor

DEN DANSKE Bank has pulled decisively ahead of its perennial rival to be the country's biggest bank, Copenhagen Handelsbank, not only by gaining market share but by opening up a sizeable gap between the share capital and reserves of the two banks.

The situation is reinforced by Tage Andersen, chief general manager of Danske Bank. At a press conference last year, a journalist asked him how he would utilise the bank's position as the country's biggest bank in its marketing abroad. "Optimally," replied Mr Andersen, with evident satisfaction.

The two banks are not only rivals. They are neighbours, occupying adjoining 18th century mansions in the centre of the city, just a stone's throw from the National (central) Bank across the street.

Proximity invites speculation that one day the two banks might merge, forming a bank big enough to keep Danish banking Danish when the European Community completes the internal market and liberalisation of financial services.

"It's probably unrealistic and it hasn't been discussed," said Mr Andersen. "It is logical, but the culture of the two banks is very different, so a merger would be very difficult to handle, and Handelsbank will never agree to consider the idea until it has had a couple of good years and come back at the idea without loss of face," said a well-informed banker, not connected with either bank.

Danske Bank has built up share capital and reserves of about DKr75bn, almost DKr3bn more than its rival. Since the early 1980s it has increased its share of deposits from about 20 per cent to over 22 per cent, while Handelsbank's has slipped from 20 to about 17 per cent.

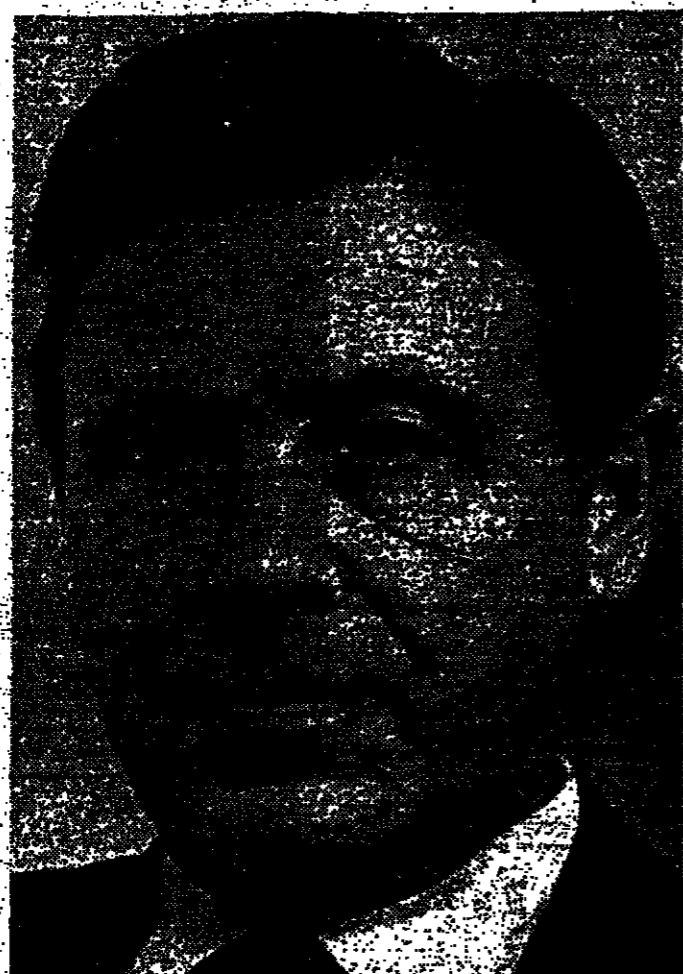
The gap on advances is narrower, about 18 to 17 per cent in Danske Bank's favour. Mr Andersen attributes the bank's success to an attitude rather than to particular decisions - centralised management, but decentralised administration, with considerable leeway for branch managers, and an ambition to achieve uniformly high quality.

A small but perhaps telling example of the cultivation of the right attitude is that Mr Andersen and his co-directors make a point of starting work at 8.30, an hour before the bank opens its doors, letting lesser mortals know by this practice what is expected of them. Mr Andersen is a rather dry character, but he has a sharp turn of phrase and is deeply respected by his staff.

Danske is traditionally the bank used by the biggest Danish companies. As the largest companies have a big foreign trade turnover, this has benefited Danske, which accounts for about 40 per cent of financial transactions connected with foreign trade, said Mr Andersen.

The bank itself has branched out abroad over the past decade, with a wholly-owned subsidiary in Luxembourg and branches in London, New York, Singapore and Hamburg. It is opening a representative office in Tokyo shortly.

The Danish market is small and covered by a national network, so if we are going to grow



Tage Andersen: cultural differences preclude a merger

	1985	1986
Net income from interest and commissions	2,690	2,915
Other ordinary income	753	705
Operating profit	1,013	1,279
Portfolio adjustment	2,735	1,302
Net profit	1,877	52
Total assets	129,095	132,100
Shareholders equity	7,497	8,040

Mr Andersen, but less provisions would be larger than expected, with agriculture and fisheries both faring badly and dollar-based manufacturing companies not doing too well, either.

Net profits will depend on how the bond and share portfolio fared. Under Danish law, changes in the market value of the securities portfolio are entered fully into the profit and loss account in the year in which they occur.

The bank has kept its costs under control in recent years, when they have grown less fast than the average for all banks or those of its main rivals among the larger banks. The ratio of costs (including loss provisions, write-offs and depreciation) to ordinary income has been cut from a peak level of 89 per cent in 1983 - when there were large provisions - to 64 per cent in 1986.

Its capital ratios come soundness. Equity capital and subordinated loan capital was 7.13 per cent of total assets at the end of 1986, and the ratio of equity to advances and guarantees was 13.0 per cent.

Hilary Barnes

THE DANISH banking world has been badly shaken by three bank crashes since 1984, two of them in 1987. The problems were not routine stuff.

"We have never seen anything like this kind of criminal behaviour among Danish banks before," said Mr Eigil Moelgaard, head of the Bank Inspectorate, in Copenhagen. "But I must stress that fundamentally the banking system is absolutely sound and functions cheaply and efficiently."

Last year's scandals have caused a swift reaction by the authorities. The National (central) Bank is acting to impose greater discipline on the banks. The Folketing has passed legislation spelling out stricter requirements for external auditors, and a depositor insurance system is being established.

The three banks that have gone down with their affairs in scandalous disorder are Kronebanken, in 1984, when it was the seventh largest commercial bank; and last year, two small Copenhagen niche banks last year - 6 Juli Bank and C & G Bank.

The niche banks ended up in trouble when they found themselves with large and unsustainable commitments to customers with whom the "establishment" banks did not want to do business. Mainly for this reason, the other banks were reluctant to take over the ailing pair and save depositors from losing their money, although in the end depositors were covered and 6 Juli Bank was taken over (as was Kronebanken).

"AS LONG as the net foreign debt does not go higher than the present 32-33 per cent of GDP, we shall not have any difficulty borrowing," said Mr Niels Erik Soerensen, in charge of foreign borrowing at the National Debt Office in Copenhagen.

Present current account deficits have made Denmark one of the most active sovereign borrowers in the international markets over many years. But with a sharp decline in the current account deficit, the kingdom was able to watch and wait for good opportunities in 1987.

Conditions for the kingdom in 1988 should be satisfactory, too. The current account deficit, which reached a record DKr94.6bn (5.2 per cent of GDP) in 1986, was down to around DKr20bn in 1987, and the deficit expected this year is about DKr5bn.

With interest rates falling, the Government may utilise opportunities for early repayments on

The reluctance of the banking community to come to the rescue took many people by surprise. For several decades banks had rallied round and arranged a take-over when one ran into trouble, and it came to be regarded as an article of faith that the banking community would never allow depositors to suffer a loss.

But by their reluctance to bail out 6 Juli Bank and C & G Bank they have made it abundantly clear - as Mr Bendt Hansen, chairman of the Bankers Association and chief executive of Copenhagen Handelsbank, has put it - that they would not "automatically" rescue colleagues in trouble.

In "normal" cases they will still rally round, as was demonstrated in December when Andelsbanken (Danelsbank) took over Hellerup Bank, a Copenhagen suburban bank, after Hellerup Bank had sustained heavy losses.

Responsibility for the problems of Kronebank, 6 Juli Bank and C & G Bank will ultimately be placed by the courts, but Mr Moelgaard is outspoken in his criticism of the conditions the Inspectorate found at the two niche banks. In either case large off-balance sheet items had not been booked, especially guarantees. Danish law is clear on how these items should be booked. It

Scandals alarm Denmark

# Something rotten

was therefore a shock to the inspectorate to be faced with this situation.

"This is awful, because we have no means of knowing about these unbooked items," said Mr Moelgaard, who points out that the Inspectorate is not supposed to act as a detective agency. "It is half-raising to find that we cannot trust a bank's personnel."

The existence, or suspected existence, of unbooked guarantees was one reason why other banks were reluctant to help out, although 6 Juli Bank was finally taken over by Sydbank, a Jutland regional bank.

In the case of C & G Bank, loss provisions booked by the bank itself at DKr70m rose to DKr700m after the Bank Inspectorate had been through the bank, said Mr Moelgaard. This and similar examples at 6 Juli Bank was *prima facie* evidence that the auditors had not done their job properly, he added. The Inspectorate has reported the auditors to the police.

Another lesson drawn by Mr Moelgaard is that the supervisory boards of banks, which traditionally let the board of management play the dominant role, will have to play a more active part in running banks. It was especially noticeable that C & G Bank got into trouble despite the fact that

it had a highly qualified supervisory board.

After last year's experiences the inspectorate might be less patient in its efforts to enable banks to survive, said Mr Moelgaard.

The Inspectorate was criticised by, among others, Mr Bendt Hansen for being too lenient with C & G Bank when it first became apparent that there were irregularities.

The National Bank also has grounds for tears, as it was caught with DKr389m in outstanding loans to the bank when it was finally closed.

Mr Erik Hoffmeyer, governor of the National Bank, has called for the Inspectorate, now an agency under the Industry Ministry, to be integrated with the National Bank. When the bank supplies cash support, it needs to have control over the Inspectorate, as in most other countries, he said.

As the institutional change cannot take place rapidly (if at all), the National Bank is taking other measures to tighten up discipline. For the past 10 years it has operated a system by which banks can raise cash from the National Bank without collateral and up to limits related to equity capital. The present limit is 55 per cent. Mr Hoffmeyer said the bank now planned to lower the

limit, probably to 40 per cent, and to demand collateral.

"We feel that it is necessary to have more discipline. It has been too easy for these small banks to pursue a policy which is not reasonable," he said.

A depositor insurance scheme is now under establishment. This will make it easier to let erring banks go bankrupt. The scheme has been in preparation since Kronebanken went bust, but was not in place when trouble arose at 6 Juli Bank last March. There was therefore great political pressure on the other banks to take over the bank in order to prevent depositors losing their money. The banks finally agreed to cover 6 Juli Bank's "small" depositors, and have extended the same assistance to C & G Bank's depositors.

From this year there should be fewer problems on this score, as a depositor insurance fund will be established, based on contributions by banks and savings banks of 0.2 per cent of deposits with the banking system.

One further consequence of the problems over the past few years is that the system for calculating equity ratios is to be changed. Until now the minimum equity ratio has been 8 per cent of deposits and guarantees, which is probably the toughest ratio requirement anywhere in the world.

In future the ratio is to be calculated as 8 per cent of risk-weighted assets. Also, from 1990, subordinated loan capital will no longer be considered as part of the equity base for the purposes of calculating the ratio.

Hilary Barnes

Danish debt

# Deficit in decline

The dollar share of the debt, which was 64 per cent in 1982, has been gradually reduced in recent years to about 38 per cent by the end of last October. This process will continue. "We think it should be a bit lower than this," said Mr Soerensen.

The Government's gross long-term borrowing requirement in 1988 will be about DKr19bn before early repayments, which means that the maximum amount the it will be after will be about DKr30bn - a figure which assumes that there will be no net borrowing by the private sector.

This figure also allows for a small decline in the foreign exchange reserves, which had

risen from DKr33bn at the end of 1986 to well over DKr50bn at the end of last year - a development that has been encouraged by the ability of the Debt Office to borrow amounts at below Labor (London Interbank Offered Rate), and of the central bank to place funds in the market at rates over Labor.

The government sector's net foreign debt at the end of 1986 was DKr170bn, with the central government accounting for DKr119bn and the Mortgage Bank of Denmark for DKr51bn, local government and other agencies for the rest.

The medium-term notes have the advantage of flexibility over ordinary bond issues, when a decision has to be taken to borrow a particular amount on a particular day at the terms available. Notes can be issued in small amounts to take advantage of market fluctuations.

"We shall be testing the market to see if it is cheaper to borrow this way than by traditional bond issues. If it is, we may make a substantial part of our loans next year this way," explained Mr Soerensen. A similar programme might be started later in Europe, he added.

Foreign borrowing

	1987	1988
Repayments - Long-term	107	114
Short	159	155
Gross borrowing - Long-term	243	244
Short	169	155
Net borrowing	136	140
Current account deficit	210	150

Source: Ministry of Finance Budget Survey, December 1987

Hilary Barnes

# Wise investment knows no borders.

What are the prospects for Danish bonds?  
How do I make money on Danish equities?  
How will I know when to take my profit?  
Who will advise me to buy, sell or hold?

Now you can take advantage of the opportunities for investment in Denmark.

Because we offer the professional investor the facility to deal in Danish bonds and shares and safekeeping of the securities.

Our professional dealers offer fast and competitive prices, continuous updating on changes in the market by telephone on a personal basis and advice on what our experts believe are new investment opportunities. As well as the SDS Quarterly Review, a

newsletter concerned with the Danish economy and political scene.

All in all a highly efficient and cost effective service of great value to the astute professional investor.

Who are we?

The authorised stock brokerage subsidiary of Sparekassen SDS the bank with the largest number of branches in Denmark.

And a subsidiary in London, a branch in Singapore and a representative office in Tokyo. Call us today for more information.

## SDS BØRSSERVICE

SDS Børservice Børsmæglerelskab A/S, 8 Kongens Nytorv, DK 1050 Copenhagen K, Telephone: +45-1-93 33 34. Telefax: +45-1-15 22 90. Telex: 15745 sdsdf dk. Reuter: SDSF-G.



# PK BANKEN

A LEADING COMMERCIAL BANK IN THE NORDIC MARKET

Stockholm:

Head office, Hamngatan 12  
S-10571 Stockholm  
Telephone + 468781 8000  
Telex 19310 pkbanks  
Telefax + 468200846

Helsinki:

PKbanken International (Finland) OY  
Kaivokatu 10A  
SF-00100 Helsinki, Finland  
Telephone + 3580 170411  
Telex 125400 pkbnsk sf

You will also find PKbanken in Frankfurt, London, Luxembourg, Paris, New York, Moscow, Hong Kong, Singapore, Beijing, Tokyo, Sao Paulo, Jeddah and Bombay.



NORDIC BANKING 6

The Helsinki Stock Exchange has emerged serenely from the crash

Forecasts permit optimism

IT HAS been compared to riding a rollercoaster blindfolded. Basically, investors feel safe with the Helsinki Stock Exchange, but at every corner there looms another shock.

The stock market is much more sensitive to outside events than it was only a year or two ago, but the underlying fundamentals of the Finnish economy, and particularly the good performance by the quoted companies, will probably support prices better than in most countries.

The global crash in October was just another of those small shocks in Finland. Prices began to decline, but on average Finnish shares lost just over a fifth of their value. Considering that they had already risen some 60 per cent since the beginning of 1987, and 180 per cent from the year before, to the all time high just prior to the crash, few investors have lost their wits.

By October the Finnish stock market had matured to a level comparable with many other European bourses. In fact the average P/E ratio of about 15 per cent on the HSE was even higher than in Stockholm. Meanwhile, the turnover in shares had risen from FM9bn in 1986 to FM25bn for the first 11 months of 1987.

When the crash came to Helsinki, it was led by large foreign investors who wanted to rid themselves of most shares, and particularly of small marginal holdings, such as Finnish stocks. Consequently the free shares - for example, the shares available

to foreign investors - lost considerably more than restricted shares. The premium on free shares is still much smaller than before the crash.

Overall, foreign investments in Finnish shares amount to between 5 and 10 per cent of the market capitalisation of about FM75bn. Maximum foreign ownership in Finnish shares, according to the recently passed law, is 40 per cent of the equity and 20 per cent of the votes. But the companies have to apply for an increase from the previous ceiling of 30 per cent of the equity. The highest maximum allowed by the Ministry of Trade and Industry is still below 30 per cent.

Finnish investors also began to sell after the crash. And then, predictably, some began to buy. Prices were unstable for some time, with the index going up or down by 2 to 3 per cent almost daily. But the country never saw a panic.

A strong belief in the economy still prevails. GDP is expected to grow by 3.5 per cent in 1987, almost double the rate in other West European countries. Inflation will remain at around 3.7 per cent, while unemployment is not expected to go above 5 per cent in 1987.

Furthermore, the markka is now strong. Currency reserves, which dwindled to a mere FM5bn some 16 months ago, amounted to some FM25bn in mid-December. This was largely due to Finland's high interest

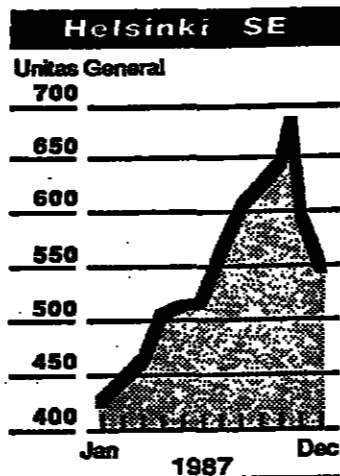
rate level, the weapon that the Bank of Finland has used to prop up the currency. The government debt, at 15 per cent of GDP, is low by international comparison and so is the balance of payments deficit of 2 per cent of GDP.

Despite the storms, the outlook for the HSE is bright. One reason for this is that company profits are expected to rise considerably. One estimate is that net profits of listed companies grew on average by 50 per cent last year compared with 1986, and will grow by another 10 to 15 per cent this year.

More companies will probably be listed on the HSE in 1988. Sampo, Finland's second largest insurance group, which changed its status from a mutual to a limited liability insurance company at the end of 1987, will seek a listing.

In addition, a couple of state-owned companies are expected to raise capital on the HSE. Potential candidates include Kemira, the fertiliser group that has expanded rapidly by making large investments at home and a number of acquisitions abroad. Also, the Valmet Paper Machinery group, a joint venture between the state-owned Valmet and the privately held Wartsila, is expected to boost its capital base on the stock market in 1988.

One reason for the high prices is the shortage of material. There are only 53 companies listed on the HSE, compared with 60 in



1980. Meanwhile, the number of brokers has gone up to 25, including seven new members, since the beginning of 1987.

On the other hand, the over-the-counter (OTC) list has grown in length, but its appeal to investors is still rather limited. Some of the companies on the OTC list may seek upgrading to the HSE list.

The HSE is currently investing heavily in a computer-based trading and information system, which may pave the way for a paperless stock ownership. All trades would be fed into a computer, which would be the central record for stock holdings.

Olli Virtanen

Finland's new banking laws

Equal and more competitive

WHILE DEREGULATION has shaped much of Finland's financial markets during the past few years, new banking laws will provide the way for more equal competition between different types of bank.

Finland's banking system is exceptionally concentrated: only three commercial banks, one savings bank group, one co-operative banking group and Postipankki, the post office bank, control the markets.

On the other hand, the banks have some 3,500 branches between them, which, in a country of 5m people, makes the network one of the densest in the world.

The Bank of Finland has consistently liberalised the markets, and this has led to increased competition between financial institutions. Furthermore, traditional boundaries of influence have come down. The savings bank group Skopbank, Okobank (the co-operative banking group) and Postipankki now actively court blue-chip clients with sophisticated financial services, directly challenging the traditional dominance of the large commercial banks.

Skopbank and Okobank, particularly, have expanded rapidly from their original household, farming and small business clientele to larger cities and larger customers. But the present savings bank and co-operative banks have had to place a number of restrictions on them, compared with the law

governing commercial banks. So the changing environment on money and capital markets prompted the Government to revise banking laws at the same time.

The proposal for amending the current law on deposit banks will basically put commercial bank savings banks, co-operative banks and Postipankki on the same legal footing. The law will mostly change the positions of the savings and co-operative banks. Postipankki is transferred from a government agency to a state-owned limited liability company, and to a commercial bank, from the start of this year.

Meanwhile, the two commercial banks, Union Bank of Finland and Kansallis-Osake-Pankki, will be little affected. (The third commercial bank is the tiny Bank of Aland). According to the current laws, savings banks and co-operative banks have been more restricted in solvency and liquidity requirements than commercial banks.

The new proposal allows all banks much more flexibility to include various financial items in their cash reserves, the main measure for liquidity. Individual savings and co-operative banks would have more opportunities to tap into funds of their respective central banks. Solvency will be determined by the ratio of equity capital to assets, rather than the ratio of equity capital to liabilities.

The new law will enable the

banks to use various types of the equity capital more freely to cover their liabilities. Also, it enables the Government to revoke capital more easily, and even allows them to issue new types of investment shares to "outsiders".

Okobank and Skopbank don't exclude a possibility of having their new series of shares quoted on the stock market. Both banking groups are expected soon to increase their equity capital in order to expand further in the fields of corporate finance and investments.

Meanwhile, savings and co-operative banks will be given the right to lend money without sufficient collateral, the way commercial banks have legally been allowed to do. And they will be permitted to establish branches or representative offices abroad and open shares in foreign financial institutions.

Yet it is unlikely that any of the 350-odd individual co-operative banks or the 200 savings banks would seek to expand abroad in the near future. The two groups have concentrated their foreign operations on Skopbank and Okobank, which have set up offices in the main financial centres. Both groups welcome the new law. It allows them to operate on equal terms with KOP and UBF.

Postipankki is a case of its own. Although it will now be on the same level with all other banks, the change from being a government agency to a

limited liability company did not happen without a debate.

According to the post bank law, which changes the status of Postipankki from the beginning of this year, the bank's maximum share capital will be FM500m. Furthermore, the Industrialisation Fund of Finland, a state-owned financing vehicle, will be merged with Postipankki, increasing its equity capital by FM1bn. This, together with the fact that the state continues to provide limited guarantees to Postipankki, even after the change of status, has irritated competitors.

Meanwhile, UBF and KOP have not steadily by while the other banks have sharpened their teeth. The two rivals, which have traditionally competed as to which is the bigger, are concentrating more on the bottom line. Both have had their organisations geared to profit orientation recently. As a sign of this, the commercial banks have gradually introduced more and more service charges. One of the latest and more controversial ideas is to charge customers one or two markkas for withdrawing money.

The two commercial banks are in no immediate danger of losing their positions as the leading financial institutions in Finland; but, with the new banking laws, Skopbank, Okobank and Postipankki will enter the same stage with the clear intention of making a challenge.

Olli Virtanen

Olli Virtanen profiles KOP's chairman, Jaako Lassila

'Bad boy' proponent of revolution



Jaako Lassila: today's markets are to his liking

KANSALLIS-Osake-Pankki (KOP) has always been 'one of Finland's two leading banks', a neck-to-neck rival of Union Bank of Finland (UBF).

But when Jaako Lassila, aged 56, became chairman of KOP some five years ago, Finland had only one leading banker. His folksy ways quickly earned him enormous popularity. This was helped by his good-humoured nature and "laccoca-style" TV commercials.

Lately, however, Lassila and KOP have lost some of the limelight to competitor UBF. They seem to have beaten him at his own game of being first, most visible and always surprising. KOP has developed rapidly during Lassila's tenure. The bank's balance sheet amounted to FM101bn

(about \$20bn) at the end of 1986, more than Finland's budget for the year. Its foreign network includes 12 cities, spanning New York to Tokyo, and its profitability has stayed reasonably good.

The past five years have seen a small revolution in Finland's money and capital markets. Most regulations have been abolished and market forces now have a free reign.

Lassila was the most vocal proponent of liberalisation. After taking office at KOP he constantly urged the Bank of Finland, his former employer for four years, to speed up deregulation.

Since last May, Finns have been allowed to purchase up to FM50,000 (about \$10,000) of foreign portfolio investments. Finn-

ish companies are now allowed to take long-term loans from foreign sources (DNO). But then, Lassila has always been something of a maverick, whose guiding light is freedom of the markets. He joined KOP from Pohjois, Finland's leading dairy manufacturer, where he was chief executive. He broke the long-established tradition of premium cartels. "I was considered a bad boy by some competitors and observers," he concedes, "and perhaps some of it carried over to KOP."

Bad boy or not, he never hid his urge to "untie his hands and legs", as he called the regulations the Bank of Finland had imposed on banks in early 1980s. In fact, by controlling mean lending to a lower level, after deposits, which made up about 70 per cent of the bank's funding, the central bank could, in effect, determine the banks' bottom lines.

Lassila admits that, during the past few years, the Bank of Finland has taken most of the steps he urged it to take in the past. "In retrospect," he allows, "the speed, too, has been quite good."

Today Finland's financial markets are very much to Lassila's liking. Only one major restriction remains: the law on tax free deposits, which is closely linked to the system of interest rate control, is still in force till the end of 1988. This will probably be abolished when it expires, rather than deregulation may have progressed the way Lassila and other bankers wanted, but now there are new disagreements brewing. Governor Rolf Kuilberg of the central bank has complained that the average lending rates have not fallen, despite increased competition and significantly lower level of interest rates in Europe.

Lassila counters the accusation by claiming that the central

bank is still intervening by limiting certificates of deposit in order to vacuum in excess liquidity. If part of the record high currency reserves of some FM300bn could be used to increase money supply, says Lassila, interest rates would come down automatically. He estimates that average short term rates are some 3 per cent higher in Finland than the interest in the central bank's own trade-weighted currency basket.

KOP and Lassila have had an even tougher time with other banks. Finland's banking scene has traditionally been very staid and rather uncompetitive. During the past couple of years, UBF and its chairman Mika Tiivola have taken a number of shrewd and uncharacteristic decisions, both in reorganising the Finnish industry and charting their own business strategy.

In the latest move, UBF sidestepped from the plans to estab-

lish an options exchange among all institutions operating on the Helsinki Stock Exchange. Instead it teamed up with Skopbank and a broker to be first with their own options market. There are now plans to merge the two plans, but the incident left KOP to look like an underdog.

This was not helped by the fact that Lassila himself has withdrawn from TV commercials and tends to keep a lower profile than before. "An image wears off," he explains.

But the bank is still developing fast, and Lassila proclaims two targets for it in the future. One of them is to become a more Nordic bank. The other is called the "bottom line" - the traditional ranking by total assets or capital base now gives way to concentration on the result.

Other surprising moves may be in the offing. Asked about buying foreign banks at post-crash bargain prices, he only smiles, and does not exclude even wilder speculations.

Despite the changing face of Finnish banking, Lassila remains down to earth. He seldom works at weekends, but drives to his farm to relax, fish or shoot clay pigeons.

Profile: Den norske Creditbank

Setbacks in a global game

FOR TWO consecutive years Den norske Creditbank (DnC), Norway's largest bank, has had to pay dearly for its aggressive pursuit of globalisation.

With a strategy built on diversification and expansion, the bank's back with regard to timing has been rather unfortunate. It does concede, though, that its "main challenge is to further develop and increase the efficiency of the existing network" which it has managed to build.

Profits from DnC's international activities has yet to be satisfactory, however.

In 1986, the dramatic fall in the oil price forced the bank to forfeit high targets, and instead settle for a lower profit after provisions were made. Major losses on loans to companies within the offshore oil and gas industry were incurred by the bank.

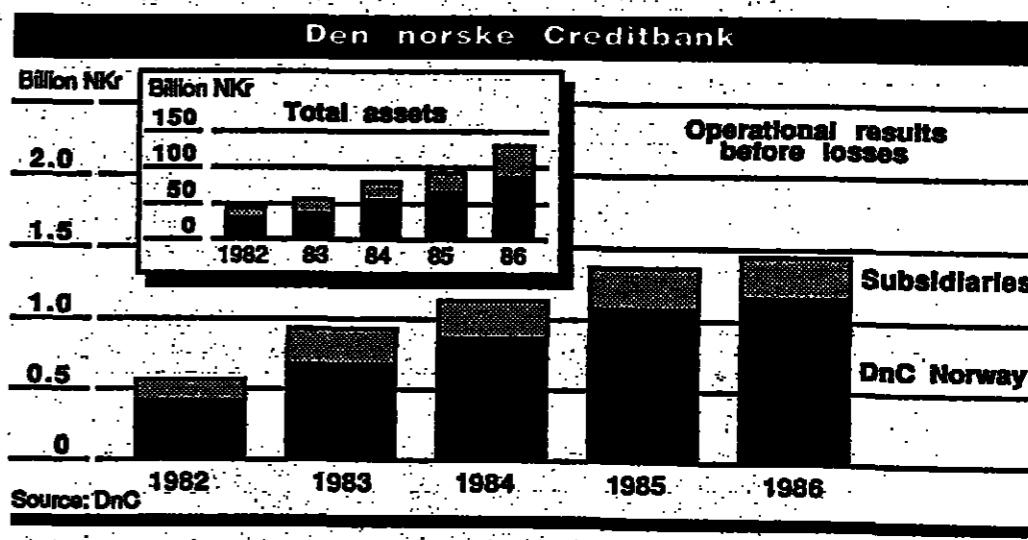
Profits slipped to Nkr627m, compared with Nkr583m in 1985. By the time the oil price stabilised at a higher level during the year, and DnC looked like regaining momentum to meet its goals, the bottom had fallen out of the stock market, and this year the bank has become a big player.

DnC now faces serious losses and finds itself at the centre of focus in a criminal investigation. The case has now been turned over to Norway's police, who are charging Mr Hecker with violation of the country's fraud laws.

DnC says that it doesn't yet have a final figure on stock losses which it faces as a result of Mr Hecker's dealings and the stock market crash, but estimates the figure to be well over Nkr1bn. The bank intends either to realise these losses or write down the value of its foreign share portfolio.

After Black October, when the credit worthiness of Norway's banks which, in previous years, have been held in high regard by rating agencies. When the market went sour, so too did the agencies. Comparing a statement made recently by the head of the central bank with one made by his predecessor, they found it to be no more than a liquidity reaffirmation; whereas the previous central bank head had been prepared to reaffirm the banks' solidity.

Norway's central bank, however, recently intervened to reaffirm its support of the banks in a bid to lessen doubts the creditors hold about the banks' liquidity.



dividend due to substantial loss. DnC's liquidity is "very given in the market, placing a lot of funds".

DnC's critics at home are claiming that the bank's "globalisation" is nothing more than gambling abroad. Mr Loeddesol says: "We have undertaken this involvement without the premise of a specific strategy."

Earnings from foreign exchange activities seem to confirm this. Although earnings from this activity will drop this year, the bank has seen a four-fold earnings growth in this area since 1984. In 1986, DnC earned Nkr596m from foreign exchanges, Nkr308m in 1985, and Nkr145m in 1984.

One strain on DnC was eased by the central bank's recent decision to drop its primary reserve requirement, which at one point was as high as 17 per cent.

The bank is not obliged to repay the \$280, as perpetual loans have no maturity. However, DnC has the option to raise money on the share issue through its "share issue".

Domestic expansion has also been aggressively undertaken by the bank. Several new district

offices were opened in 1986, in addition to nine new branches.

Strain between the bank and its domestic customers has also been felt, as interest rates have continued to rise. Although DnC maintains that a fall in the interest rate will improve the possibility of obtaining satisfactory results for its competition, the present level of interest rates have a negative effect on the bank's operating result, the bank has followed suit in adjusting interest rates to the high levels of its competition.

"It did this by excluding increases on housing loans but raising rates on loans given for consumption purposes."

When DnC releases its results for 1987, due out in February, losses probably wouldn't come as a major surprise to its shareholders, who may again be forced to forgo their dividend payment.

It will, however, be of little comfort for them to learn of an increase in the group's total assets. They are expected to rise from Nkr1,265bn in 1986 to Nkr1,320bn in 1987.

At the end of the eight-month period DnC recorded net profits of Nkr200m compared with Nkr200m in the same period last year. The bank's operating profit, however, fell to Nkr675m from Nkr966m, in spite of a reduction in operating expenses from 3.29 per cent of average total assets in 1986 to 3.02 per cent.

In October, DnC warned that the sharp increase in the US interest rate resulted in losses in the foreign exchange and securities sectors for some of its units, and that the results "were not satisfactory".

Several new district offices were opened in 1986, in addition to nine new branches.

Strain between the bank and its domestic customers has also been felt, as interest rates have continued to rise. Although DnC maintains that a fall in the interest rate will improve the possibility of obtaining satisfactory results for its competition, the present level of interest rates have a negative effect on the bank's operating result, the bank has followed suit in adjusting interest rates to the high levels of its competition.

"It did this by excluding increases on housing loans but raising rates on loans given for consumption purposes."

When DnC releases its results for 1987, due out in February, losses probably wouldn't come as a major surprise to its shareholders, who may again be forced to forgo their dividend payment.

It will, however, be of little comfort for them to learn of an increase in the group's total assets. They are expected to rise from Nkr1,265bn in 1986 to Nkr1,320bn in 1987.

At the end of the eight-month period DnC recorded net profits of Nkr200m compared with Nkr200m in the same period last year. The bank's operating profit, however, fell to Nkr675m from Nkr966m, in spite of a reduction in operating expenses from 3.29 per cent of average total assets in 1986 to 3.02 per cent.

In October, DnC warned that the sharp increase in the US interest rate resulted in losses in the foreign exchange and securities sectors for some of its units, and that the results "were not satisfactory".

12 FREE ISSUES WHEN YOU FIRST SUBSCRIBE

SUBSCRIBE TO EUROPE'S LEADING BUSINESS NEWSPAPER

Country	Currency	6-Month Subscription	12-Month Subscription
Denmark	DKK	1450	2800
Finland	FIM	995	1830
Norway	NOK	1175	2170
Sweden	SEK	1240	2200

Currency rates are only valid in the country for which they are quoted.

Potential subscribers in Norway and Finland should contact their local distributor: NORWAY - Heidi Astorp, Narvesen AS, Oslo (02) 684020 FINLAND - Helsinki (90) 694 0417

Hand Delivery Services are available at no extra charge in: Denmark - Copenhagen and Aarhus · Finland - Helsinki and Espoo · Norway - Oslo, Bergen and Stavanger · Sweden - Stockholm, Gothenburg and Malmo

To: K Miksael Heims6, Financial Times (Scandinavia), Ostergade 44, Copenhagen 1100 DK Denmark. Tel: Copenhagen (01) 13441, Tel: 27030 FT DK

Yes, I would like to subscribe to the Financial Times and receive the first 12 issues free of charge. Please enter my subscription for:

6 months  12 months

I allow up to 21 days before delivery of your first copy.

Please invoice me

Charge to my American Express/Visa Club/Visa Eurocard account.

Card No: \_\_\_\_\_

Card Expiry Date: \_\_\_\_\_

Name: \_\_\_\_\_ Title: \_\_\_\_\_ Company: \_\_\_\_\_ Address: \_\_\_\_\_ Tel: \_\_\_\_\_

I understand that I can cancel my FT subscription at any time and that you will refund the price of any unutilised issues. Subscription prices are subject to alteration without prior notice.

Signature: \_\_\_\_\_

For countries not listed in this advertisement will be advised on request. Complete the name and address on the coupon, enter the name of the country you require in the space provided and return the coupon without obligation.

Country: \_\_\_\_\_







# INTERNATIONAL CAPITAL MARKETS

## UK GILTS

### Institutions keep their distance

IF THERE were any doubts in the gilt-edged market that the next move in base rates would probably be up, Mr Robin Leigh-Pemberton's speech to the Dundee and Tayside Chamber of Commerce and Industry on Thursday should have put them to rest.

Not only have many market analysts been predicting this but the market has been saying so as well. The key three-month inter-bank rate rose to 8.13 per cent on Friday, more than anticipating at least a ½ point rise in base rates. Since the last cut in base rates in early December long gilt yields - which usually track base rates - have diverged significantly.

The market weakened noticeably throughout the course of the week. The announcement of this Wednesday's 11bn gilt auction - a lack of retail interest, fears over a base rate rise, and an assumed rift between the Bank of England and the Treasury over monetary policy because of the strength of the Governor's speech were all cited by analysts as possible explanations for yields at the long end closing the week at 9.9 per cent.

The Governor's speech was not the result of a mistake, a rift with the Treasury, or pique on the part of anyone. It was an attempt to address some fundamental concerns in the markets over the aims of monetary policy, and to remind industry that it will have to pay for excessive pay settlements.

The speech was, however, more about shaping perceptions than telegraphing punches. Although a base rate rise in the near future cannot be ruled out it was thought that if the Bank showed its determination to move on base rates the effect on the markets may make it unnecessary.

There have been doubts expressed over the Government's determination on the inflation front in general and exchange rate policy in particular. The Governor's forceful restatement of exchange rate policy - its anti-inflationary bias, its symmetrical nature - ought to have been of comfort to the inflation bears in the market.

Although the speech was an assessment of the current situation rather than a series of policy prescriptions, it was also an attempt to point out that not all the weight of corrective policy should be borne by monetary policy. This was clearly targeted at the Chancellor as he begins to formulate his Budget, which is

widely expected to include some substantial tax give-aways.

While the Governor's speech generated some excitement in the gilt market it did little for its tone. The much vaunted hope that domestic institutions would return in strength to gilts in the new year began to look like a bad joke. Will this week be any better?

The 11bn gilt auction failed to attract a lot of investor interest last week. There were suggestions of some foreign interest, but precious little from UK institutions.

There has been trading in the auction stock - Treasury 8½ 1997 'C' - in its "when issued" form and at close of business on Friday the stock was being quoted on a yield of around 9.86 per cent, representing a slight discount on comparable maturities. This is due to the element of gearing in the stock, a result of it being partly paid.

It is clearly too early to predict how the auction will be received by investors but its FOTRA (free of tax for residents abroad) status and ability to be hedged in the futures market are strong points in its favour, especially for the foreigner.

It seems likely the Chancellor will have the opportunity to cut not only the basic rate of tax by 2p but also cut higher rates as well in the coming Budget. If he reduces the top rate of tax from 60 per cent to 50 per cent, Mr Paul Temperton at Merrill Lynch believes the private investor in gilts should switch from low coupon to medium coupon stocks.

Currently the Treasury 8 per cent 1992 and Funding 6 per cent 1993 yield about 4.34 per cent at a 60 per cent tax rate. If prices remain constant then at a 50 per cent tax rate the after tax yield on the 8 per cent stock is 5.16 per cent, while the 6 per cent stock's yield is 4.98 per cent. Index-linked stocks are also recommended.

By getting in early, though, Mr Temperton says investors would also benefit from capital appreciation because the 18 basis point spread, as in the above example, would tend to narrow as prices adjust.

The table on December 29 of gilt analysts' forecasts said Hoare Govett predicted 8.5 per cent long gilt yields by year-end. It should have read 9.5 per cent. The average of the forecasts is therefore 9.325 per cent.

Simon Holberton

## US MONEY AND CREDIT

### Jobless fall triggers retreat in bond prices

IF THAT was the traditional new year's rally, it was not much but it could be better than anything US financial markets see for some time.

The week began so well. US stock prices, bond prices and the exchange value of the dollar all rose smartly at the beginning of the week, as if the financial markets had put the horrors of 1987 behind them. On Wednesday and Thursday all three markets ground to a halt, and on Friday they were in full retreat - in the case of stocks, quite drastically.

Friday had the clammy feel of October 16 of last year. By the end of the day, long-dated bonds had given up all the week's price gains, with the benchmark 30-year Treasury bond yielding 9.135 per cent. Short-term rates were also well up, with three-month bill rates up at 8.87 per cent. The stock market collapsed 140 points in heavy late trading. Even the dollar was weak.

The trigger for Friday's price fall in stocks and bonds was the report on employment in December, which showed a drop in the jobless of 0.1 of a percentage point to 5.8 per cent, the lowest level since 1979. The message was bearish for the bond market, over the long term, as a result of the stock market crash in October, the US economy "is entering the new year at a rapid clip," according to Mr Philip Braver-

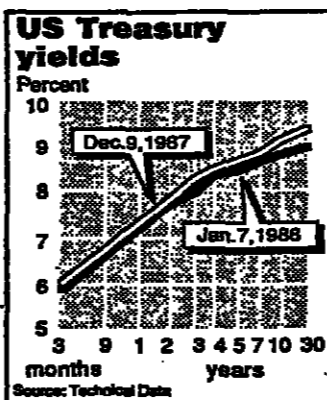
man, money market economist at Irving Securities.

With the dollar weakening and driving up import prices, the last thing bond investors need is the prospect, however remote, of wage pressures out of a tight labour market. Once again, the markets had to face the spectre of tighter monetary policy. And the stock market is so jumpy, that the slightest hint of more expansive money is enough to drive down prices.

Even without Friday's collapse in stocks, this week was going to be "one of the most difficult we've had for a long time," as Mr Bob Brusca of Nikko Securities said earlier that day. Financial markets were already petrified by the prospect of next Friday's brush with destiny in the form of the US trade figures.

The figures may very well show that the US trading performance has improved. But betting on an improvement in US trade has been a cost-iron way to lose money in the bond market over the past 12 months. And last Friday gave a taste of how the markets could react to disappointment.

If the figures next Friday are bad, interest rates could well rise to defend the dollar, and the stock market will fall. If interest rates go down to defend the stock market, the dollar will tumble. Either way, the outlook



for the bond market is not very good.

Last week's early rally - if that is the right description for a two-point gain in long maturities - was always a tenuous affair. It was entirely the work of world central banks, which effected one of the most suave and brutal

bear-squeezes seen on the foreign exchange markets for a long time.

Having watched, seemingly helpless, while the markets sold the dollar down to 121 yen in the dying moments of the old year, they intervened with such vigour in the new that the short-sellers were crushed. Between Monday and Thursday, the dollar rose almost 10 per cent against the yen, which is going to a bit even by the standards of last week's volatile markets.

Central banks can whip the foreign exchange markets, but they cannot reform them. The central banks simply do not have the firepower to alter the course of the market for more than a short while. By half way through last week, even way through exchange dealers were trading on the basis that the dollar might have overshot too much on the upside.

As for their colleagues in bond trading, "the market will believe in dollar stability until there is some reduction in con-

sumer demand and an improvement in the trade deficit," Mr Braverman says.

This week will show.

Apart from the trade figures due on Friday, there are three sets of economic statistics due for release this week. With them are the median estimates of up to 40 Market Services.

•Retail sales in December, due on Thursday. The median forecast is for a rise of 1 per cent with a range of from unchanged to up 2 per cent.

•Producer prices in December, due on Friday. The expectation is for a rise of 0.1 per cent in producer prices. The estimates range from a decline of 0.1 per cent to a rise of 0.4 per cent.

•Industrial production in December, due on Friday. The range of expectations goes from unchanged to an increase of 0.8 per cent, with a median estimate of an increase of 0.3 per cent.

James Buchan

## Citibank buys rest of Vickers US unit

CITICORP's Citibank subsidiary has acquired the 95.1 per cent of Vickers De Costa Securities Holdings it did not already own, for undisclosed terms, Reuters reports from New York.

The US banking group had bought 4.9 per cent of the brokerage in 1984, at the same time as it bought a 29.9 per cent stake in Vickers' London operation

and a controlling interest in the firm's Tokyo unit.

Citibank has since raised its stake in Vickers' London operation to 80 per cent and plans to acquire the balance of the unit by the end of 1988.

While Citicorp had long intended to acquire the rest of Vickers' US operations, it said it had decided to buy the firm now

because of losses sustained by the brokerage during the October 19 share market drop. "This event hastened the completion of the transaction."

The US bank declined to specify how much Vickers De Costa Securities had lost, but said it was well below published figures of \$10m to \$15m.

Citicorp already owns two

New York Stock Exchange member brokers, Lynch Jones and Ryan and Newbridge Securities. Through its controlling interest in Vickers' Tokyo operations Citicorp is also a member of the Tokyo Stock Exchange.

The banking group also provides discount brokerage through its Citicorp Brokerage Services unit.

## US MONEY MARKET RATES (%)

	1 week	1 month	3 months	6 months	12 months
3-month Treasury bill	8.87	8.87	8.87	8.87	8.87
6-month Treasury bill	8.87	8.87	8.87	8.87	8.87
12-month Treasury bill	8.87	8.87	8.87	8.87	8.87
3-month commercial paper	8.87	8.87	8.87	8.87	8.87
6-month commercial paper	8.87	8.87	8.87	8.87	8.87
12-month commercial paper	8.87	8.87	8.87	8.87	8.87

## US BOND PRICES AND YIELDS (%)

	1 week	1 month	3 months	6 months	12 months
3-month Treasury	9.135	9.135	9.135	9.135	9.135
6-month Treasury	9.135	9.135	9.135	9.135	9.135
12-month Treasury	9.135	9.135	9.135	9.135	9.135
3-month commercial paper	9.135	9.135	9.135	9.135	9.135
6-month commercial paper	9.135	9.135	9.135	9.135	9.135
12-month commercial paper	9.135	9.135	9.135	9.135	9.135

## NEW TOKYO BOND INDEX

	1 week	1 month	3 months	6 months	12 months
3-month Treasury	9.135	9.135	9.135	9.135	9.135
6-month Treasury	9.135	9.135	9.135	9.135	9.135
12-month Treasury	9.135	9.135	9.135	9.135	9.135
3-month commercial paper	9.135	9.135	9.135	9.135	9.135
6-month commercial paper	9.135	9.135	9.135	9.135	9.135
12-month commercial paper	9.135	9.135	9.135	9.135	9.135

## FT/IBD INTERNATIONAL BOND SERVICE

Country	Instrument	Yield	Price	Yield	Price
USA	3-month Treasury	9.135	100.00	9.135	100.00
USA	6-month Treasury	9.135	100.00	9.135	100.00
USA	12-month Treasury	9.135	100.00	9.135	100.00
USA	3-month commercial paper	9.135	100.00	9.135	100.00
USA	6-month commercial paper	9.135	100.00	9.135	100.00
USA	12-month commercial paper	9.135	100.00	9.135	100.00
UK	3-month Treasury	8.87	100.00	8.87	100.00
UK	6-month Treasury	8.87	100.00	8.87	100.00
UK	12-month Treasury	8.87	100.00	8.87	100.00
UK	3-month commercial paper	8.87	100.00	8.87	100.00
UK	6-month commercial paper	8.87	100.00	8.87	100.00
UK	12-month commercial paper	8.87	100.00	8.87	100.00
FRANCE	3-month Treasury	8.5	100.00	8.5	100.00
FRANCE	6-month Treasury	8.5	100.00	8.5	100.00
FRANCE	12-month Treasury	8.5	100.00	8.5	100.00
FRANCE	3-month commercial paper	8.5	100.00	8.5	100.00
FRANCE	6-month commercial paper	8.5	100.00	8.5	100.00
FRANCE	12-month commercial paper	8.5	100.00	8.5	100.00
GERMANY	3-month Treasury	8.0	100.00	8.0	100.00
GERMANY	6-month Treasury	8.0	100.00	8.0	100.00
GERMANY	12-month Treasury	8.0	100.00	8.0	100.00
GERMANY	3-month commercial paper	8.0	100.00	8.0	100.00
GERMANY	6-month commercial paper	8.0	100.00	8.0	100.00
GERMANY	12-month commercial paper	8.0	100.00	8.0	100.00
ITALY	3-month Treasury	7.5	100.00	7.5	100.00
ITALY	6-month Treasury	7.5	100.00	7.5	100.00
ITALY	12-month Treasury	7.5	100.00	7.5	100.00
ITALY	3-month commercial paper	7.5	100.00	7.5	100.00
ITALY	6-month commercial paper	7.5	100.00	7.5	100.00
ITALY	12-month commercial paper	7.5	100.00	7.5	100.00
JAPAN	3-month Treasury	6.0	100.00	6.0	100.00
JAPAN	6-month Treasury	6.0	100.00	6.0	100.00
JAPAN	12-month Treasury	6.0	100.00	6.0	100.00
JAPAN	3-month commercial paper	6.0	100.00	6.0	100.00
JAPAN	6-month commercial paper	6.0	100.00	6.0	100.00
JAPAN	12-month commercial paper	6.0	100.00	6.0	100.00

## NEW ISSUE

These Bonds having been sold, this announcement appears as a matter of record only.

JANUARY, 1988



U.S. \$200,000,000

## THE METROPOLIS OF TOKYO

### 9½ per cent. Guaranteed Bonds due 1993

unconditionally and irrevocably guaranteed as to payment of principal and interest by

### JAPAN

Issue Price 101½ per cent.

IBJ International Limited

Banque Paribas Capital Markets Limited

Fuji International Finance Limited

Goldman Sachs International Corp.

Bank of Tokyo Capital Markets Group

BNP Capital Markets Limited

County NatWest Limited

Credit Suisse First Boston Limited

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

DKB International Limited

Merrill Lynch International & Co.

Mitsubishi Finance International Limited

Samuel Montagu & Co. Limited

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

Nomura International Limited

Prudential-Bache Capital Funding

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

S. G. Warburg Securities

Yamaichi International (Europe) Limited

STANDARD BOND: Yield to redemption of the mid-price. Amount listed is expressed in millions of currency units except for Yen bonds, where it is in billions.

PLANNED BOND: US dollar units indicated. Monthly above 10-month offered rate for US dollars. C, convertible.

CONVERTIBLE BOND: US dollar units indicated. From prospectus: principal of the current offering plus the bond value over the most recent share price.

WARRANTS: Equity without pre-emptive priority over current share price. Bond secured by 100% of current share price. Closing prices on JANUARY 8.

© The Financial Times Ltd, 1988. Reproduction in whole or in part is prohibited without written consent. Data supplied by Association of International Bond Dealers.



INTERNATIONAL CAPITAL MARKETS & COMPANIES

Assubel Life hints at alternative bid to thwart AG

By Tim Dickson in Brussels

THE BATTLE for control of Assubel Life, Belgium's third largest insurer, has taken a new turn following official clarification of the means by which the company can defend itself against an unwelcome predator.

Assubel has issued a statement which made clear that it could use a controversial article of association to reject an unwelcome takeover bid from the AG Group, its domestic rival, by mounting an alternative offer.

It is understood, however, that the Banking Commission, the government-controlled body which discreetly polices stock market activity, has insisted that the price should be equivalent to the BFR6,000 (\$174) per share which is on the table from AG, that a prospectus must be published and that all shareholders should be included in the offer.

The development follows Tuesday's dramatic move by Societe Generale de Belgique, Belgium's largest industrial and commercial holding company which effectively controls AG, to stop Assubel from increasing its authorised capital as an end and thereby bolster its defences.

A majority of the Assubel

board, plus a group of shareholders which includes Groupe Bruxelles Lambert, Belgium's other big holding company, is in favour of a plan to sell Assurance Generale de France, the Paris-based insurer, a 20 per cent stake in return for an undisclosed sum.

Any defensive offer made under Assubel's so-called Article 5 to head off AG would be financed by GBL, AGF and Cobe, another Belgian company friendly to the Assubel board. Their reaction is likely to be crucial with the AG offer due to expire at the end of this week.

The Brussels Bourse, meanwhile, is also buzzing with renewed rumours about who is buying shares in Societe Generale. Turnover in the stock has been buoyant most of the week, peaking at more than 100,000 shares on Friday, close to the levels of last summer when the company was the subject of intense bid speculation.

Societe Generale shares rose again on Friday, from BFR2,400 to BFR2,700, but while the same two small Brussels stockbroking firms as before appear to be responsible, nobody is any more certain who is behind them.

Allan Ng faces trial for insider trading

By Roger Matthews in Singapore

MR ALLAN NG, one of the brightest of the younger generation of Singaporean entrepreneurs, is to face trial on a charge of insider trading.

He is accused of having purchased 1m shares in Sealton Hotels with prior knowledge that the company had asked the Singapore Stock Exchange for the suspension of its shares to be lifted.

Mr Ng, who is pleading not guilty, has been released on bail of \$81m (US\$490,000) and his passport impounded. The purchase of the Sealton Hotels shares is alleged to have taken place on October 8, 1986, five days before official dealings resumed, on the basis of information received by Mr Ng from Standard Chartered Merchant Bank.

Three months after the alleged offence Mr Ng acquired through his company, First City Holdings, a further 25 per cent stake in Sealton, which was subsequently renamed First Capital Corporation.

First Capital then embarked on a busy programme of property acquisition with its share price being chased up in the bull market from just over 80 cents to a high of \$82.54.

Following reports last July that share dealings involving First City Holdings were being investigated by the Finance Ministry's Commercial Affairs Department, First Capital's share price fell sharply.

This led to an offer by United Industrial Corporation to acquire First City's 25 per cent stake in First Capital and was followed by a general offer. UIC now has control of nearly 80 per cent of First Capital.

Mr Ng has been charged under section 103 of the Securities Industry Act, which came into force in August 1986 following the Pan-Electric crisis of 1986.

Until last summer Mr Ng had enjoyed a meteoric career rising in just 13 years from an assistant accountant to deputy chairman of United Overseas Bank. He resigned from the bank in 1985.

Ford Motor talks with FCA collapse

By James Buchanan in New York

FINANCIAL CORPORATION of America has fallen prey to new uncertainty with the breakdown of efforts to sell the sorely-troubled California financial services group to Ford Motor.

The Federal Home Loan Bank Board, the US Government regulatory agency, said late last week that it had stopped talking to Ford about a sale of Financial Corporation, which owns the largest US thrift institution, American Savings and Loan Association of Irvine, California.

Heavy loan losses have left American Savings short of federal capital requirements and all but wiped out the equity of its parent. Wall Street believes that the board cannot afford to close down the thrift operation because its own deposit-insurance division, the Federal Savings and Loan Insurance Cor-

poration, cannot cover loan losses that could range from \$2bn to \$4bn.

Ford, which is believed to be interested in Financial Corporation's branch network and tax losses, was apparently not willing to take enough of this burden from the FSLIC.

Mr Roger Martin, a member of the bank board, said: "Differences ranging from the disposition of tax preferences to the amount of FSLIC assistance have caused us to pause and undertake a detailed review of all aspects of our negotiations with Ford."

For the moment, FCA will attempt to trade itself out of difficulty. But rising interest rates could well force a new round of foreclosures on loans, adding new losses.

Pillsbury to close 100 restaurants

By James Buchanan in New York

PILLSBURY, the large Minneapolis food group, is to tackle problems in its troubled restaurant business, which includes Burger King, the second-largest US fast-food chain.

The group said that the reorganisation, which would include the closure of 100 or more restaurants, would involve a charge to profits of \$91m or \$1.08 a share in the third quarter that ends in February. In its full year to last May, Pillsbury reported earnings of \$181.9m or \$2.10 a share on revenues of \$6.13bn.

Mr John Stafford, who took over as chief executive from Mr William Spoor in 1985, said the company would abandon its three new fast-food "concepts" (Quik Wok, Bay Street, and Key

West Grill), improve a string of Burger King restaurants and streamline its distribution business.

"By concentrating on fewer concepts, we will capitalise on our strengths and improve our overall performance," he said.

Last year, operating profits at Pillsbury's restaurant group fell 28 per cent to \$219.2m despite a 4 per cent increase in revenues to \$2.70bn. Sales at Burger King, which have recently lagged the market leader McDonald's, were unchanged.

Late last year, Mr Spoor, who largely built up Pillsbury from its origins as a grain business, returned from retirement to assist in the running of the company.

Negara takes over bank

BANK NEGARA, Malaysia's central bank, has assumed control of financially-troubled Co-operative Central Bank Bhd (CCB), the country's largest co-operative bank, Benter reports from Kuala Lumpur.

"This course of action is necessary to allow us to undertake an assessment of CCB's assets and liabilities and continue investigations into the bank's affairs," the central bank said.

CCB posted a net loss of 331.1m ringgit (US\$130m) in calendar 1986 following large provisions for bad and doubtful loans.

"The action would also enable us to conserve the assets of CCB in order to protect the interest of depositors and prevent its financial position from any possible deterioration," Bank Negara said.

Tandem forecast hits shares

By Louise Kehoe in San Francisco

TANDEM COMPUTERS, the US maker of "fault-tolerant" mainframe computers, warned that its revenues for the quarter ended December 31 would be lower than expected.

The announcement prompted heavy selling of Tandem stock on Friday and the price fell 25 per cent, closing at \$204, off \$64. The Tandem announcement also triggered a sell-off affecting other high technology companies, including IBM and Digital Equipment.

According to stock market analysts, the disappointing news from Tandem, which has increased its revenues in every quarter for the past 2 1/2 years, was a significant factor in Friday's stock market plunge.

Tandem said it was too early to say why its sales did not meet expectations. Company officials said: "We have not yet compiled final results for the first fiscal quarter but it appears that domestic business fell short of our expectations. International

business was stronger than domestic business, reflecting the continued development of our overseas markets."

Tandem sells fault-tolerant computers to banks, airlines and other businesses that cannot afford to risk computer failures.

Ironically, one theory explaining Tandem's sales dip was that sales to stock brokerage firms may have declined in the wake of the October crash. About 8 per cent of Tandem's sales go to the securities business.

New management for Hong Kong SE

THE HONG KONG Stock Exchange has announced new management changes as part of a continuing shake-up since the arrest of three top officials earlier this month. Benter reports from Hong Kong.

Mr Ronald Li and Mr Kenneth Wong, vice-chairmen, as well as members Mr Edward Woo and Mr Zee Kwok Kung have been

excluded from key committees overseeing discipline, finance and floor trading.

The exchange formed a 14-member management group to replace its governing committee last week. It later announced new members for its executive and listing committees and is now discussing changes in nine

other minor committees.

The reshuffle began after Hong Kong's Independent Commission Against Corruption arrested Mr Li, Mr Jeffrey Sun, former chief executive and Mr Donald Tsang, listing department chief. They were released on bail and ordered to surrender travel documents but no charges were filed.

C\$1bn-plus offer likely for Steinberg food group

By Robert Gibbins in Montreal

AN OFFER worth well over C\$1bn (US\$778m) could be made for Steinberg, one of Canada's top five food distribution, merchandising and property groups.

The 70-year-old concern grew phenomenally in eastern Canada during Canada's post-war boom, under the leadership of the late Mr Sam Steinberg. Since his death several years ago, the company has been through some rough times, but has surged back to prominence led by Mr Irving Ludmer, president.

However, the Steinberg family is split over administration of trusts voting 40 per cent of the common stock and over sale of control. One group is seeking court approval to oust certain other family members as trustees.

Steinberg has 22m shares outstanding, including 6m voting common and 17m non-voting class A. The voting stock is held by the family trust and mem-


bers, the non-voting by the public. The non-voting stock does not have takeover protection ensuring the holders the same treatment if an offer is accepted by the family.

The company has confirmed that an offer worth more than C\$1bn was made last August for all the shares, but it could not agree on whether to accept. Now another offer is in the wings, again for all the shares.

Major Canadian companies such as Seagram, George Weston, Inasco and several US groups have been mentioned as possible suitors, but some analysts believe a management buyout led by Mr Ludmer and others is still possible.

Including the property and a highly profitable US subsidiary, analysts estimate Steinberg is worth between C\$60 and C\$80 a share or between C\$1.25bn and C\$1.5bn in all.

This announcement appears as a matter of record only.



**DOMUS MORTGAGE FINANCE NO.1 plc**  
**£100,000,000**  
 Mortgage Backed Floating Rate Notes due 2014


**Chemsecurities Limited**  
**United Bank of Switzerland (Securities) Limited**  
**S. G. Warburg Securities**

**Barings Brothers & Co., Limited**  
**Cater Allen Limited**  
**County NatWest Limited**  
**DKB International Limited**  
**Drexel Burnham Lambert International Limited**  
**Goldman Sachs International Corp.**  
**Kleinwort Benson Limited**  
**Société Générale, London Branch**

December 1987

**CHEMICAL INVESTMENT BANK**

This announcement appears as a matter of record only.



**Safeway Stores, Incorporated**  
 (Incorporated under the laws of Delaware, U.S.A.)

**U.S. \$100,000,000**  
 Euro-Commercial Paper Programme

Arranger  
**Chase Investment Bank**

Dealers  
**Chase Investment Bank**  
**Citicorp Investment Bank Limited**  
**Continental Illinois Limited**  
**First Interstate Capital Markets Limited**  
**Merrill Lynch International & Co.**  
**Swiss Bank Corporation International Limited**

Issuing and paying agent  
**The Chase Manhattan Bank, N.A.**

January, 1988



LONDON RECENT ISSUES

EQUITIES

Table of equity market data including stock names, prices, and changes.

FIXED INTEREST STOCKS

Table of fixed interest stocks including bond names, yields, and prices.

RIGHTS OFFERS

Table of rights offers including company names, offer amounts, and dates.

Disclaimer text regarding the accuracy of the data provided in the tables.



The Sixth FT City Seminar

Plaisters Hall, City of London 11, 12 & 15 February, 1988

For information please return this advertisement together with your business card, to: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4UJ

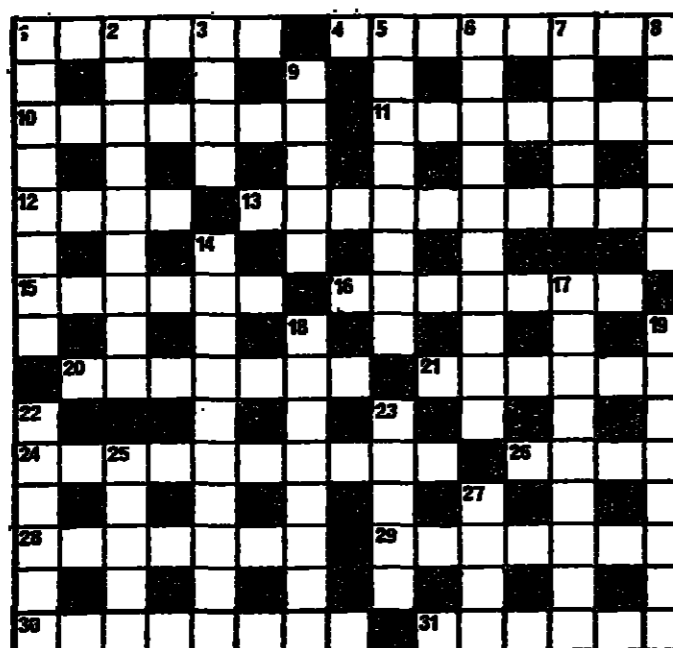
FINANCIAL TIMES CONFERENCES

CIVIL AVIATION IN THE PACIFIC BASIN: THE PATTERN OF THE FUTURE

Singapore, 25 & 26 January, 1988

For information please return this advertisement together with your business card, to: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4UJ

FT CROSSWORD No.6,526 SET BY DANTE



- ACROSS: 1 Unrestrained desire to get on (5), 4 Hitch because of a handicap (8), 10 Stays late? (7), 11 Shape incorporating one part of the body or another (7), 12 Out-and-out row (4), 13 Easy to identify the literary character (10), 14 Governor from Sparta (6), 15 Ginger's stupid laugh (7), 20 A long wandering tale (7), 21 Restrict a Christmas food conignment (6), 24 Reserve player (10), 26 Company with little work is to shut up (4), 28 He puts things by but it's more difficult with nothing coming in (7), 29 Refuse to boast about one's years (7), 30 We hear she needs people (8), 31 Applause is so long (8)

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts, their managers, and performance metrics.



FT UNIT TRUST INFORMATION SERVICE

Table of financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

Table of financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

Table of financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

Table of financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

Table of financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

Table of financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

Table of financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

Table of financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

INSURANCES

Table of insurance-related financial data, including company names and key figures.

Continued on next page



هذا من الاصل

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, organized into columns for various fund categories such as Life Assurance, Property, and Investment. Each entry includes the fund name, provider, and performance metrics.

MANAGEMENT SERVICES

Table listing management services provided by various firms, including names and contact information.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas investment opportunities, including fund names and details.

Table listing additional investment services and funds, including names and performance data.



FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing British Funds, Foreign Bonds & Rails, and American Stocks.

Table of Money Market Trust Funds and Bank Accounts listing various financial products and their details.



LONDON SHARE SERVICE

AMERICANS - Contd. Table listing various American companies and their share prices.

CANADIANS. Table listing various Canadian companies and their share prices.

BANKS, HP & LEASING. Table listing various banks, hire purchase, and leasing companies.

BEERS, WINES & SPIRITS. Table listing various beer, wine, and spirit companies.

BUILDING, TIMBER, ROADS. Table listing various building, timber, and roads companies.

BUILDING, TIMBER, ROADS - Contd. Table listing various building, timber, and roads companies.

CHEMICALS, PLASTICS. Table listing various chemical and plastic companies.

DRAPERY AND STORES. Table listing various drapery and stores companies.

DRAPERY AND STORES - Contd. Table listing various drapery and stores companies.

ELECTRICALS. Table listing various electrical companies.

ENGINEERING. Table listing various engineering companies.

ENGINEERING - Contd. Table listing various engineering companies.

FOOD, GROCERIES, ETC. Table listing various food, grocery, and other companies.

HOTELS AND CATERERS. Table listing various hotels and caterers companies.

INDUSTRIALS (Misc.) - Contd. Table listing various industrial companies.

INDUSTRIALS (Misc.) - Contd. Table listing various industrial companies.

INSURANCES. Table listing various insurance companies.



LONDON SHARE SERVICE

INSURANCES - Contd

Table listing insurance companies and their share prices, including Royal Indemnity, Commercial Union Assurance, and others.

LEISURE

Table listing leisure companies such as British Skyways, British Caledonian, and others, with their share prices.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies like British Leyland, British Aerospace, and others.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies such as News International, Newsprint, and others.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies like Newsprint, Newsprint, and others.

PAPER, PRINTING, ADVERTISING - Contd

Continuation of paper, printing, and advertising companies.

PROPERTY

Table listing property-related companies and their share prices.

SHIPPING

Table listing shipping companies such as British Skyways, British Caledonian, and others.

SHOES AND LEATHER

Table listing shoe and leather companies.

SOUTH AFRICANS

Table listing South African companies.

TEXTILES

Table listing textile companies.

TEXTILES - Contd

Continuation of textile companies.

TOBACCOS

Table listing tobacco companies.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies.

FINANCE, LAND, etc

Table listing finance, land, and other companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

FINANCE, LAND, etc

Table listing finance, land, and other companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

OIL AND GAS - Contd

Continuation of oil and gas companies.

OVERSEAS TRADERS

Table listing overseas traders.

PLANTATIONS

Table listing plantation companies.

MINES

Table listing mining companies.

O.F.S.

Table listing O.F.S. companies.

DIAMOND AND PLATINUM

Table listing diamond and platinum companies.

CENTRAL AFRICAN

Table listing central African companies.

MINES - Contd

Continuation of mining companies.

MISCELLANEOUS

Table listing miscellaneous companies.

THIRD MARKET

Table listing third market companies.

NOTES

Notes section providing additional information and commentary on the market.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

IRISH

Table listing Irish companies.

TRADITIONAL OPTIONS

Table listing traditional options.







WORLD STOCK MARKETS

Main table of world stock markets including sections for Australia, Canada, France, Germany, Italy, Japan, and Switzerland. Each section lists various stocks with their respective prices and changes.

CANADA

Table of Canadian stock markets, including Toronto and Montreal closing prices for January 8. Lists various companies like Alcan, Bell Canada, and various banks.

OVER-THE-COUNTER

Table of over-the-counter market closing prices for January 8. Includes sections for continued from page 29 and various stock listings.

INDICES

Table of various stock indices including Dow Jones, Nikkei, and others, along with their performance over time.

Advertisement for 'Travelling on Business in Italy?' featuring the Financial Times and listing hotels in Milan like Diana Majestic and Hilton.

Advertisement for 'Have your F.T. hand delivered...' with contact information for Lisboa 887844 and Roberto Alves.



Closing prices, January 8

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized in columns with stock symbols and their corresponding closing prices.

Continued on Page 29



NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, Bid, Ask, High, Low, Last, Change, and Volume. Includes sub-sections for 'Continued from Page 28' and 'R R R'.

Table of AMEX Composite Closing Prices. Columns include Stock, Bid, Ask, High, Low, Last, Change, and Volume. Includes sub-sections for 'Continued from Page 28' and 'R R R'.

OVER-THE-COUNTER Nasdaq national market, closing prices January 8

Table of Over-the-Counter (Nasdaq) closing prices for January 8. Columns include Stock, Bid, Ask, High, Low, Last, Change, and Volume.

Advertisement for Financial Times: 'For morning delivery of the FT in major business centers coast-to-coast, call 212-752-4500. Hand delivery to home or office is available in Atlanta, Boston, Chicago, Dallas, Detroit, Miami, Minneapolis, Houston, Los Angeles, New York, Philadelphia, Pittsburgh, Seattle, San Francisco, Washington, Montreal, Ottawa, Toronto, Vancouver. Please call for details between 9am-6pm New York Time. FINANCIAL TIMES Because we live in financial times.'



CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Economists continue to look for a dollar fall

BY COLIN MILLHAM

FORECASTS FOR 1988 indicate another strong performance from Japan, sluggish growth in West Germany, and considerable doubt about the US and UK.

Nomura sees the dollar falling to Y115 by the end of the first quarter. Credit Suisse First Boston expects the dollar to be around Y120 by the middle of the year.

2 IN NEW YORK

Table with 3 columns: Jan 8, Close, Previous. Lists various market indicators.

STERLING INDEX

Table with 3 columns: Jan 8, Close, Previous. Shows sterling index values for different periods.

CURRENCY RATES

Table with 4 columns: Jan 8, Bank rate, Special dividend, European currency. Lists rates for various currencies.

CURRENCY MOVEMENTS

Table with 4 columns: Jan 8, Bank of England, Morgan Guaranty, etc. Shows percentage changes for various currencies.

OTHER CURRENCIES

Table with 4 columns: Jan 8, Close, Previous, etc. Lists rates for currencies like Argentine, Australian, etc.

FORWARD RATES AGAINST STERLING

Table with 4 columns: Spot, 1 month, 2 months, 12 months. Shows forward rates for various currencies.

MONEY MARKETS

Variations on the trade theme

SEVERAL ECONOMIC figures will be published this week. The most important will be the US trade figures for November on Friday.

FT LONDON INTERBANK FIXING

Table with 4 columns: 3 months US Dollars, 6 months US Dollars, etc. Shows interbank fixing rates.

BANK OF ENGLAND TREASURY BILL TENDER

Table with 4 columns: Jan 8, Dec-31, etc. Shows tender details for Treasury bills.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with 4 columns: Jan 8, Change, etc. Shows weekly changes in interest rates for various regions.

US for failing to rectify imbalances in the world economy. Kleinwort Greaves puts German growth at no more than 1.7 p.c. this year.

US Treasury forecasts that share prices in the US and UK will test domestic demand must come down in spite of the US Presidential election in November.

EMS EUROPEAN CURRENCY UNIT RATES

Table with 4 columns: Country, Rate, etc. Shows EMS unit rates for various countries.

POUND SPOT - FORWARD AGAINST THE POUND

Table with 4 columns: Jan 8, Day's opening, Close, etc. Shows pound spot and forward rates.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with 4 columns: Jan 8, Day's opening, Close, etc. Shows dollar spot and forward rates.

EURO-CURRENCY INTEREST RATES

Table with 4 columns: Jan 8, Short term, 7 days, etc. Shows Euro-currency interest rates.

EXCHANGE CROSS RATES

Table with 4 columns: Jan 8, Close, etc. Shows exchange cross rates for various currencies.

CURRENCY FUTURES

Table with 4 columns: Jan 8, Close, etc. Shows currency futures prices.

on the Canadian trade figures on Thursday for further guidance on the US deficit. UK retail prices for December will also be published on Friday.

major unknown influence is the J curve factor, as the weaker dollar initially increases import costs while failing to produce an export benefit in export performance.

MONEY RATES

Table with 4 columns: Jan 8, Close, etc. Shows money rates for various currencies.

LONDON MONEY RATES

Table with 4 columns: Jan 8, Close, etc. Shows London money rates.

appears to centre on the current account deficit, interest rates (which are now expected to rise), sterling (which may fall against currencies other than the dollar), and oil prices (which could fall to \$14 to \$15 a barrel according to Morgan Grenfell and CSFB).

US Treasury forecasts that share prices in the US and UK will test domestic demand must come down in spite of the US Presidential election in November.

CHICAGO

Table with 4 columns: Jan 8, Close, etc. Shows Chicago market data.

NEW YORK

Table with 4 columns: Jan 8, Close, etc. Shows New York market data.

ACTUARIES WORLD INDICES

Table with 4 columns: Jan 8, Close, etc. Shows actuarial world indices.

EUROPEAN OPTIONS EXCHANGE

Large table with multiple columns showing European options exchange data, including call and put options for various currencies.

BASE LENDING RATES

Table with 4 columns: Bank, Rate, etc. Shows base lending rates for various banks.

FT - ACTUARIES WORLD INDICES

Table with 4 columns: Jan 8, Close, etc. Shows FT actuarial world indices.

NATIONAL AND REGIONAL MARKETS

Table with 4 columns: Jan 8, Close, etc. Shows national and regional market data.

Standard Chartered

Standard Chartered advertisement for US\$300,000,000 Undated Primary Capital Floating Rate Notes (Series 4).

Standard Chartered

Standard Chartered advertisement for US\$400,000,000 Undated Primary Capital Floating Rate Notes.